

# Blackpool Council

21 June 2022

To: Councillors Collett, Galley, Hutton, Jackson, Kirkland, M Mitchell, R Scott and Walsh

The above members are requested to attend the:

## **TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE**

Wednesday, 29 June 2022 at 6.00 pm  
In Committee Room A, Town Hall, Blackpool

### **A G E N D A**

#### **1 DECLARATIONS OF INTEREST**

Members are asked to declare any interests in the items under consideration and in doing so state:

(1) the type of interest concerned either a

- (a) personal interest
- (b) prejudicial interest
- (c) disclosable pecuniary interest (DPI)

and

(2) the nature of the interest concerned

If any member requires advice on declarations of interests, they are advised to contact the Head of Democratic Governance in advance of the meeting.

#### **2 MINUTES OF THE LAST MEETING HELD ON 30 MARCH 2022** (Pages 1 - 6)

To agree the minutes of the last meeting held on 30 March 2022 as a true and correct record.

#### **3 PUBLIC SPEAKING**

To consider any applications from members of the public to speak at the meeting.

- 4 EXECUTIVE AND CABINET MEMBER DECISIONS** (Pages 7 - 20)
- To consider the Executive and Cabinet Member Decisions within the remit of the Committee, taken since the last meeting.
- 5 FORWARD PLAN** (Pages 21 - 26)
- To consider the content of the Council's Forward Plan, July 2022 – October 2022, within the remit of the Committee.
- 6 LEISURE SERVICES ANNUAL REPORT** (Pages 27 - 60)
- To review the performance of Leisure Services, with an emphasis on service delivery across leisure facilities and community delivery, performance in key areas and recovery of the service following the COVID-19 pandemic. The report provides an update on performance for the 2021/22 financial year compared to the 2019/20 financial year, the last full year ahead of the Covid outbreak.
- 7 ENGAGEMENT OF CONSULTANTS ANNUAL REPORT** (Pages 61 - 74)
- To consider the annual report, detailing consultancy spend across all Council services during the 2021/22 financial year.
- 8 CLIMATE EMERGENCY UPDATE** (Pages 75 - 142)
- To update the Committee on the progress of the actions within the Climate Action Plan, as part of the agreed reporting cycle.
- 9 PUBLIC RIGHTS OF WAY UPDATE** (Pages 143 - 154)
- To consider an update on the work of maintaining the 47 public rights of way in Blackpool.
- 10 SCRUTINY WORKPLAN** (Pages 155 - 164)
- To consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.
- 11 DATE OF NEXT MEETING**
- To note the date and time of the next meeting as Wednesday, 28 September 2022, commencing at 6pm.

**Venue information:**

First floor meeting room (lift available), accessible toilets (ground floor), no-smoking building.

**Other information:**

For queries regarding this agenda please contact John Greenbank, Senior Democratic Governance Adviser, Tel: 01253 477229, e-mail [john.greenbank@blackpool.gov.uk](mailto:john.greenbank@blackpool.gov.uk)

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# Agenda Item 2

## MINUTES OF TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE MEETING - WEDNESDAY, 30 MARCH 2022

### **Present:**

Councillor Jackson (in the Chair)

Councillors

Burdess	Kirkland	Wilshaw
Hunter	Walsh	

### **In Attendance:**

Councillor Lynn Williams, Leader of the Council and Cabinet Member for Tourism and Culture

Councillor Mark Smith, Cabinet Member for Business, Enterprise and Job Creation

Councillor Neal Brookes, Cabinet Member for Enforcement, Public Safety, Highways and Transport

Councillor Jane Hugo, Cabinet Member for Climate Change and the Environment

Councillor Kath Benson, Cabinet Member for Community Engagement, Aspiration and Community Assets

Alan Cavill, Director of Communications and Regeneration

Lisa Arnold, Strategic Head of Community and Wellbeing Services

Mark Golden, Chief Accountant

Annie Heslop, Green Infrastructure Manager

Philip Welsh, Head of Tourism and Communications

Peter Legg, Head of Economic and Cultural Services

John Greenbank, Democratic Governance Senior Adviser (Scrutiny)

### **1 DECLARATIONS OF INTEREST**

There were no declarations of interest made on this occasion.

### **2 MINUTES OF THE LAST MEETING HELD ON 2 FEBRUARY 2022**

The minutes of the last meeting held on 2 February 2022 were agreed as a true and correct record

### **3 PUBLIC SPEAKING**

There were no applications from members of the public to speak on this occasion.

### **4 EXECUTIVE AND CABINET MEMBER DECISIONS**

The Committee considered the Executive and Cabinet Members Decisions taken since the last meeting.

A query was raised in relation to PH13/22 Emergency Active Travel Fund Proposed Cycle

**MINUTES OF TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE  
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Scheme (St Walburgas Road)", asking what consideration had been made regarding pedestrian safety and in particular noting that cyclists using pavements posed a danger to pedestrians. Councillor Neal Brookes, Cabinet Member for Enforcement, Public Safety, Highways and Transport, agreed that cyclists should not be using pavements to travel and emphasised that the safety of all those on footpaths and roads was important to the Council. The decision had therefore been made to set up a dedicated cycleway that would ensure that people travelling on foot, by bike and in cars would be separated and safe while travelling.

Members of the Committee also asked if clarification could be given regarding the establishment of a charitable organisation to operate the Showtown Museum. Concern was expressed that the sub-letting of the Council's lease for the space for the museum in the Sands Building would be adding an unnecessary layer of complexity to operating arrangements for the museum and questioned if this would lead to the Council subsidising the charity. Councillor Lynn Williams, Leader of the Council, confirmed that the Council would not be subsidising the charity and Mr Alan Cavill, Director of Communications and Regeneration, explained that the business plan expected that the museum would make a healthy profit. He also added that the charity would sub-let the museum's space from Council and the Council would be the Sands Building tenant. This proposed operating structure would not have any impact on the lease agreed with the Sands and would not lead to any additional costs for the Council.

## **5 FORWARD PLAN**

The Committee considered the Forward Plan March 2022 – June 2022 of upcoming decisions.

Members asked that an update on the number of business loans made by Council be provided and queried if the £500k level outlined in the plan was too high. Mr Alan Cavill, Director of Communications and Regeneration, responded that the level of £500k was the level at which the Executive was required to approve a loan, applications for loans below that level could also be made. Mr Peter Legg, Head of Economic and Cultural Services added that the smallest loan granted had been for £72k. It was also explained that overall between thirty and forty loans had been made from the fund and that other councils had experienced a similar uptake for comparable schemes.

## **6 PARKS AND GREEN ENVIRONMENT ANNUAL REPORT**

Ms Lisa Arnold, Strategic Head of Community and Wellbeing Services, presented the Parks and Green Environment Annual Report outlining the work undertaken by the Park Development Service during 2021-2022. She informed the Committee of the services' areas of responsibility and the policies it operated with. The service consisted of thirteen members of staff most of whose roles had been externally funded. This included a new Community Engagement Officer who would be driving forward work to involve communities in the service's projects.

Projects undertaken by the service during 2021-2022 included improvements to the playground and walkways at Stanley Park, a new football area at Common Edge and new playground equipment at Bispham Cliffs, Boundary, Gynn Sunken Gardens and Carr Road

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play areas.

The Park Rangers were also reported as having had a productive year, delivering nature based activities to children and families. The service had been registered with OFSTED, allowing an expanded range of full day activities during the school holidays.

The lifting of Covid-19 restrictions had also enabled the return of events and promotions to Blackpool's green spaces. The Adventure Cinema had staged a number of screenings during August 2021 and was scheduled to return during April and May 2022. Ms Arnold also stated that further enquiries from other events had also been received and were increasing in number.

The impact of avian flu on swans of Stanley Park was also mentioned, with Ms Arnold informing the Committee that twenty-birds had died from the disease. This had been a challenge for the service to manage and the lake had been closed on a number of occasions in response.

During 2021 the Parks Operational Team had transferred to ENVECO and regular relationship meetings had been taking place between them and the service to agree work plans and improvements to Blackpool's green spaces.

Ms Arnold also reported that a tree survey of all the trees on Council owned land had been undertaken in 2021. This had enabled the Council to identify maintenance work needed and the condition of tree assets going forward.

Members were informed that a key piece of future work for the service was the updating of the service's webpages. This work would include ensuring that the webpages contained detailed and up to date information on Blackpool's parks and green spaces. The webpages would also look to raise the profile of the service and the good work it was undertaking. It was anticipated that the relaunch of the website would take place in September 2022.

The Committee discussed the cost of the skate parks to the service and queried if the high rope attraction in Stanley Park would impact on the areas accessible to members of the public. Ms Arnold responded that the costs of the skate park development had been externally funded and that the high rope attraction did not impact on access to Stanley Park which remained open and free to access to members of the public. Mr Cavill added that the attraction was an important factor in bringing people into the park.

Members of the Committee asked if a management plan for the Council's green spaces and park was available and if it had been included in the Blackpool Destination Guide. Ms Arnold replied that the management plan was not currently part of the guide but work would be undertaken by the service's new Marketing Officer to update a refresh the document. Once this had been completed consideration could then be given to its inclusion in the guide.

The cost of new trees on Edwards Street was discussed, with the Committee being informed that the figures could be provided in writing following the meeting by the Highways Service. The Committee also noted that the cost of trees on Cookson Street, at

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approximately £10k each, had been high and questioned if such costs for new trees was sustainable. Councillor Lynn Williams, Leader of the Council, explained in response that a cost benefit analysis of planting trees had been undertaken in Ontario, Canada, and had shown that the social benefits of trees in urban areas outweighed the financial costs of planting them. She added there were also visual benefits to Blackpool along with long term environmental improvements from planting trees.

The Committee agreed that the report be noted; and that the Highways Team provide details of the cost of new tree planting on Edwards Street following the meeting.

## **7 TOURISM PERFORMANCE UPDATE**

Mr Philip Welsh, Head of Tourism and Communications, presented the Tourism Performance update to the Committee. He informed Members that the 2021 Christmas entertainment package had been the most ambitious one ever undertaken by Blackpool. This had been supported by an extended illuminations season, and it was hoped it would lay the foundations for a successful year for tourism in 2022. Footfall during this period had been 75% above the levels seen in 2019 and numbers of visitors for the early weeks of 2022 were also reported as encouraging.

The Committee noted that this would be the first full tourist season since 2019, and Mr Welsh explained that the 2022 season would officially be launched at an event at the new Winter Gardens Conference Centre on 31 March 2022. Events planned for the new season included the Air Show, for which the Red Arrows and Battle of Britain Memorial Flight had been confirmed. Work was also being undertaken to ensure events were planned for the additional bank holiday to celebrate the Queen's Platinum Jubilee.

The increasing costs of living and high rates of inflation were raised as concerns by the Committee, noting that pressure of people's finances could reduce the amount they were able to spend on leisure activities including holidays and days out to resorts like Blackpool. Councillor Lynn Williams, Leader of the Council and Cabinet Member for Tourism and Culture, agreed that this was a concern and that therefore the Council would seek to ensure it promoted Blackpool's tourism offer effectively and exploit any opportunities that became available.

The Committee agreed that the update be noted.

## **8 MAINTENANCE OF PUBLIC ART ON THE PROMENADE**

Mr Peter Legg, Head of Economic and Cultural Services, presented a report on the maintenance and commissioning of art installations on the promenade. He informed the Committee that the original ten pieces of art installed had been grant funded, but that no provision had been made for their maintenance at that time. Each piece had a lifespan of ten to fifteen year and the Council had therefore agreed that £30k be made available for future maintenance works.

Work on the Mirrorball installation on the south promenade had been undertaken during 2021-2022 and a short film had been recorded highlighting the maintenance and involvement of the local community in the work. Mr Legg added that there was

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significant enthusiasm for the art on the promenade from local communities in Blackpool. The Committee welcomed this and asked that the film be circulated following the meeting.

The Committee discussed the decommissioning of art pieces and queried if any installations or parts of them could be preserved for future display. Mr Legg replied that this was a complex issue. The original artists would need to be engaged in the decommissioning process and in some cases they would object to a piece being removed or the art being displayed in a context outside of that for which it was intended. In other cases, damage from salt water spray and weather meant that installations were in too poor condition to be preserved. An example of this was the tide organ that had been dismantled and found to be badly corroded preventing it from being preserved.

Damage to the Comedy Carpet outside Blackpool Tower caused by skateboards was raised by the Committee. Mr Alan Cavill, Director of Regeneration and Communications, explained that the cleaning of the carpet repaired any damage caused by skateboarding which had been reported as minor. He added that efforts had been made to discourage activities such as these from taking place on the carpet.

The Committee agreed that the report be noted and that the film on the Mirrorball be circulated following the meeting

## **9 SCRUTINY WORKPLAN**

The Committee considered its workplan and updates on the outcome of the Community Safety Partnership (CSP) review panel meeting and the Arts and Culture review panel's tour of artistic and cultural spaces in Blackpool. The scoping document for a proposed review of Temporary Holiday Accommodation in Blackpool was also presented for agreement.

Members noted that as part of the CSP review, they had been informed that PACT meetings would resume across Blackpool. It was highlighted that police attendance at these meetings was crucial to their effectiveness and the review panel's recognition of this was welcomed.

The Committee agreed:

1. That the TEC Scrutiny Workplan 2022 be noted;
2. That the report of the Community Safety Partnership review panel be noted; and
3. That the scope for the review of Temporary Holiday Accommodation be agreed.

## **10 DATE OF NEXT MEETING**

The Committee noted that the date and time of the next meeting, subject to confirmation at the Annual Council meeting, as 26 June 2022.

**MINUTES OF TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE  
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**Chairman**

(The meeting ended at 7.05 pm)

Any queries regarding these minutes, please contact:  
John Greenbank, Senior Democratic Governance Adviser  
Tel: 01253 477229  
E-mail: [john.greenbank@blackpool.gov.uk](mailto:john.greenbank@blackpool.gov.uk)

<b>Report to:</b>	<b>TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE</b>
<b>Relevant Officer:</b>	Sharon Davis, Scrutiny Manager
<b>Date of Meeting:</b>	29 June 2022

## EXECUTIVE AND CABINET MEMBER DECISIONS

### 1.0 Purpose of the report:

1.1 The Committee to consider the Executive and Cabinet Member decisions within the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Members taken since the last meeting of the Committee.

### 2.0 Recommendation(s):

2.1 Members will have the opportunity to question the Leader of the Council or the relevant Cabinet Member in relation to the decisions taken.

### 3.0 Reasons for recommendation(s):

3.1 To ensure that the opportunity is given for all Executive and Cabinet Member decisions to be scrutinised and held to account.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

### 4.0 Council Priority:

4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

### 5.0 Background Information

5.1 Attached at the appendix to this report is a summary of the decisions taken, which have been circulated to Members previously.

5.2 This report is presented to ensure Members are provided with a timely update on the decisions taken by the Executive and Cabinet Members. It provides a process where the Committee can raise questions and a response be provided.

5.3 Members are encouraged to seek updates on decisions and will have the opportunity to raise any issues.

**5.4 Witnesses/representatives**

5.4.1 The following Cabinet Members are responsible for the decisions taken in this report and have been invited to attend the meeting:

- Councillor Lynn Williams, Leader of the Council
- Councillor Neal Brookes, Cabinet Member for Enforcement, Public Safety, Highways and Transport
- Councillor Mark Smith, Cabinet Member for Business, Enterprise and Job Creation

Does the information submitted include any exempt information?

No

**List of Appendices:**

Appendix 4(a) Summary of Executive and Cabinet Member decisions taken.

**6.0 Legal considerations:**

6.1 None.

**7.0 Human Resources considerations:**

7.1 None.

**8.0 Equalities considerations:**

8.1 None.

**9.0 Financial considerations:**

9.1 None.

**10.0 Risk management considerations:**

10.1 None.

**11.0 Ethical considerations:**

11.1 None.

**12.0 Sustainability, climate change and environmental considerations:**

12.1 None.

**13.0 Internal/ External Consultation undertaken:**

13.1 None.

**14.0 Background papers:**

14.1 None.

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**APPENDIX 4(a)**

<b>DECISION / OUTCOME</b>	<b>DESCRIPTION</b>	<b>NUMBER</b>	<b>DATE</b>	<b>CABINET MEMBER</b>
<p><b>BLACKPOOL COMMUNITY SAFETY PLAN 2022-2025</b></p> <p><b>The Executive resolved:</b> To recommend to the Council to agree and adopt the Blackpool Community Safety Plan 2022-2025, which would be managed and monitored by Blackpool's Community Safety Partnership with effect until 31 December 2025</p>	<p>To consider for agreement and recommendation to Council for adoption the Blackpool Community Safety Plan 2022-2025, which has been developed and produced by Blackpool's Community Safety Partnership.</p>	<p>EX16/2022</p>	<p>25/04/2022</p>	<p>Councillor Neal Brookes, Cabinet Member for Enforcement, Public Safety, Highways and Transport</p>
<p><b>LOCAL TRANSPORT PLAN PROGRAMME 2022/2023-2024/2025</b></p> <p><b>The Executive resolved:</b></p> <p>Page 11</p> <ol style="list-style-type: none"> <li>1. To approve the proposed three year Local Transport Plan programme 2022/2023 - 2024/2025 attached at Appendix 3a with effect until 31 March 2025.</li> <li>2. To grant authority to the Director of Communications and Regeneration, following consultation with the Cabinet Member for Enforcement, Public Safety, Highways and Transport, to vary the programme as required to deliver overall objectives and ensure spend of the grant allocations.</li> </ol>	<p>To consider the 2022/2023 - 2024/2025 Local Transport Plan Programme, which includes Integrated Transport Block and Highways Maintenance Block elements and the complementary Potholes Fund highways maintenance allocation, all grant allocations from the Department for Transport as notified late-February 2022.</p>	<p>EX17/2022</p>	<p>25/04/2022</p>	<p>Councillor Neal Brookes, Cabinet Member for Enforcement, Public Safety, Highways and Transport</p>

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<p><b>ADOPTION OF GREENING BLACKPOOL SUPPLEMENTARY PLANNING DOCUMENT (SPD)</b></p> <p><b>The Executive resolved:</b> To defer consideration to a future meeting, to enable further consultation to take place between the Cabinet Member for Climate Change and relevant officers.</p>	<p>This report presented the Greening Blackpool Supplementary Planning Document for adoption and the Greening Blackpool SPD – Consultation Statement for publication on the website, the latter setting out all the representations received and the Council’s proposed response</p>	<p>EX18/2022</p>	<p>25/04/2022</p>	<p>Councillor Lynn Williams, Leader of the Council and Cabinet Member for Tourism and Culture</p>
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<p><b>LEVELLING-UP FUND ROUND 2</b></p> <p><b>The Executive resolved:</b></p> <ol style="list-style-type: none"> <li>1. To agree that Appendix 5a to the Executive report, the Memorandum of Understanding is not for publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 as it includes detailed scheme plans and agreements that enable the scheme viable. The publication of the Memorandum of Understanding could prejudice continuing and future negotiations.</li> <li>2. To note the Round 2 Levelling Up Fund guidance.</li> <li>3. To agree the proposed approach to developing a up to 3 bids as set out in Paragraph 6.4 with the Multiversity being the core transformational project of a joint bid for the Blackpool North and Cleveleys, and Blackpool South constituencies (subject to confirmation from the Department of Levelling Up, Homes and Communities).</li> <li>4. To continue consultations with both MPs, Wyre Council and other key stakeholders to ensure that the strongest bid(s) are submitted with the best chances of success.</li> <li>5. To explore the most appropriate methods of securing investment in the Regeneration Areas as referenced in Paragraph 6.4 whether via Levelling Up Fund, Shared Prosperity Fund or Homes England.</li> <li>6. To approve the signing by the Head of Legal Services of the Multiversity Memorandum of Understanding between the Council and Blackpool and The Fylde College regarding the preparation of a business case to secure funding</li> </ol>	<p>To summarise the main provisions of the Levelling Up Fund (LUF) Round 2 further to the launch of the full bidding guidance on the 23 March 2022 and to inform the Executive of the proposed approach to bidding.</p>	<p>EX19/2022</p>	<p>25/04/2022</p>	<p>Councillor Mark Smith, Cabinet Member for Business, Enterprise and Job Creation</p>
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**APPENDIX 4(a)**

<p>for the construction of the Multiversity noting that this was a condition of the Town Funds £9m scheme approval.</p> <p>7. To note that the costs of preparing the Multiversity business case costs are being finalised with Blackpool and The Fylde College and that if any costs are to be incurred outside of approved budgets or existing delegations then these will be reported separately to the Executive if required.</p>				
<p><b>BLACKPOOL COUNCIL ON STREET PARKING RESTRICTIONS POLICY BP03</b></p> <p><b>The Cabinet Member agreed:</b> To approve the Blackpool Council On Street Parking Restrictions Policy (BP03) attached at Appendix A with effect until 31 December 2027.</p>	<p>To present the updated Blackpool Council on street parking restrictions policy (BP03) and seek approval.</p>	<p>PH36/2022</p>	<p>27/04/2022</p>	<p>Councillor Neal Brookes, Cabinet Member for Enforcement, Public Safety, Highways and Transport</p>
<p><b>DRAFT ENHANCED BUS PARTNERSHIP</b></p> <p><b>The Cabinet Member agreed:</b></p> <ol style="list-style-type: none"> <li>1. To approve the Draft Enhanced Bus Partnership documents (Plan and Scheme) (Appendices A and B respectively) for formal engagement with both operators and then statutory stakeholders.</li> <li>2. To note that the final Enhanced Bus Partnership documents will be considered by the Executive.</li> </ol>	<p>To consider Blackpool’s Draft Enhanced Bus Partnership documents, the Plan and the Scheme, facilitating the necessary steps to put Blackpool’s Enhanced Partnership (EP) in place.</p>	<p>PH39/2022</p>	<p>03/05/2022</p>	<p>Councillor Neal Brookes, Cabinet Member for Enforcement, Public Safety, Highways and Transport</p>

<p><b>SHARED PROSPERITY FUND</b></p> <p><b>The Executive resolved:</b></p> <ol style="list-style-type: none"> <li>1. To note the guidelines issued by Government for the Shared Prosperity Fund (SPF).</li> <li>2. To submit the required Blackpool SPF Investment Plan by 1 August 2022 to access the pre-determined flexible allocation of £5,114,423 (capital and revenue), noting what scheme interventions it is choosing to prioritise and setting out measurable outcomes to be delivered, with the final content of the Investment Plan to be delegated to the Chief Executive after consultation after with the relevant Cabinet Member(s).</li> <li>3. To submit the required Multiply Investment Plan by 30 June 2022 to access the pre-determined Multiply funding allocation of £770,711 with the final content of this Investment Plan to be delegated to the Chief Executive after consultation with the relevant Cabinet Member(s).</li> <li>4. To approve the proposed approach to utilise the Town Deal Board (which incorporates representation from the public, private, community and voluntary sectors), with its sub-group, the Town Deal Investment Panel, as the basis of the required “Local Partnership Group” for engaging stakeholders (with the Council as the accountable body), with membership to be kept under review as necessary.</li> <li>5. For the overall management of this process to be led by the Growth and Prosperity Team with support from other Departments as required</li> </ol>	<p>To summarise the details of the UK Shared Prosperity Fund (SPF), in line with the full bidding guidance launched on 13 April 2022 and set out of the proposed approach to developing the required investment plans.</p>	<p>EX20/2022</p>	<p>16/05/2022</p>	<p>Councillor Mark Smith, Cabinet Member for Business, Enterprise and Job Creation</p>
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<p>and specifically for the Multiply Investment Plan to be led by Adult Services and the Economic Services Department.</p> <p>6. To note that an external consultancy, Capita, is to be appointed from the existing Council framework panel, to support the development of the Investment Plan process with Government funding provided for this support.</p> <p>7. For the Executive to receive a future report on the Investment Plans and progress in the implementation of the Shared Prosperity Fund.</p>				
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<p><b>TOWN CENTRE STRATEGY AND ACTION PLAN</b></p> <p><b>The Executive resolved:</b></p> <ol style="list-style-type: none"> <li>1. To approve the revised Town Centre Strategy and outline Action Plan at Appendix 3a, to the Executive report, and note the role of this document in guiding the future direction of strategic development in the town centre, coordinating action and in supporting the development of future funding bids and business cases relating to activity within the town centre boundary.</li> <li>2. To refer the Town Centre Strategy and outline Action Plan (TCSAP) to the Tourism, Economy and Communities Scrutiny Committee for further consideration.</li> <li>3. To confirm that the Town Centre Strategy and outline Action Plan (TCSAP) will be used as the basis of having further engagement with key partners to finalise the Action Plan including the identification of owners and timelines and to agree appropriate governance arrangements for overseeing its effective implementation</li> <li>4. To agree that the Action Plan be updated annually in a process lead by the Executive members and reported to the Executive and that the Tourism, Economy and Communities Scrutiny Committee be consulted each year in advance of the Executive meeting and this to start with the 2022 action plan.</li> <li>5. For an associated communications plan to be prepared to make it clear that the Town Centre Strategy and outline Action Plan has been prepared to build on the successes of the</li> </ol>	<p>To summarise the background behind the development of the updated Town Centre Strategy and to present the refreshed Town Centre Strategy and outline Action Plan for approval and further development.</p>	<p>EX21/2022</p>	<p>16/05/2022</p>	<p>Councillor Mark Smith, Cabinet Member for Business, Enterprise and Job Creation</p>
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<p>Growth and Prosperity Programme currently delivering major change in the Town Centre.</p>				
<p><b>ADOPTION OF GREENING BLACKPOOL SUPPLEMENTARY PLANNING DOCUMENT (SPD)</b></p> <p><b>The Executive resolved:</b></p> <ol style="list-style-type: none"> <li>1. To approve and formally adopt the Greening Blackpool Supplementary Planning Document at Appendix 4a to the Executive report.</li> <li>2. To approve and agree for publication the supporting Greening Blackpool Supplementary Planning Document Consultation Statement at Appendix 4b to the Executive report.</li> <li>3. To authorise the Head of Planning Strategy to make any appropriate minor amendments to improve the presentation and finalise a published version of the Greening Blackpool Supplementary Planning Document (at Appendix 4a to the Executive report).</li> </ol>	<p>This report presented the Greening Blackpool Supplementary Planning Document for adoption and the Greening Blackpool SPD – Consultation Statement for publication on the website, the latter setting out all the representations received and the Council’s proposed response</p>	<p>EX22/2022</p>	<p>16/05/2022</p>	<p>Councillor Lynn Williams, Leader of the Council and Cabinet Member for Tourism and Culture</p>

<p><b>BLACKPOOL CENTRAL MULTI-STOREY CAR PARK: TENANT FIT OUT WORKS</b></p> <p><b>The Executive resolved:</b></p> <ol style="list-style-type: none"> <li>1. To agree that Appendix 5a to the Executive report, the Financial Considerations is not for publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 as it includes detailed costings that enable the scheme to be viable. The publication of such information could prejudice continuing and future negotiations.</li> <li>2. To approve the commissioning of the schedule of tenant fit-out works associated with the new multi-storey car park at Blackpool Central.</li> <li>3. To agree to fund the works up to the value outlined within Appendix 5a to the Executive report (confidential).</li> <li>4. To delegate authority to the Head of Legal Services to enter into the proposed building contracts and any other proposed legal agreements relating to the scheme.</li> </ol>	<p>The report seeks to obtain approval for the commissioning of 'tenant fit-out' works associated with the delivery of the new multi-storey car park at Blackpool Central. The multistorey car park is being delivered by Nikal Ltd, the Developers of the Blackpool Central scheme and subsequently being occupied and operated by the Council, under the terms of a long-term occupational lease.</p>	<p>Ex23/2022</p>	<p>16/05/2022</p>	<p>Councillor Lynn Williams, Leader of the Council and Cabinet Member for Tourism and Culture</p>
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<b>Report to:</b>	<b>TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE</b>
<b>Relevant Officer:</b>	Sharon Davis, Scrutiny Manager
<b>Date of Meeting:</b>	29 June 2022

## FORWARD PLAN

### 1.0 Purpose of the report:

1.1 The Committee to consider the content of the Council's Forward Plan July 2022 to October 2022, relating to the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Members.

### 2.0 Recommendation(s):

2.1 Members will have the opportunity to question the Leader of the Council and / or the relevant Cabinet Member in relation to items contained within the Forward Plan within the portfolios of the Leader of the Council and Deputy Leader of the Council.

2.2 Members will have the opportunity to consider whether any of the items should be subjected to pre-decision scrutiny. In so doing, account should be taken of any requests or observations made by the relevant Cabinet Member.

### 3.0 Reasons for recommendation(s):

3.1 To enable the opportunity for pre-decision scrutiny of the Forward Plan items.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

### 4.0 Council Priority:

4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool"

## **5.0 Background Information**

5.1 The Forward Plan is prepared by the Leader of the Council to cover a period of four months and has effect from the first working day of any month. It is updated on a monthly basis and subsequent plans cover a period beginning with the first working day of the second month covered in the preceding plan.

5.2 The Forward Plan contains matters which the Leader has reason to believe will be subject of a key decision to be taken either by the Executive, a Committee of the Executive, individual Cabinet Members, or Officers.

5.3 Attached at Appendix 5(a) is a list of items contained in the current Forward Plan. Further details appertaining to each item is contained in the Forward Plan, which has been forwarded to all members separately.

## **5.4 Witnesses/representatives**

5.4.1 The following Cabinet Members are responsible for the Forward Plan items in this report and have been invited to attend the meeting:

- Councillor Lynn Williams, Leader of the Council and Cabinet Member for Culture and Tourism
- Councillor Mark Smith, Cabinet Member for Business, Enterprise and Job Creation

Does the information submitted include any exempt information?

No

### **List of Appendices:**

Appendix 5(a) - Summary of items contained within Forward Plan July 2022 to October 2022.

## **6.0 Legal considerations:**

6.1 None.

## **7.0 Human Resources considerations:**

7.1 None.

## **8.0 Equalities considerations:**

8.1 None.

**9.0 Financial considerations:**

9.1 None.

**10.0 Risk management considerations:**

10.1 None.

**11.0 Ethical considerations:**

11.1 None.

**12.0 Internal/ External Consultation undertaken:**

12.1 None.

**13.0 Background papers:**

13.1 None.

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**EXECUTIVE FORWARD PLAN - SUMMARY OF KEY DECISIONS****JULY 2022 TO OCTOBER 2022)****\* Denotes New Item**

<b>Anticipated Date of Decision</b>	<b>Matter for Decision</b>	<b>Decision Reference</b>	<b>Decision Taker</b>	<b>Relevant Cabinet Member</b>
July 2022	Town Centre Investment (this item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 Information relating to the financial or business affairs of any particular person (including the authority holding that information)	1/2021	Executive	Cllr Williams
July 2022	Applications for Business Loans above £500,000. (this item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 Information relating to the financial or business affairs of any particular person (including the authority holding that information)	2/2021	Executive or Shareholder Committee	Cllr Williams
July 2022	To agree strategic acquisitions and investments in or adjoining the Enterprise Zone (this item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 Information relating to the financial or business affairs of any particular person (including the authority holding that information)	3/2021	Executive	Cllr Smith

**Appendix 5(a)**

<b>Anticipated Date of Decision</b>	<b>Matter for Decision</b>	<b>Decision Reference</b>	<b>Decision Taker</b>	<b>Relevant Cabinet Member</b>
July 2022	Demolition of South King Street offices to clear site for re-development as a car park to support provision for the town centre and new Conference Centre.	4/2022	Executive	Cllr Smith
*July 2022	Update of the Car Parking Strategy	13/2022	Executive	Cllr Smith
*July 2022	Assembly of site for the Multiversity Development	14/2022	Executive	Cllr Smith

<b>Report to:</b>	<b>TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE</b>
<b>Relevant Officer:</b>	Lisa Arnold, Head of Community and Wellbeing Services
<b>Date of Meeting</b>	29 June 2022

## LEISURE SERVICES ANNUAL REPORT

### 1.0 Purpose of the report:

1.1 To review the performance of Leisure Services, with an emphasis on service delivery across leisure facilities and community delivery, performance in key areas and recovery of the service following the COVID-19 pandemic. The report provides an update on performance for the 2021/22 financial year compared to the 2019/20 financial year, the last full year ahead of the Covid outbreak.

### 2.0 Recommendation:

2.1 To scrutinise the performance of the service and identify any matters for further scrutiny.

### 3.0 Reasons for recommendation:

3.1 To ensure effective scrutiny of Leisure Services.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

None

### 4.0 Council Priority:

4.1 The relevant Council priority is

- The economy: Maximising growth and opportunity across Blackpool
- Communities: Creating stronger communities and increasing resilience

## 5.0 Report Information

### 5.1 Scope of the Report

5.1.1 The report provides an update on the performance of Leisure services under the following headings:

- Overview of Service
- Service Performance and Engagement
- Challenges and Future Priorities

### 5.2 Overview of Service

The overall aim of Leisure Services is to increase physical activity levels amongst the local population. Leisure Services deliver a broad range of activities and programmes from within the three main leisure facilities and in community settings to support local residents to lead an active and healthy lifestyle. The service has two sections – the Leisure Facilities Team and the Active Lives Development Team. The scope of this report includes all programmes, activities and projects within Leisure delivered by these two teams.

5.2.1 A background paper providing a detailed overview of the scope of leisure services and more information about each of its programmes can be found at Appendix 6(a).

5.2.2 Leisure Services provide a range of activities and programmes to meet the growing demand of supporting people to lead an active and healthy lifestyle. The range of services include targeted programmes that are free at the point of delivery along with a broad range of universal activities, which are available at a subsidised rate. The leisure facilities offer a range of concessionary pricing options for targeted groups along with ‘pay as you go’, direct debit and annual membership options for those accessing the facilities on a regular basis.

### 5.3 Service Performance and Engagement

5.3.1 Leisure Services provide data to Sport England funded Moving Communities Platform to benchmark the recovery of public leisure facilities nationally. Overall recovery in participation in leisure centres in England has been steady but is yet to return to the levels recorded before the Covid-19 pandemic. Nationally, recovery in participation has been faster in more modern facilities, with facilities refurbished in the last 10 years showing a throughput recovery of 68%, compared to 62% for those last refurbished 20 or more years ago.

5.3.2 Overall leisure facility patronage for this service is 74% which is higher than the national average. Usage was hampered for the first half of the financial year due to

covid capacity restrictions. Moving Communities also reference consumer confidence being a factor in participation. Moving Communities warn that lower participation rates, alongside increases in the price of utilities and ageing facility stock, will cause significant challenges for the sector.

- 5.3.3 The slow easing of restrictions between March 2021 and August 2021 has meant that some activities have seen a faster recovery than other areas.
- 5.3.4 A Performance dashboard can be found in Appendix 6(b) giving a more detailed overview of patronage and memberships figures in key areas along with customer feedback statistics for 2021/22 compared to 2019/20.

#### 5.4 **Health and Fitness**

- 5.4.1 In 2020/21 the gyms and exercise classes combined had over 152,000 visits across the three sites, which is 64% of the 2019 figures for the same period.
- 5.4.2 Gym Patronage for the year was at 66% of the 2019 patronage figures. The split between sites for the gym patronage year to date is at 98% of 2019 levels at Blackpool Sports Centre, Palatine Leisure Centre is at 68% (up from 54% YTD from the last report in August) and Moor Park Health and Leisure Centre is at 67% (up from 62% YTD from the last report in August). Sport England's Moving Communities benchmarking puts the gym recovery nationally at 72%.
- 5.4.3 The higher than average 'bounce-back' at Blackpool Sports Centre can be attributed to the engagement of customers on the EGYM equipment at Blackpool Sports Centre which was introduced in September 2019. If EGYM users are excluded, Blackpool's gym patronage would be at 56% of 2019 levels year to date.
- 5.4.4 Moor Park Health and Leisure Centre and Palatine Leisure Centre have suffered maintenance issues from the gym equipment reaching the end of life. Following the successful introduction of EGYM at Blackpool Sports Centre it is proposed to invest in EGYM at both Moor Park and Palatine Leisure Centre in the coming months to assist their gym patronage bounce back to similar levels to Blackpool Sports Centre.
- 5.4.5 It has been positive to see Palatine Leisure Centre's gym patronage recover in line with Moor Park as it was behind as of the last report in August having been closed due to a mixture of COVID and refurbishment work for over 12 months had resulted in a considerable number of users leaving the facility.
- 5.4.6 Exercise Classes remain a challenge for the leisure centres with class patronage for the financial year 57% of 2019 levels. Moving Communities benchmarking shows that the bounce-back for group exercise is at 56% nationally. The Leisure Centres

are investing in new Indoor Cycles, which allow all users to work out at the same relative intensity of each other. It is proposed to do a launch day and associated marketing to promote classes and try the new indoor cycles as well as other classes. This investment is combined with an Exercise Class Review which includes consulting leisure centre users to understand why they engage or are not currently engaging in group exercise and what changes they would like to see in order to encourage their participation. In addition the review will include engagement with other leisure facilities to understand which of their classes are seeing a stronger recovery in terms of participation and ongoing monitoring of the class performance to review performing and underperforming classes to ensure the timetable is cost effective for the current usage as well as creating a timetable which allows potential for growth.

## 5.5 **Feel Good Factory**

- 5.5.1 Leisure Services have two Feel Good Factory facilities – one at Palatine Leisure Centre and the other at Moor Park Health and Leisure Centre. The facilities are aimed at older adults who are inactive. The facilities offer a range of toning equipment that is easy to use and low impact in a friendly and social setting, providing a workout environment that is relaxing and informal.
- 5.5.2 At the end of 2021/22 there were 251 members at Palatine Leisure Centre and 325 members at Moor Park Health and Leisure Centre compared to 289 members at Palatine Leisure Centre and 358 members at Moor Park Health and Leisure Centre in 2019/20.
- 5.5.3 The recovery post covid has been positive and the Feel Good Factory re-opened at both sites as soon as restrictions allowed. The facility at Palatine Leisure Centre opened despite the pool development work. However, there has been a reduction in patronage, due to some members not returning or attending less frequently, In addition, many of the clients have underlying health conditions so may have been slow to return because of this.
- 5.5.4 The re-introduction of the 7-day pass and developing links with community groups and health partners to promote the Feel Good Factory will support the continued recovery following the pandemic.

## 5.6 **Swimming**

- 5.6.1 Casual Swimming patronage at both sites for the year was at 77% of 2019 levels. Moving Communities benchmarking shows swimming nationally to be at 83% of 2019 levels.
- 5.6.2 Palatine Leisure Centre continues to perform strongly at 95% of 2019 levels. The

Swimming Pool at Palatine Leisure Centre re-opened following refurbishment in mid-May 2021. The feedback from staff, customers and visitors has been overwhelmingly positive, with the improvements to the reception and swimming pool areas now providing a much more modern and welcoming environment for all.

- 5.6.3 Almost immediately upon reopening swimming patronage rose above that of 2019/20, a trend which continued. The total number of swims during public session in 2021/22 was 39,775 a total greater than that of 2019/20 despite the delayed start to the financial year.
- 5.6.4 Swimming events and galas have now returned to pre-pandemic levels, the most recent Blackpool Rocks gala saw over 500 swimmers from 30 clubs across the Northwest compete over the weekend with many of them staying in the town for the duration.
- 5.6.5 Active Blackpool continues to have a strong working relationship with Blackpool Aquatics, working together to provide pathways and facilities for swimmers, water polo players and triathletes. A regular programme of training sessions and events ensure this relationship will continue to grow and thrive, providing aquatic opportunities for both children and adults in Blackpool.
- 5.6.6 Moor Park Health and Leisure Centre is at 71.4% of 2019 levels. The growth of the Learn 2 Swim programme has meant that there is reduced swimming capacity at the Centre, but the income is offset by growth of the swimming programme. The reduced number of pool hours available equates to 18 hours less due to the learn 2 swim lessons taking the whole pool instead of part of the pool for these hours.
- 5.6.7 During the development at Palatine Leisure Centre, Moor Park Health and Leisure Centre accommodated all the learn 2 swim lessons along with school swimming to ensure that as many children as possible had an opportunity to attend swimming lessons. It was anticipated that when Palatine Leisure Centre reopened in May 2021 there would be a drop off in Learn 2 numbers at Moor Park Health and Leisure Centre, however this was not the case, lessons and waiting lists were still busy.
- 5.6.8 The operational team and swimming development team have been working closely to manage and review the pool timetable on-going to ensure there is the correct balance within the pool to satisfy all service users.
- 5.6.9 The opportunity to revise the pool timetable during closure has allowed us to create a more balanced timetable to allow for growth in the learn to swim programme whilst continuing to offer a good range of swimming opportunities for lane and family swimmers which is supported by the continued growth in

patronage.

## 5.7 **Learn to Swim**

5.7.1 Active Blackpool continues to deliver exclusive learn to swim lessons at both Moor Park Health and Leisure Centre and Palatine Leisure Centre and the number of children in the pool continues to be impressive.

5.7.2 There has been steady growth throughout 2021/22 following a positive return to the pool after the pandemic. At Moor Park Health and Leisure Centre there are currently 1,091 members and 865 members at Palatine Leisure Centre on the learn 2 Swim programme. This is an increase of 16% compared to 2019/20 pre-covid levels.

## 5.8 **Adult Learn 2 swim**

5.8.1 There has been increased popularity and demand for Adult Swimming Lessons, and throughout 2021/22 there have been 78 adults engaged in the programme.

## 5.9 **Blackpool Swim Academy**

5.9.1 Active Blackpool's Swim Academy launched in January 2021 in partnership with Swim England, the programme continues to develop Blackpool's swimming teacher workforce. The programme provides training and opportunities for employment within the service once participants have gained their swim teacher qualifications. The service will continue to work with Blackpool Council services and local organisations to recruit and upskill individuals interested in this profession.

## 5.10 **School Swimming**

5.10.1 Active Blackpool's School Swimming Service currently engages with 30 primary schools in Blackpool. Schools are aware of the impact of the pandemic on swimming ability and have taken a flexible approach to ensure children who missed swimming lessons are given an opportunity to get in the pool.

5.10.2 At the start of the school year in 2019/20 there were 56% non-Swimmers, by the end of the school year this had reduced to 11%. In September 2021/22 there was an increased number of non-swimmers at 84%, this increase was due to the lack of swimming during covid 2020/21. The school swimming service is currently at 23% non-swimmers, with an aspiration to reach the 11% non-swimmers by the end of the school year, which was achieved pre-covid in 2019/20.

5.10.4 The school swimming service offered intensive lessons during non-swimming weeks, which was taken up by Stanley Primary School and Gateway Academy.

Devonshire Primary started an after-school club and doubled their allocation of swimming to help reduce the number of children unable to swim. The service continues to work closely with the schools to address the increase in non-swimmers exploring innovative ways to engage and encourage children and families to access their local pool.

5.10.5 Over the last 12 months there has been increased partnership working within the Blackpool Community to talk about swimming ability and continue to raise the awareness of the importance of learning to swim and developing this life skill from an early age.

#### 5.11 **Community Swimming Offer**

5.11.1 Active Blackpool introduced a Learn 2 Swim offer as part of the Claremont Project. The targeted approach aimed to engage with reception children and their families at Westminster Academy. Sessions started in May 2022 and so far Active Blackpool have engaged with 14 families who have been supported to attend parent and toddler swimming lessons at Moor Park, Health and Leisure Centre. These families had many barriers and were apprehensive about attending. There has been lots of learning from this multi-agency approach, and the sustainability of the project is being explored so that the offer can continue and expand to other areas.

5.11.2 Active Blackpool are developing a proposal to submit to Sport England's 'Together Fund' which will see a targeted approach to support 90 children with free swimming lessons and engage in the Learn to Swim programme. If successful, this initiative is due to be launched over the summer.

5.11.3 As part of the Holiday Activities and Food Programme, Active Blackpool have developed an offer which included Learn to Swim. This was delivered at Palatine Leisure Centre over the Easter holidays and there were 23 attendances.

#### 5.12 **Athletics Track**

5.12.1 Athletics Track Patronage in 2021/22 compared to 2019/20 is at 75%. The Athletics track at Blackpool Sports Centre has been operational for over 30 years, is home to Blackpool and Fylde Athletics Club, and hosts a wide range of School, Community, County, Regional and National athletic meets.

5.12.2 The most recent UK Athletics track inspection had several recommendations which are scheduled to be completed by April 2023. The proposed works include a full resurfacing of the track, improved throwing area and cosmetic improvements to the stands. The track is currently certified to Level 1 competition standard; however, the works could raise the quality of the track to Level 2 competition standard which would widen the scope of events that can be attracted to and held

at the venue.

### 5.13 **Outdoor Activities**

- 5.13.1 The Outdoor Activity Service have their Adventure Activities Licensing Authority license until April 2023, enabling them to provide a range of watersports activities including kayaking, canoeing and raft building on Stanley Park Lake to children and young people across Blackpool. In addition, the service offers a range of outdoor activity packages, including high ropes activities, team building, den building and ecological activities, rock climbing and bouldering.
- 5.13.2 Patronage on the high ropes for individual bookings is up by 12% compared to 2019/20. The High Ropes area has engaged with 20 schools participating in outdoor activities with delivery to 1,577 school pupils. The service also provided sessions with the following groups Headstart, Street Life, Lancaster boys and Girls Club, Stanley Community Centre, HAF Programme (Public Health), School Standards Safeguarding and Inclusion, Making changes (Active Blackpool) and Ministry of Defense cadets. The High Ropes was also used for filming part of a reality TV episode of At Home with the Nolans, for Sky TV. Woodlands School also took part in outdoor sessions between April and July 2021 allowing wheelchair users to access the low ropes provision.
- 5.13.3 Casual climbing wall patronage for the year was at 50% compared to 2019. This is compared to moving communities benchmarking for “other activities” at 36%. Indoor climbing is traditionally more popular through the winter months, which have been more significantly impacted by covid compared to the summer months when many people prefer to climb outdoors, which is why the recovery is lower than other areas of the service.
- 5.13.4 A number of groups have taken part in coach led climbing sessions including Crooky Hall school from Lancaster, Staining School, Revoe Academy and Fleetwood Nautical College.
- 5.13.5 Climbing course participation for the year was at 62% of 2019 levels, however this has recovered to 86% of 2019 levels as of February 2022. Climbing is traditionally more popular through the winter months
- 5.13.6 Patronage for lake activities for 2021/22 was 110% of 2019/20, with St. John Vianney school and Crooky Hall (pupil referral unit) engaging in kayaking and canoeing. The number of lake activities is currently limited due to the significant presence of pondweed. If the plan to dredge the lake is successful, this will present an opportunity to increase the watersports available to include activities such as stand up paddle boarding, sailing, windsurfing and open water swimming.

## 5.14 **Other Facility Based Activities**

- 5.14.1 Sports Hall patronage is at 63% of 2019 levels. This is compared to a Moving Communities national average of 58%. The lower 'bounce-back' is in part due to a number of groups and activities moving outdoors when covid restrictions remained on indoor sports facilities.
- 5.14.2 The 3G and All Weather Pitches at Stanley Park are at 107% of the 2019 figures. This was due to Fylde Coast Futsal moving outside due to restrictions in the Sports Halls in early 2021, however the group are now back in the Sports Halls with an increased number of bookings as their club continues to grow. Fylde coast Futsal also booked a summer camp for 6 weeks, which will continue this year.
- 5.14.3 The Stanley Park netball courts were at 73% of 2019 levels, this is due to a delay in the leagues restarting post Covid however the netball courts are now back to pre-pandemic levels.
- 5.14.4 The Cycle Track at Palatine is at 186% of 2019 levels at 4202 users over the year. This is due to Blackpool Aquatics Triathlon Section continuing to make use of the track. In addition the North West Triathlon club had more bookings than previously as Palatine Leisure Centre was open and accommodating for their needs resulting in more bookings being made compared to other centres in the North West. The Centre has also made the track bookable via the mobile app which has led to some casual usage.
- 5.14.5 The gymnastics coaching course patronage was at 54% of 2019 levels, however as of February 2022 this had exceeded pre-pandemic levels at 120%.

## 5.15 **Customer Engagement**

- 5.15.1 Leisure Services take a proactive approach to engaging with customers and encourage them to provide feedback on their visitor experience to enable the service to make informed decisions on how to improve the service.
- 5.15.2 Leisure Services uses an internationally recognised system for proactively measuring satisfaction amongst service users. A more detailed overview and performance information taken from the system can be found at Appendix 6(c).

- 5.15.3 Appendix 6(b) shows that between April and August the leisure centres have improved their NPS scores from 51 in 2019/20 to 54 in 2021/22. The score of 54 is 7 points higher than the UK average with many positive comments on staff and cleaning.

## 5.16 **'Making Moves' Tier II programme**

5.16.1 Active Blackpool started delivering the Adult Weight Management programme in September 2021 and have received over 200 referrals onto the programme. Funding from Public Health has been extended which will allow the programme to continue until August 2023. The 12-week programme is the traditional face to face Tier II weight management programme for overweight and obese adults with a BMI (Body Mass Index) between 25- 39.9 and is delivered within the leisure centres and community venues.

## 5.17 **Making Changes**

5.17.1 Making Changes continues to be delivered within leisure centres, community centres and schools. Working alongside the School nurses the aim of the 12-week programme is to improve knowledge and skills around healthy eating and physical activity, to enable them to use these skills to make and sustain healthy lifestyle choices. Throughout 2021/22 there were 129 referrals compared with 102 in 2020/21.

## 5.18 **Exercise Referral**

5.18.1 The Exercise Referral team continues to support individuals to change behaviour and lead a more active and healthier lifestyle. There are several activities and programmes available. As part of the Live Longer Better pilot delivered at Moor Park activities such as boccia, kurling and archery have been introduced.

5.18.2 The traditional referral pathway continues to develop, working with specialist health teams including stroke, cancer, diabetes and more recently the Long Covid Service at Blackpool Victoria Hospital. The service received 18 long-Covid referrals throughout 2021/22.

5.18.3 During 2021/22 there have been 609 referrals received compared to a pre-covid referral rate of 943. This generated a total of 7,460 attendances (Swim, Gym, and Circuits) in comparison to 8,827 attendances in 2019/20.

5.18.4 The service continues to work with health partners to pilot innovative ideas and approaches to engage with residents to promote the 'move more' concept. This approach has been evident at Moor Park Health and Leisure Centre, working alongside the GPs surgeries and Social Prescribers to promote the Exercise Referral service has driven the number of referrals onto the programme. This learning will now be put into practice at Palatine Leisure Centre and Blackpool Sports Centre.

5.18.5 The service continues to recover following the pandemic, due to the nature of the

clients who are referred there is still some nervousness about returning. The team are involved with several new pilots and co-production work with health partners which will support this recovery and growth of the service.

5.18.6 The programme focuses on physical activity at present; however, the service is aware that they are getting an increased number of referrals from health professionals for support with mental health and well-being, therefore the service is keen to introduce this element to the programme and will be working with NHS colleagues (Blackpool Healthier Minds) to implement this in the coming months.

#### 5.19 **Adult Social Care - 'Move a bit, Move a bit more'**

5.19.1 Following on from the success and learning from the We Are Undefeatable Campaign, which engaged inactive people with Long Term Health Conditions (LTHCs) to be more active, Active Blackpool have continued to work with colleagues in Adult Social Care to understand their policies and procedures to embed elements of 'physical activity, health and well-being' into everyday life.

5.19.2 Working alongside colleagues at the Phoenix Centre, we have provided the service with equipment for patients to be active, introduced 'Active' questions to current questionnaires. We hope to create an iPool training module which staff can complete to develop their knowledge about the benefits of being 'Active,' we have had a positive response so far and we hope that we can work with other teams within Adult Social Care to embed into the system.

#### 5.20 **Steps to Health Walking Programme**

5.20.1 The Wellbeing walks- Blackpool re-launched in May 2022, formally known as Steps to Health. Throughout 2021/22 there have been a total of 98 health walks delivered by Active Blackpool and 988 attendances. In 2019/20, pre-covid there were 5,316 attendances.

5.20.2 Unfortunately, Active Blackpool lost several walk leaders during the pandemic and due to the age of many walkers there are some who have still not returned. Health walks continue to be a popular activity following the pandemic due to them taking place outdoors and people feeling safer in an outdoor environment.

5.20.3 The focus now is for the service to recruit and train new volunteers and review the current walks timetable to ensure we have walks within all community settings at various times and days.

#### 5.21 **Business Health Matters (BHM)**

5.21.1 Since Business Health Matters launched in September 2021 Active Blackpool have

engaged with several local businesses, including Blackpool Transport and Adcroft Hilton where Health Screenings were completed. Workplace Health Champion training is taking place throughout the year, so far Blackpool Coastal Housing and UR Potential have engaged in the training. Over the next 12 months the focus will be to increase the engagement with local SMEs and an event is due to take place in July 2022 to promote the BHM initiative and physical activity, health, and well-being within the workplace. The BHM workforce continues to develop, Active Blackpool has six instructors qualified to carry out health screening and two tutors qualified to deliver the workplace health champion training.

## 5.22 **Bikeability**

5.22.1 The Bikeability programme sees the delivery of a 2-day life skill development programme where children from local primary schools participate in a series of cycling related activities designed to improve their cycling skills and increase their confidence in cycling on roads close to their school and promote active travel. All schools are given the opportunity to participate in the programme however not all schools take up this opportunity due to factors such as children not having their own bikes and/or helmets.

5.22.2 In 2021/22 the Level 1 and Level 2 bikeability programme was delivered in 24 schools to 1,253 participants and in 2019/20 delivered to 32 schools and 613 participants. The way spaces were allocated to schools has changed, the data in 2021/22 is the actual number of participants attending the programme.

5.22.3 Balance Bikes and Wheels 4 All sessions are also delivered to schools. The Balance Bikes sessions are offered to schools utilising funding from Department for Transport as part of the wider Bikeability Programme. Wheels 4 All sessions are funded by schools themselves through their PE (Physical Education) Premium. Delivery in 2021/22 increased to three schools and total engagement was 1,672. Compared to 2019/20 delivering in six schools and engaging with 2,227 participants.

5.22.4 Wheels for All community sessions take place on the athletics track at Blackpool Sports Centre and the cycle track at Palatine Leisure Centre. In 2019/20 there were 1,760 compared to 757 in 2021/22. The sessions continue to recover following the pandemic, working with partners to promote the community sessions should see patronage return to pre-pandemic levels.

## 5.23 **Sport4Champions**

5.23.1 The Sport4Champions programme is delivered to Year 6 students in partnership with Blackpool Catering Services, over recent years the number of schools engaged in the programme has increased. In 2021/22 there were 24 schools engaged and

3,196 children engaged in the programme, compared to 14 schools and engagement of 1,785 in 2019/20.

## 5.24 **School Games**

- 5.24.1 The School Games Programme is a national initiative aimed at improving physical activity levels and providing competitive sporting opportunities in educational settings.
- 5.24.2 Throughout 2021/22 there were 398 events organised and a total engagement of 10,774, in comparison to pre-pandemic engagement in 2019/20 there were 564 events and 24,844.
- 5.24.3 The reduced engagement is due to the impact of Covid, in 2020/21 the usual school competitions and league were not delivered. Active Blackpool were also delivering to more schools in 2019/20 which gave increased engagements compared to 2021/22, the service is slowly getting back to more familiar figures.
- 5.24.4 The School Games delivered a wide range of activities, in 2021/22 there were 30 different sports/activities delivered, including football, netball and athletics and some new events including quidditch, glowfit and foot-golf.
- 5.24.5 The Lancashire School Games is once again heading back to Blackpool and will see 1500 talented children and young people from across the county come together for a sporting spectacle that will feature 8 different events for both primary and secondly school aged participants. Qualifying events have been taking place throughout the spring and summer terms to determine who will represent Team Blackpool to go head-to-head against their Lancashire counterparts on Tuesday 5 July. The event will be the culmination of another wonderful year of PE, School Sport and Physical Activity for Blackpool Schools and we cannot wait to cheer them all on.

## 5.25 **Active Communities Programmes**

Active Blackpool continues to develop the community provision and works with several ward councilors to deliver activity programmes to engage young people and promote physical activity.

- 5.25.1 The Active Communities Service provides opportunities for children, young people, and adults of all abilities in a host of programmes including Man V Fat, Multi-Sports, Street Games, Rounders, Wheels 4 All, Balance Bikes, Cycling, Walking Sports, and Tennis. The audiences for these programmes come from local community groups including Warren Manor, Bristol Avenue and Headway along with open access programmes where engagement is encouraged from all

community areas.

5.25.2 Active Blackpool have been working with partners in the Talbot and Brunswick area to deliver diversional activities to young people, aged 6-18 years. The box fit and multi-sport sessions take place on a weekly basis with the support from the Boys and Girls Club, this multi-agency approach aims to target and reduce ASB in the area. Since July 2021, Active Blackpool have delivered 62 sessions and a total engagement of 1,040. The programme will continue, and we will be looking to secure external funding for this.

#### 5.26 **Holiday Activities and Food (HAF)**

5.26.1 The Holiday Activity and Food programme aims to deliver a range of activity sessions within the community and accompanied by the provision of a packed lunch for those attending with a particular focus of engaging children and young people who are in receipt of free school meals.

5.26.2 Active Blackpool delivered multi-sports sessions within several community locations, including Kingscote Park, Anchorsholme Park, Solaris Park, Cavendish Road Recreation Park, and Highfield Road Park, in 2020/21 there were 722 engagements and in 2021/22 there were 643. Funding has been confirmed for 3 years from 2022/23 and the aspiration is to expand the offer and reach more children. Active Blackpool will be looking to work with community sports clubs, organisations, and schools to support with the delivery of the programme.

#### 5.27 **SEND (Special Educational Needs and Disabilities) Work**

5.27.1 In Summer 2021 Active Blackpool began the delivery of a 3-year Inclusion Programme funded by Blackpool Council SEND team. The programme offers opportunities for children and young people with mild/moderate additional needs to participate in a range of sports and activities both during school time, school holidays and weekends.

5.27.2 The service delivers a SEND Inclusion Sports Camp during school holidays and there have been 35 sessions and 508 engagements during 2021/22. The SEND Inclusion Schools Programme was delivered throughout 2021/22 in 20 schools and there has been 5,367 engagements. The SEND weekend Inclusion Camp started in September 2021 at Blackpool Sports Centre and throughout 2021/22 there have been 12 sessions and 159 attendances.

5.27.3 Active Blackpool continue to be at the forefront of inclusive school sports events throughout the 2021/2022 school year and have delivered a wide range of competitions, festivals and events that have seen lots of talented participants engage in activities in their own school through to competitive events on a North

West scale. The events programme has been delivered throughout the whole of the school year as we have a commitment to providing opportunities on a continuous schedule that allows schools to identify the events that best meet the needs of their students rather than being limited on what they can engage in and seeing their students miss out.

- 5.27.4 Active Blackpool has delivered highly successful football leagues that have taken place as part of the Lancashire School Games Ability Counts Programme throughout the year and has seen leagues being contested for U16 Girls, U16 Boys, U14 Boys and U12 Mixed with schools from across Lancashire coming together every term to go head to head in the fiercely contested fixtures which culminated in a hugely successful season for Park Community Academy who came top in 3 of the 4 leagues and claim the runner-up spot in the other.
- 5.27.5 Park Community Academy have seen further success to add to their football victories as they came runners up in the Lancashire Special Schools Key Stage 3 Tag Rugby Competition as well as being crowned champions at the Lancashire Key Stage 2 Swimming Gala.
- 5.27.6 Active Blackpool have also been working collaboratively with Special Olympics for the Motor Activity Training Programme (MATP) that provides opportunities for participants who profound additional needs to be physically active. Students from Blackpool Sixth were only the second cohort nationally to receive MATP Young Leaders Training which will now enable them to support the delivery of MATP lessons at Highfurlong School and allow more children and young people in Blackpool and across Lancashire to be more physically active throughout their time at school and through to their adult lives as Active Blackpool are soon to be launching its MATP session for adults.

## 5.28 **Early Years Provision**

- 5.28.1 Active Blackpool have developed a 6-week Early Years programme and this programme has been piloted in 3 nurseries Blackpool Victoria Hospital, Anchorsholme and Norbreck, there Throughout 2021/22 there were 1,097 engagements across the 3 nurseries. The feedback has been positive, and conversations have started with partners to roll this out within the Children's centres at Revoe, Grange and TAB during the school holidays. Weekly sessions will be delivered to under 5's and over 5's.

## 5.29 **Get Out Get Active**

- 5.29.1 We have moved into the final year of the Get Out Get Active (GOGA) programme and the focus how now moved to ensuring sustainability of the programme.

5.29.2 The Get Out Get Active programme has something for everyone, and a range of activities have been delivered within the local community including:

- 5.29.3
- Monthly Story time Stroll – Revue Hub with Blackpool Libraries;
  - Health Walks Kincaig Lake;
  - Ping and Table Tennis at Blackpool Coastal Housing Roadshows;
  - Multi-sports and Gym Session with William Lyons House;
  - Wheels for All with the Stroke Association;
  - Monthly session with N-Vision;
  - Recovery multi-sports session.

5.29.4 There has been a gradual increase in activity interventions and engagements since the programme launched in 2019/20. In Year 1 there were 14 activity interventions and 617 attendances. In Year 2 there were 42 activity interventions and 3524 attendances and in year 3 to date there have been 4 activity interventions and 761 attendances, the reason for this reduction is the shift to a sustainable model where we have provided training and qualifications to volunteers and partners to deliver and manage their own activity session within the community setting. A total of 470 individuals have registered since the start of the programme and over 50% of those registered have declared that they have a long-term health conditions, impairment or illness that has a substantial effect on their ability to do normal daily activities.

### 5.30 **Active Travel**

5.30.1 As part of the Capability Fund, Active Blackpool have been working in partnership with National organisations Living Streets and Cycling UK on behaviour change initiatives within the Blackpool community.

5.30.2 Living Streets have been delivering 3 programmes, WOW Walk to School challenge, Next steps for Secondary schools and Walking Works for businesses. Living Streets have been working with 18 Primary schools and there have been 6000 engagements and 1 secondary school with 175 engagements. There has been a 30% reduction in car journeys made and a 23% increase in walking rates.

5.30.3 Walking Works is the programme for embedding the culture of walking into workplaces and so far, has successfully been rolled out at 5 businesses including Blackpool Council, Blackpool Victoria Hospital, Blackpool Clifton Hospital, Department for Workplace and Pensions and Blackpool Transport.

5.30.4 Cycling UK have been supporting the community to deliver events, the events are split into 4 types that are made up of the following: Fix Events (basic services to repair broken bikes and essential checks to ensure bikes are safe to ride), Learn to fix (provide instruction, training or skills for people to maintain their bike), Learn to ride (Teach cycle skills and improve confidence, and Led rides (provide led rides for

- people to practice cycling locally and learn new routes in a social environment).
- 5.30.5 Active Blackpool have delivered 5 events so far consisting of Fix and Learn to ride events engaging with 10 participants. A further 10 events are planned throughout Summer and Autumn 2022 with a goal of engaging with 60 further participants.
- 5.30.6 Alongside the behaviour change initiatives being delivered within local schools, colleges and businesses, Active Blackpool are looking to influence and develop the local infrastructure in Blackpool to make it easier and safer to promote active travel and encourage modal shift to increase walking, cycling and use of public transport.
- 5.30.7 It is an aspiration to develop the Blackpool Wheel, the project has been scoped as a tourism and active leisure and travel asset and it is proposed that the route will connect communities and provide a safe cycling and walking space for people to access schools, parks, and workplaces.
- 5.30.8 Lancashire County Council are developing A Local Cycling and Walking Infrastructure Plan – termed an “LCWIP” - is an on-going process to define and prioritise walking and cycling infrastructure needs. The process should be guided by engagement with community and delivery partners to identify potential walking and cycling networks, and opportunities to deliver these. Beyond identifying infrastructure needs, a second key aim of the LCWIP is to prioritise projects.
- 5.30.9 Once the LCWIP in place which covers Blackpool, it will drive the conversations with colleagues in planning, and highways to shape the infrastructure in Blackpool to focus on Active Travel.
- 5.30.1 The service is also keen to work with local businesses to promote active travel and workplace health, small business grants will be available to purchase bikes, install bike storage and provide cycle training for employees. There is also an opportunity to link this with the Business Health Matters health screenings.

### 5.31 **Active Through Football**

- 5.31.1 Funded by the Football Foundation, Blackpool have secured Active Through Football funding of £616,075 over a 5-year period. The Active Through Football programme is lead by BFCCT, and Active Blackpool are identified as a key partner having supported with the funding application. The outcomes and outputs are challenging and currently the programme is delivering one female football session. There is a drive to increase this and Active Blackpool are supporting Blackpool Football Club Community Trust to achieve this.

### 5.32 **Work placements and Apprenticeship Opportunities**

- 5.32.1 Leisure Services have worked hard in recent years to establish a strong

apprenticeship programme across the service, providing apprenticeships in four different service areas. These apprenticeships are promoted in partnership with children's services to ensure the opportunities reach vulnerable young people looking for employment. The service always looks to recruit from the local area and has had several apprentices complete the programme and progress into permanent employment within the service. The Services recognises that there have been some challenges to recruit for the Leisure Apprentice position, it is therefore expected that a review of the current qualification will take place to ensure that the position is appealing.

### **5.33 Kick Start**

5.33.1 Leisure Services have had remarkable success from the Kick Start programme. The programme has now ended, the service successfully recruited and retained 3 sports coaches and 2 swimming teachers who are now working for the service. Some of the young people who are engaged on the Kick Start programme will continue to work for Active Blackpool during school holidays and at weekends alongside their university studies.

### **5.32 Active Lives Strategy**

5.32.1 There has been lots of progress made in several key areas identified from the Active Lives Strategy over the last 12 months, working groups have been established in 3 areas (Disability/Inclusion, Long Term Health Conditions and Active Travel) to ensure a collaborative approach is adopted. Active Blackpool have really focussed on developing strong working relationships with Blackpool Council services along with external organisations. This work is evident in the strong partnership approach between Active Blackpool and Adult Social Care and the pilot with The Phoenix Centre and the 'Move a bit, move a bit More' approach to embed physical activity, health, and wellbeing into existing policies.

5.32.2 This work and focussed approach will continue, with the addition of some new elements, including, supporting Public Health with the Healthy Weights Strategy, and continuing the work with Children Services around Anti-Social behaviour and Early Help.

## **6.0 Service wide challenges and Future Priorities**

### **6.1 Leisure Facilities**

6.1.1 The challenge for the Leisure Service is re-engaging the community to participate in activities post-covid, particularly in health and fitness, group exercise and swimming as these are significant income generating areas. Furthermore, the growth in private gym providers such as JD Gyms Blackpool, a budget gym close to

Palatine, is likely to present an ongoing 'price' challenge to the service.

- 6.1.2 Leisure Services believe the key to re-engaging customers is through a varied and targeted marketing approach, utilizing a mix of traditional and modern marketing techniques. The Service have developed a detailed marketing plan aimed at re-engaging previous customers and promoting the breadth of activities available, as well as targeting new customers who have not previously used our service. The first campaign runs from mid-June until the end of September. New EGYM equipment and Indoor Cycles will arrive in the Autumn. It is proposed to do a launch day for users to trial this equipment as well as a full exercise class launch. The equipment provides a unique selling point over the competition, particularly EGYM, as the equipment guides users through their workout and therefore targets new user groups into exercise who otherwise would not have used a gym.
- 6.1.3 The leisure facilities are facing a challenge with regards to the retention of staff, as staff have reassessed their circumstances post lockdown. Whilst recruitment is actively ongoing a key priority is further investment in staff training, and discussions have begun with the Chartered Institute for the Management of Sport and Physical Activity (CIMSPA) to explore continuous professional development opportunities for staff through an industry recognised body to support the upskilling and retention of staff through their ongoing development. Management are currently engaged in CIMSPA membership combined with online CPD and the service are currently working with CIMSPA to provide front line training to frontline staff through Retrain to Retain Sport England funding.
- 6.1.4 The service has also set up three working groups for Service Improvement, Marketing and Health and Safety to improve staff engagement in these key areas and allow two-way communication between front line staff and management. The service is also reintroducing staff roadshows which will keep staff informed of key changes, news and information regarding Leisure Services and the wider industry, to help foster a team culture to tackle the challenges facing the service and drive performance.
- 6.1.5 Recruitment remains a challenge and the service is reviewing its apprenticeships to make them more enticing for future applicants. The service is creating a career section on their website which will contain details of the different career paths within leisure and testimonials of staff. The page will then link to Greater jobs where any vacancies are advertised. The webpage will make it easier to promote on social opportunities within leisure as well as giving greater context to seeing leisure as a career opportunity.
- 6.1.6 The service is experiencing low return rates for the NPS surveys that are sent out to gain valuable customer feedback, therefore the service is implementing a calendar of 'meet the manager' sessions and targeted customer surveys to supplement the

ongoing NPS surveys.

- 6.1.7 The service is experiencing an issue with ongoing maintenance of the facilities, such as roof leaks, pool plant issues, automatic door failures and old boiler systems due to the age of the buildings and associated equipment. Bi-monthly meetings have been set up with Property Services to ensure a proactive approach to maintenance issues, highlighting problem areas.
- 6.1.8 The service will also come under pressure from rising energy costs and supply of pool chemicals. Pool chemicals supply is very limited nationally. So far, the service has been able to continue to operate, where other centres have had to close, however there remains a risk of temporary closure if the supply chain were to fail, affecting income.
- 6.1.9 The service has purchased Fast Track Kiosks which will help alleviate queuing at reception as the service recovers to pre-pandemic levels. This will allow users to check in and book activities, by-passing the receptionist.
- 6.1.10 Dovetailing the work of the Active Lives Development team with the leisure facilities team is key to ensuring a smooth and seamless transition pathway into the facilities programmes and activities for those that the service engage within the community that show an interest in what the facilities have to offer.
- 6.1.11 This working relationship between the Active Lives Development team and the leisure facilities team is positive, this is helped by regular service meetings to provide updates on programmes.

## 6.2 **3G Pitch Blackpool Sports Centre**

- 6.2.1 Working in partnership with the Football Foundation and Lancashire Football Association and following community engagement with grassroots football clubs in Blackpool, £250'000 of funding has been secured to develop a second 3G pitch in Stanley Park. Contractors have been appointed and it is expected that work will start during the summer.

## 6.3 **Parks Tennis Courts investment**

- 6.3.1 In October 2021, the Government announced it was investing £22m into public tennis courts across Britain. This funding, together with an investment from the Lawn Tennis Association (LTA) of £8.5m is aimed at bringing public park tennis courts in poor or unplayable condition back to life, for the benefit of their local community. The initiative is also aimed at engaging 1 million more players in tennis, supporting health and wellbeing outcomes. Active Blackpool are working with the LTA and have been approved at Stage 1 of the application.

6.3.2 The capital investment will see the development of four of the current unplayable courts in Stanley Park and renovations to the existing courts in Cavendish Road Park, Claremont Park and Anchorsholme Park. The £150'000 investment will also see the introduction of a gate system which will allow tennis courts to be booked and help monitor the usage and provide participation data.

#### 6.4 **Common Edge 3G Development**

6.4.1 The new grass football pitches at Common Edge were brought into use in September 2021, at the start of the new football season. The response from the leagues and clubs was positive.

6.4.2 With the new and improved grass pitches at Common Edge, Blackpool were able to accommodate the return of the Blackpool Cup over Easter weekend and May Bank Holiday. The event organised by Euro-Sporting International Tournaments brought 10,000 visitors to Blackpool over two weekends. There were 440 games played over Easter weekend and 460 over the May Bank Holiday. We look forward to them returning in 2023.

6.4.3 Once the Common Edge development is complete the new facilities will consist of changing rooms, a community room and kitchen, an 11 a side 3G pitch and grass football pitches. The development will become part of the Palatine Leisure Centre portfolio within Leisure Services and an operational manager will be put in place to manage the facilities. We are currently working through the operational plans with support from the Growth and Prosperity team to ensure a smooth transition when the development is complete.

#### 6.5 **Boundary Park**

6.5.1 Active Blackpool are working with the Football Foundation to secure funding to develop the existing changing facilities at Boundary Park. The Parks Development team are also investing in tennis courts and a multi-use games area which will create a great space for the local community to be active and engage with local initiatives. The local grassroots football club, FC Rangers, have also secured grass pitch maintenance funding which will see improvements in the quality of the grass pitches. Active Blackpool are working with consultants to lead on the community engagement, and we hope to submit an application in Autumn/October 2022.

7.0 Does the information submitted include any exempt information? **No**

#### 8.0 **List of Appendices:**

Appendix 6(a) – Leisure Services Background Paper

Appendix 6(b) – Leisure Services Performance dashboard

## Appendix 6(c) – Net Promoter Score (NPS) Overview

### **9.0 Financial considerations:**

9.1 Details of investment and expenditure are set out in the main body of this report.

### **10.0 Legal considerations:**

10.1 None

### **11.0 Human Resources considerations:**

11.1 None

### **12.0 Equalities considerations:**

12.1 None

### **13.0 Risk management considerations:**

13.1 None

### **14.0 Ethical considerations:**

14.1 None

### **15.0 Sustainability, climate change and environmental considerations:**

15.1 None

### **16.0 Internal/External Consultation undertaken:**

16.1 None

### **17.0 Background papers:**

17.1 None

## Leisure Services; Service Scope

### Active Lives Strategy

Following the Active Lives Strategy being adopted in January 2021 there has been an increased strategic focus over the last 12 months within Active Blackpool. The service is the guardian and strategic lead for the Active Lives Strategy and is working collaboratively with partners locally, regionally, and nationally to drive the physical activity agenda across the local area. The strategy will interact with several other strategies particularly the council's Blue and Green Infrastructure Strategy and the Health and Wellbeing Strategy.

### Leisure facilities

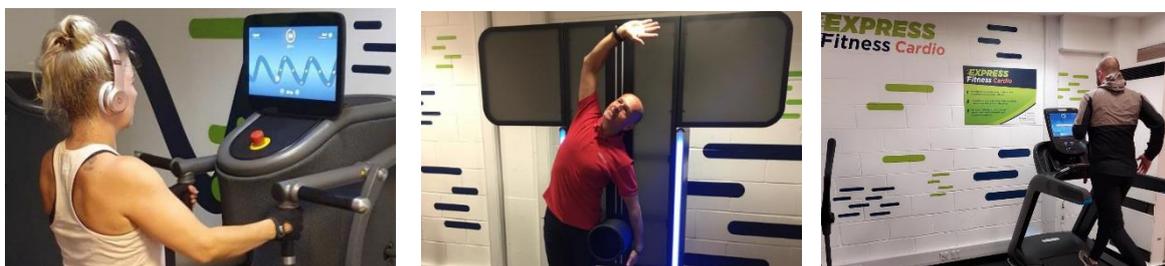
Leisure Services operate the three main leisure facilities strategically located in the north, central and south areas of Blackpool, to make the facilities as accessible as possible to local people;

- Blackpool Sports Centre
- Moor Park Health and Leisure Centre
- Palatine Leisure Centre

Leisure Service continue to develop the partnership established with South Shore Academy in 2019 to operate their sports facilities outside of school hours, making the sports hall, 3G pitch and dance studio open for community use.

The service also manages the Blackpool Outdoor Activity Service, which included the high ropes, and underground caving facilities on Stanley Park as well as the coach led water sport activities on Stanley Park Lake.

Leisure Services operates health and fitness facilities at all three of its leisure centres. The facilities include dedicated fitness studios including an Express Fitness EGYM suite at Blackpool Sports Centre, indoor cycling studios and exercise class studios at each site. The Express Fitness EGYM suite has equipment initially installed in September 2019 and expanded over the lockdown period to include a flexibility, strength, and cardiovascular circuit with guaranteed results from just two 60-minute sessions per week.



### Exercise Referral

The Exercise Referral programme is aimed at individuals who would benefit from additional support to lead a more active lifestyle. Traditionally the programme has accepted referrals from health practitioners, with a particular focus on GP surgeries. However, over the last few years there has been a focus on increasing the referral partners to other health practitioners and partners including

the Musculoskeletal service located at Whitegate Drive Health Centre, the Stroke Service and cardiac respiratory service located at Blackpool Victoria Teaching hospital as well as specialist cancer, diabetic and pre-diabetic services and more recently referrals from the long-covid service.

### **Steps to Health**

Following the pandemic Blackpool's Steps to Health walking programme re-launched as Wellbeing Walks- Blackpool, working in partnership with the Ramblers Association. The Ramblers wellbeing walks is an initiative to help people across the country to lead a more active lifestyle. The Ramblers Wellbeing walks goal is for everyone to have access to a friendly short group walk, within easy reach of where they live to help them become and stay active. The wellbeing walks are aimed at the 11.2 million adults who are inactive, the 5 million adults with long term health conditions as well the 1 in 4 adult experiences mental health conditions.

### **Adult Social Care - 'Move a bit, Move a bit more'**

As part of the Active Lives Strategy Disability, Inclusion and Long Term Health Conditions strands the service has been working collaboratively with Adult Social Care to weave in the ethos of 'move a bit, move a bit more' into their systems, processes and contact with residents, by educating and upskilling staff and building physical activity questions and opportunities into their overall approach.

### **Business Health Matters**

Business Health Matters is a ground-breaking programme that will build a healthier workforce across Lancashire, and beyond. The first of its kind in the country, the Business Health Matters programme supports local businesses in improving the physical and mental health of their employees so that staff are happier, healthier, and more resilient. Healthier working-aged individuals who are given opportunities to upskill, remain in employment and live longer, happier lives. Businesses benefit from this with increased productivity and sustained workforces, resulting in reduced absence costs and lower staff turnover rates.

### **Active Travel**

The Active Travel group was established in May 2021 with the Active Travel officer in post from September 2021. Active travel is a key tool to promote sustainable choices for Blackpool with significant economic, social, health and environmental benefits.

Active Blackpool are committed to working with colleagues in Highways and Transport Services to develop the infrastructure in Blackpool that promotes active travel to residents and visitors. During the Covid-19 pandemic, there was an increase in cycling. The Department of Transport (DfT) issued Gear Change- A bold vision for cycling and walking; 2020 and funding became available through the DfT Emergency Active Travel Fund, which Blackpool used to increased pedestrian areas within the town centre.

Active Blackpool aim to promote and raise awareness of the benefits of active travel on health, and the environment. The active travel officer looks at what initiatives can be set up through schools, businesses, and the community to increase active travel, cutting down car usage, which goes hand in hand with cutting down carbon emissions linking closely to the climate emergency.

The Big Bike Revival is a behaviour change programme that aims to inspire and enable people who do not currently cycle to get back into cycling or begin for the first time. The intervention is rolled out nationally by Cycling UK, through a programme of events that are delivered locally by community led groups and organisations; in our case, they are ran by the Local Authority (Active Blackpool).

### **Learn to Swim**

The learn to swim scheme which runs at both Palatine Leisure Centre and Moor Park Health and Leisure Centre provides an opportunity for children to learn to swim, develop their aquatic skills and progress into the local swimming club, Blackpool Aquatics. Leisure Services work in partnership with Blackpool Aquatics to provide a seamless progression pathway and competitive swimming opportunities for local people.

Blackpool Swim Academy, developed in partnership with Swim England is designed to tackle the shortage of qualified swimming teachers locally, supporting the recruitment and professional development of existing and potential swimming teachers to ensure a high quality learn to swim programme is consistently delivered across the service.

### **School Swimming Service**

The school swimming service operates at both Moor Park Health and Leisure Centre and Palatine Leisure Centre, with many Blackpool primary schools buying into the service. Schools swim for a total of 35 weeks/ year and aim to achieve the KS2 criteria which includes swimming 25m unaided and treading water.

### **Free Swimming**

Leisure Services provides free swimming for every child and young person during the school holidays at both council operated swimming pools.

### **Feel Good Factory**

Leisure Services have two Feel Good Factory facilities – one at Palatine Leisure Centre and the other at Moor Park Health and Leisure Centre. The facilities are aimed at the older generation and adults who are inactive. The facilities offer a range of toning equipment that are easy to use and low impact in a friendly and social setting, providing a workout environment that is relaxing and informal.

### **Family Weight Management Programme**

The Family Weight Management programme is funded by Public Health and delivered by Active Blackpool. The programme targets Primary School age children (4-11 years) who are above a healthy weight. It is mandatory that the parent/carer of each child attend each session of the programme. The aim of the programme is to improve knowledge and skills around healthy eating and physical activity, to enable them to use these skills to make and sustain healthy lifestyle choices.

### **Tier II Adult Weight Management Programme**

In August 2021 Active Blackpool's Weight Management Services secured Public Health funding to deliver Tier II Weight Management referral programme for a 12-month period to adults in Blackpool, a welcome return to GP's, practice nurses and dieticians in Blackpool as the service has not been recently available. The programme provides dietary and wellbeing advice to those who are overweight to support them in achieving and sustaining a healthy weight.

### **Sport4Champions**

The Sport4Champions programme is a 6-week programme delivered to year 6 children in partnership with Blackpool Catering Services, promoting and encouraging both healthy eating and physical activity, supporting participants to identify their strengths and opportunities to join local activities outside of school to help develop lifelong physical activity habits. The programme is reviewed regularly to ensure the information is up to date and the challenges are suitable for the children.

### **Outdoor Activities**

The outdoor activity service renewed its AALA license in 2021, enabling them to continue to provide a range of water sports activities including kayaking, canoeing and raft building on Stanley Park Lake to children and young people across Blackpool. In addition, the service offers a range of outdoor activity packages, including high ropes activities, team building, den building and ecological activities, rock climbing and bouldering.

### **Passport to Leisure**

The Passport to Leisure scheme provides free and reduced access to leisure provision for all our looked after children and young people up to the age of 21 years. Young adults, up to the age of 25 years are also included if in full-time training, education or in an apprenticeship and where they are involved with the Leaving Care Service. The scheme allows access to a broad range of activities and facilities including free access to swimming, gyms, badminton, table tennis, rock climbing and bouldering. It also provides half price access to swimming lessons, gymnastics programmes, holiday activities and exercise classes. Every looked after child is automatically enrolled on the scheme with a leisure card and accompanying information being sent to their residing address.

### **Active Lives Community Programme**

Over recent years Active Blackpool have developed partnerships with organisations in the local community to deliver sport and physical activity programmes. Working alongside 'friends of' groups and local councillors several programmes have been delivered, and in the last 12 months the offer has increased.

### **Holiday Activities & Food Programme (HAF)**

Funding has been extended for a 3-year period to allow Blackpool to continue to deliver holiday activities to those on Free School Meals and provide a meal as part of the session. The aim is to increase the reach and ensure we reach as many children as we can, this will be achieved through

partnership working with youth organisations, Blackpool Football Club Community Trust, sports clubs, community groups and schools.

### **Get Out Get Active**

Get Out Get Active (GOGA) is a three-year programme delivered across the UK which supports the least-active disabled and non-disabled people to enjoy being active together.

The programme is being delivered in partnership Blackpool Coastal Housing. It aims to highlight the benefits of physical activity and increase the number of people who can access and enjoy local opportunities.

GOGA is funded by its founder, Spirit of 2012, and has received additional investment from Sport England and the London Marathon Charitable Trust. Active Blackpool's GOGA programme will cater for people of all abilities and will promote the benefits that exercise can have on our self-esteem, physical health, and mental wellbeing.

As well as being open to participants, several volunteer opportunities are also available, including the chance to become a community peer mentor.

### **Man V Fat**

Man V Fat has been delivered since September 2018 in partnership with Man V Fat. The target audience is to engage with men who are overweight to increase their physical activity levels. The 16-week initiative brings together a 5a-side league combined with weigh-in sessions in an all-male environment to encourage men to discuss the challenges they face and work as a team to score goals and lose weight to win the league.

### **SEND (Special Educational Needs and Disabilities)**

Through a working partnership with the Blackpool Council Commissioning Team, Active Blackpool have been providing inclusive sports and physical activity sessions for children and young people as they strive for a more inclusive approach to a healthy lifestyle continues. A delivery programme that features school-based delivery within PE (Physical Education) Lessons and community-based delivery with weekend clubs and school holiday sports camps. The school-based programme sees support being provided to teachers in both mainstream and special schools to aid the development of their inclusive delivery and practices to enable their students to enjoy a meaningful, challenging and rewarding lesson as they would do with any other subject area.

The ability to be able to provide hands on support to the students and guidance for the teachers has been a huge success which has had an impact on the wider engagement in physical activity for children and young people with additional needs as many are now making the transition over to community based sport to not only maintain their activity levels but also to increase their level of participation. A decision was made early in the programme that the delivery team would work across both the school and community-based delivery to ensure for consistency but also for positive relationships to be established between the participants and sports coaches which not only puts the children and young people at ease but also gives the parents and carers the confidence that their children are in a safe, welcoming, and nurturing environment.

Alongside the inclusion programme Active Blackpool continue to be at the forefront of inclusive school sports events and have delivered a wide range of competitions, festivals and events that have seen lots of talented participants engage in activities in their own school through to competitive events on a North West scale. To enhance the wider inclusive programme Active Blackpool have taken the lead on the Lancashire Alternative Provision Schools Football Leagues that currently engage players at U16 and U14 level with schools from across Lancashire coming to Blackpool every term to play football against each other. Students who attend Alternative Provision Schools can often go unnoticed but there is a wealth of talent and ability within the students and is a specific area of work that Active Blackpool are committed to moving forwards to not only maintain the football but also to identify and introduce new activities to allow for greater engagement from the students.

To ensure that the inclusive offer and delivery meets the needs of the participants Active Blackpool work closely with national partners including Youth Sport Trust, England Football and Special Olympics to create opportunities for staff development and engagement opportunities for children and young people. These working partnerships not only allow Active Blackpool to gain valuable information and insight into inclusive delivery and practice but also allows us to shout about the amazing work we do in Blackpool at local, regional and national levels.

### **The Claremont Project**

The Claremont Project aims to bring together a range of partners and provide an opportunity to share best practice on how to earlier identify need, ensuring all services are offering the right support at the right time and aligning with the Early Help Strategy.

Active Blackpool has led in the co-ordination of activities across organisations creating a 'Claremont Offer.' When speaking to parents of the reception cohort there were many perceived barriers and apprehension when looking at accessing activity provisions. There was an opportunity to take one cohort engaging in Early Help Assessments to Moor Park Leisure Centre during school time to complete a block of swimming lessons whilst encouraging the parents to engage and interact with others during the lesson. Free Family Swim passes have been given out to families to use during the summer holidays.

An Operational group has been developed to bring together organisations delivering in the Claremont Ward; challenges and successes are shared with the overall aim of improving, enhancing, and developing the opportunities that families in Claremont can access. Alternative activities have also been delivered, with the support of Westminster Primary Academy coffee mornings and family fun sessions inside of the school term time and during the holidays have encouraged parents to socialise with each other and supported the families to be active together.

### **Leadership and Volunteering**

Blackpool Sixth continue to provide a substantial workforce through the Blackpool Leadership Academy and saw many students completing their required leadership hours as part of their studies.

### **Concessionary Pricing Scheme**

Leisure Services operate a concessionary pricing scheme providing reduced price access to leisure facilities and activities to residents who are either; over 60 years old; under 16 years; on low/no income; disabled.

**Free Access for Carers**

We allow carers who accompany a disabled user to access a range of activities for free across our three leisure sites, including swimming and the fitness rooms.

**Under 5's swim free**

Throughout the year, parents can bring a child under the age of five swimming for free.

**Blackpool Polar Bears Disability Swimming Club**

Blackpool Council, Leisure Services financially support Blackpool Polar Bears to provide free swimming lessons to adults and children with a disability from across Lancashire. The club are provided with free use at Moor Park Health and Leisure Centre every Sunday morning and coaches to support the session are provided by leisure services free of charge.

**Over 50's free inductions**

Anyone over the age of 50 years is entitled to a free induction within one our three leisure facilities, to encourage more over 50's to become or remain physically active as they get older.

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**Appendix 6(b) - Leisure Services Key Performance Indicators; Service Overview**

Leisure Services Performance		Patronage		
		2019/20	2021/22	
		Apr - Mar	Apr - Mar	%
<b>Overall Leisure Services Patronage</b>				
Overall facility patronage		710,606	526,257	74.1%
Health & Fitness		238,845	152,763	64.0%
Swimming		119,521	92,815	77.7%
Exercise Referral		8,827	7,460	15.5%
Learn to swim		80,066	75,194	93.9%
Community outreach		4,802	5,674	118.2%

Memberships	Total membership		
	Mar-20	Mar-22	+/-
Health & Fitness	2818	2696	96%
Feel Good Factory	647	576	89%
Learn to Swim	1438	1846	128%
Exercise Referral	496	401	81%

**Leisure Services Customer Engagement & Feedback**

	Site	Apr - Mar 19/20	Apr - Mar 21/22	+/-
Net Promoter Score (NPS)	MPHLC	54	49	
	PLC	44	58	
	BSC	53	61	
	Active Blackpool	51	54	
	UK Average	50	47	
Customer feedback questionnaires sent		29689	22326	
Customer feedback questionnaires returned		3264	903	

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### Net Promoter Score Overview

Leisure Services take a proactive approach to engaging with customers and encourage them to provide feedback on their visitor experience to enable the service to make informed decisions on how to improve the service.

Leisure Services uses an internationally recognised system for proactively measuring satisfaction amongst service users.

Net Promoter Score®, or NPS®, measures customer experience across a number of business sectors internationally. Customers are asked 'On a scale of 0 - 10 how likely are you to recommend Moor Park Health & Leisure Centre to friends and family?'

Respondents are grouped as follows:

**Promoters** (score 9-10) are loyal enthusiasts who will keep buying and refer others, fueling growth.

**Passives** (score 7-8) are satisfied but unenthusiastic customers who are vulnerable to competitive offerings.

**Detractors** (score 0-6) are unhappy customers who can damage your brand and impede growth through negative word-of-mouth.



$$\% \text{ PROMOTERS} - \% \text{ DETRACTORS} = \text{NPS (NET PROMOTER SCORE)}$$

Subtracting the percentage of Detractors from the percentage of Promoters yields the Net Promoter Score, which can range from a low of -100 (if every customer is a Detractor) to a high of 100 (if every customer is a Promoter).

Active Blackpool scored an overall satisfaction score of +57 for 2021/22. This is 16 points higher than the national average across the leisure industry (inclusive of local authority, trust and private operators).

The tables below shows a breakdown by site of detractors, passives and promoters from the responses associated with the overall score.

	<b>Score</b>	<b>Percentage Detractors</b>	<b>Percentage Passives</b>	<b>Percentage Promoters</b>
Moor Park	50	15%	22%	64%
Blackpool Sports Centre	61	12%	16%	73%
Palatine	58	13%	17%	70%
<b>Total</b>	<b>54</b>	<b>13%</b>	<b>19%</b>	<b>67%</b>

The management team aim to contact every customer who rates the service below 7 to gain further feedback and understand how the service can be improved. There is a clear correlation between following up with customers who are considered 'detractors' and the number of those customers who then 'drop out' of using the service.

As well as scoring the service from 0 – 10, customers have the opportunity to provide a comment on their experience. The top five areas that customers have commented on throughout over the previous 12 months are shown below, along with whether their overall score made them a 'promoter', 'passive' or 'detractor'.

The most positive area that customers have provided feedback on over 2021/22 was staffing, with 518 comments received about leisure staff of which 88% have provided an overall positive mention (9 – 10). Cleaning had an overall positive score of 72%.

<b>Report to:</b>	<b>TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE</b>
<b>Relevant Officer:</b>	Steve Thompson, Director of Resources
<b>Date of Meeting:</b>	29 June 2022

## ENGAGEMENT OF CONSULTANTS ANNUAL REPORT 2021/22

### 1.0 Purpose of the report:

1.1 To consider the annual report, detailing consultancy spend across all Council services during the 2021/22 financial year.

### 2.0 Recommendation(s):

2.1 To note the annual spend paid to external consultants during 2021/22.

### 3.0 Reasons for recommendation(s):

3.1 To provide a level of understanding of third party spend paid to external consultants during 2021/22.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

The report is for information only.

### 4.0 Council Priority:

4.1 The relevant Council Priority is creating stronger communities and increasing resilience.

### 5.0 Background Information

5.1 At their meeting on 15 December 2016 the Tourism, Economy and Resources Scrutiny Committee confirmed their approval to a revised approach for the reporting of consultancy spend. This annual report sets out details of payments made to

external consultants across the whole Council in 2021/22 relating to both business and technical services.

5.1.1 The report indicates that a total of **£3,107,097.06** was spent across the Council with external consultants during 2021/22. A detailed analysis is provided at Appendix 7(a).

5.1.2 Compared with the 2020/21 figure of **£3,944,906.40** the above figure shows a decrease in spend with external consultants.

5.1.3 Does the information submitted include any exempt information? No

## 5.2 **List of Appendices:**

Appendix 7(a) – External Consultants Spend Analysis 2021/22 (Over 25k)

Appendix 7(b) - External Consultants Spend Analysis 2021/22 (Under 25k)

## 6.0 **Financial considerations:**

The consultancy spend was contained within the 2021/22 approved budget and in some cases subject to external grant funding.

## 7.0 **Legal considerations**

7.1 All Council expenditure over £250 is already published as part of Transparency Code requirements and therefore the provision of the data in this format should not breach any data protection requirements.

## 8.0 **Human Resources considerations:**

8.1 None

## 9.0 **Equalities considerations:**

9.1 Equalities considerations will be taken with each individual engagement.

## 10.0 **Risk management considerations:**

10.1 Due to limited resources and capacity, the Council would be unable to fulfil all of its statutory requirements and deliver its capital programme without the advice and support from external consultants.

10.2 For some projects, the use of consultants is critical, taking the Museum and the Tramway Extension as examples. In both cases, the funding we have received from external agencies requires us to appoint certain experts to ensure the security of the funding. These may be specialists that are recommended by the funders as having specific skills such as a Heritage Architect or a Tramway Engineer. Because these services are project specific, demand is not constant; employing these experts on a full-time basis would not be cost effective.

**11.0 Ethical considerations:**

11.1 None

**12.0 Internal/ External Consultation undertaken:**

12.1 This report has been produced jointly by Internal Audit and the Corporate Procurement and Projects Team.

**13.0 Background papers:**

13.1 None

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Title/Subject	Consultant	Directorate	Description	Spend in 21/22 (ex VAT)	Business (3413) or Technical (6506)	On Contracts Register?
<b>Museum</b>						
Museum	Buttress Architects Limited	Communication & Regeneration	Fees to provide Professional Services and Advice	£116,315.27	Technical	No
Museum	Casson Mann Ltd	Communication & Regeneration	Exhibition design for RIBA stages 5 & 6	£38,695.49	Technical	No
Museum	Various others where individual spend is below £25,000	Communication & Regeneration	March to November payments for Get Dancing	£35,475.00	Business	No
<b>Total</b>				<b>£190,485.76</b>		

<b>Conference Centre</b>						
Conference Centre	Dga (Uk) Ltd	Communication & Regeneration	Fees in relation to Consultancy Services	£354,877.50	Technical	No
Conference Centre	Squire Patton Boggs (Uk) Llp	Communication & Regeneration	Professional fees in connection with Winter Gardens	£79,758.70	Technical	No
<b>Total</b>				<b>£434,636.20</b>		

<b>Tramway</b>						
Tramway Extension	Equis Associates Limited	Communication & Regeneration	Professional fees relating to the provision of consultancy services for the extension of the tramway.	£174,000.00	Technical	No
Tramway Extension	Morson Human Resources Ltd	Communication & Regeneration	Provision to supply and continue Professional Services	£97,790.00	Technical	No
Tramway Extension	Pell Frischmann	Communication & Regeneration	To provide Consultancy Services by PM	£63,516.00	Technical	No
Tramway Extension	Kkc Engineering Consultants Limited	Communication & Regeneration	Provision of continued professional services in relation to the tramway extension	£31,490.00	Technical	No
Tramway Emergency Works	Various others where individual spend is below £25,000	Communication & Regeneration	Various costs for the professional services and fees in relation to the tramway extension	£18,413.06	Technical	No
<b>Total</b>				<b>£385,209.06</b>		

<b>Enterprise Zone</b>						
Enterprise Zone	Cassidy + Ashton	Communication & Regeneration	Various consultancy fees in relation to Blackpool Enterprise Zoom	£90,444.51	Technical	Yes
Enterprise Zone	Stri Ltd	Communication & Regeneration	Fees in relation to the Enterprise Zone	£63,033.13	Technical	No
Enterprise Zone	Bwb Consulting Limited	Communication & Regeneration	Various professional fees	£53,710.00	Technical	No
Enterprise Zone	Wilde Consultants Limited	Communication & Regeneration	Professional fees for TF	£36,764.79	Technical	Yes
Enterprise Zone	Various others where individual spend is below £25,000	Communication & Regeneration	Various professional fees	£38,778.65	Technical	No
<b>Total</b>				<b>£282,731.08</b>		

<b>Anchorsholme Seawall</b>						
Anchorsholme Seawall Scheme	Squire Patton Boggs (Uk) Llp	Community & Environment	To provide legal advice in relation to the Anchorsholme Seawall Scheme	£235,827.25	Technical	No
Anchorsholme Seawall Scheme	Dga (Uk) Ltd	Community & Environment	Fees relating to consultancy services	£160,327.50	Technical	No
Anchorsholme Seawall Scheme	Various others where individual spend is below £25,000	Community & Environment	Provision of consultancy advice in relation to Anchorsholme Seawall Scheme	£17,833.60	Technical	No
<b>Total</b>				<b>£413,988.35</b>		

Abingdon Street Market						
Abingdon Street Market	Cbre Ltd	Communication & Regeneration	Various fees relating to Abingdon Street Market	£50,875.00	Technical	No
Abingdon Street Market	Tp Bennett Llp	Communication & Regeneration	Various fees relating to Abingdon Street Market	£25,179.00	Technical	No
Abingdon Street Market	Various others where individual spend is below £25,000	Communication & Regeneration	Various fees relating to Abingdon Street Market	£52,167.50	Technical	No
<b>Total</b>				<b>£128,221.50</b>		

Houndshill						
Houndshill	Cbre Ltd	Communication & Regeneration	Various fees relating to Houndshill	£119,100.00	Technical	No
Houndshill	Various others where individual spend is below £25,000	Communication & Regeneration	Various fees relating to Houndshill	£39,316.00	Business	No
<b>Total</b>				<b>£158,416.00</b>		

Multiversity						
Multiversity	Hawkins/Brown Design Limited	Communication & Regeneration	Various fees relating to Multiversity Campus, Blackpool	£123,426.49	Business	No
Multiversity	Genecon Limited	Communication & Regeneration	Fees relating to Multiversity Campus, Blackpool	£6,300.00	Business	No
<b>Total</b>				<b>£129,726.49</b>		

Other commissions above £25k						
Sand Dunes Env Wrk Ph105	Fylde Council	Community & Environment	Fees relating to Fylde Sand Dunes Project	£97,579.00	Technical	No
Sand Dunes Env Wrk Ph105	The Lancashire Wildlife Trust	Community & Environment	2021/2022 Fees relating to Fylde Sand Dunes Project	£58,054.50	Technical	No
Growth	Genecon Limited	Communication & Regeneration	Various fees relating to professional services and levelling up fund	£48,250.00	Business	No
Partnership & Business Dev	Amion Consulting Limited	Communication & Regeneration	Various fees in relation to consultation and continued work	£79,945.00	Business	Yes
Disabled Facilities Grants	Blackpool Teaching Hospital NHS Ft	Adults	Secondment fees for DL	£37,019.20	Technical	No
Disabled Facilities Grants	James Andrew Recruitment Solutions Ltd	Adults	Fees for DB	£41,527.28	Technical	No
Disabled Facilities Grants	Tracey Carysforth	Adults	Fees for Tracey Carysforth	£40,252.35	Technical	No
Central Management	Hampton's Resourcing	Children's Services	Fees for AW	£33,882.24	Business	No
Education Diversity	Blackpool Teaching Hospital NHS Ft	Children's Services	Counselling Services 2021 - 22	£45,684.00	Business	No
<b>Total</b>				<b>£482,193.57</b>		

Other commissions below £25k						
Various commissions BELOW £25,000	Various	Various	See document titled 'Consultants under 25k' for more information		Various	Various
<b>Total</b>				<b>£501,489.05</b>		

<b>Grand Total</b>	<b>£3,107,097.06</b>
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Supplier Name	Directorate	Spend	Total	Line Description
Ken Gunn Consulting Limited	Communication & Regeneration	£35.50	<b>£347.70</b>	PR01907-SERVICE-PARKING EXPENSE (33802177).
		£156.20		PR01907-SERVICE-TRAIN TRAVEL EXPENSE (20006774).
		£156.00		PR01907-SERVICE-HOTEL EXPENSE 06/02/2022 TO 09/02/2022 (BJPCO
Simply Ecology Limited	Communication & Regeneration	£20.70	<b>£420.70</b>	PR01924-SERVICE-MILEAGE: 46 MILES @ 45P/ MILE.
		£400.00		PR01924-SERVICE-****NON-SUP**** LOW MOOR ROAD BAT BUILDING IN
Asbestos Assessment And Control Ltd	Communication & Regeneration	£674.80	<b>£674.80</b>	PR01598-SERVICE-***NON-SUP*** ASBESTOS ASSESSMENT & MANAGMENT
Dwf Llp Client Account	Communication & Regeneration	£731.00	<b>£731.00</b>	PR01515-SERVICE-***NON-SUP*** FEES RE: FUTURE HIGH STREET FUN
Richard Wilson Conservation	Communication & Regeneration	£733.57	<b>£733.57</b>	PT00885-SERVICE-Conservation Statements
Tameside Mbc	Communication & Regeneration	£804.00	<b>£804.00</b>	PT00797-SERVICE-GMEU ECOLOGICAL ADVICE TO PLANNERS 21/22
Nexus Planning Limited	Communication & Regeneration	£1,490.00	<b>£1,490.00</b>	PT00859-SERVICE-LOCAL PLAN PART 2
The Demolition Consultancy Ltd	Communication & Regeneration	£1,500.00	<b>£1,500.00</b>	PR01651-SERVICE-***NON-SUP*** PRINCIPAL DESIGNER SERVICES - P
Helen Brady	Communication & Regeneration	£2,416.64	<b>£2,416.64</b>	CU13767-SERVICE-SOCIAL MEDIA STRETEGY AND DELIVERY
Catharine Braithwaite	Communication & Regeneration	£2,500.00	<b>£2,500.00</b>	CU14625-EPGEN0042-CONSULTANCY FEE
Michael Cuddy Property Limited	Communication & Regeneration	£1,850.00	<b>£2,500.00</b>	PR01847-SERVICE-****NON-SUP****INTERNAL AND EXTERNAL INSPECTI
		£650.00		PR01847-SERVICE-****NON-SUP****INTERNAL AND EXTERNAL OF 11 -
Opinion Research Services Ltd	Communication & Regeneration	£2,568.00	<b>£2,568.00</b>	PT00878-SERVICE-INVOICE 248.21.22 DATED 22 February 2022
Aunty Social	Communication & Regeneration	£2,965.00	<b>£2,965.00</b>	PR01502-SERVICE-Blackpool HAZ Cultural Mapping final payment
Transport For Greater Manchester	Communication & Regeneration	£3,000.00	<b>£3,000.00</b>	PT00790-SERVICE-North West Rail Network Study
Turley Associates Limited	Communication & Regeneration	£1,315.00	<b>£3,177.31</b>	PR01703-SERVICE-****NON-SUP**** PROFESSIONAL FEES IN RELATION
		£1,547.50		PR01703-SERVICE-****NON-SUP**** PROFESSIONAL FEES RELATING TO
		£314.81		PR01619-SERVICE-DISBURSEMENT FEES RELATING TO MAPPING AREA.
		£650.00		PR01877-SERVICE-****NON-SUP**** CHARGES FOR PREPERATION OF SU
		£1,672.50		PR01645-SERVICE-***NON-SUP*** SALE OF AREA OF LAND OFF FARADA

Duxburys Property Consultants Ltd	Communication & Regeneration	£650.00	<b>£3,722.50</b>	PR01877-SERVICE-****NON-SUP**** CHARGES FOR PREPARATION OF SU
		£750.00		PR01798-SERVICE-****NON-SUP**** SURVEYORS REPORT RELATING TO
Project Centre Limited	Communication & Regeneration	£3,775.00	<b>£3,775.00</b>	PR01537-SERVICE-FAO: STUART MCINDOE (ASSOCIATE). INDICATIVE S
Rogers Geotechnical Services Ltd	Communication & Regeneration	£4,633.75	<b>£4,633.75</b>	RG01786-SERVICE-Geo-environmental surveys for the Bonny St. d
Arcadis Consulting (Uk) Limited	Communication & Regeneration	£5,240.00	<b>£5,240.00</b>	PR01733-SERVICE-FAO: NICK KEALEY (ACCOUNT LEADER). SUMMARY AP
Stantec Uk Limited	Communication & Regeneration	£5,710.00	<b>£5,710.00</b>	PR01745-SERVICE-FAO: STEVEN FINDLAY (ASSOCIATE ECONOMIST). AP
Leisure Property Services Limited	Communication & Regeneration	£5,000.00	<b>£5,750.00</b>	FS01318-SERVICE-Advice on Post Office Development
		£750.00		FS01300-SERVICE-Re-Valuation of Create Hotel
Am Pyro Ltd	Communication & Regeneration	£5,750.00	<b>£5,750.00</b>	PR01686-SERVICE-***NON-SUP*** FIRE ENGINEERING SERVICES - FIR
Anglezarke Building Consultancy Limited	Communication & Regeneration	£6,370.00	<b>£6,370.00</b>	PT00769-SERVICE-Building Regulations consultancy
Global City Futures Ltd	Communication & Regeneration	£350.00	<b>£6,650.00</b>	AF01552-SERVICE-Additional amendments to final issued Quality
		£6,300.00		PR01685-SERVICE-FAO: KATHRYN WHITAKER. WORK RE: PROVIDING AN
Gcjr Consultants Ltd	Communication & Regeneration	£1,750.00	<b>£8,750.00</b>	CE00859-SERVICE-TBID Development Project Invoice no. 793 - No
		£1,750.00		CE00826-SERVICE-TBID Development Project
		£1,750.00		CE00814-SERVICE-TBID Development Project
		£1,750.00		CE00840-SERVICE-TBID Development Project additional monthly s
		£1,750.00		CE00827-SERVICE-TBID Development Project
		£1,250.00		PR01860-SERVICE-****NON-SUP**** WOODHOUSE FARM - APPEAL. TRAN
Curtins Consulting Limited	Communication & Regeneration	£8,400.00	<b>£9,650.00</b>	PR01611-SERVICE-***NON-SUP*** WOODHOUSE FARM APPEAL. TRANSPOR
Eddisons Commercial Ltd	Communication & Regeneration	£10,565.00	<b>£10,565.00</b>	PR01919-SERVICE-*****NON-SUP***** FEE RE FEASIBILITY REPORT F
Steer Davies Gleave T/A Steer	Communication & Regeneration	£4,875.00	<b>£10,775.00</b>	PR01735-SERVICE-FAO: CATRIONA LACY (SENIOR CONSULTANT). APPRA
		£2,360.00		CU14424-EPGEN0042-CONSULTANCY FEE
		£3,540.00		CU14619-EPGEN0042-CONSULTANCY FEE
Jones Lang Lasalle Limited	Communication & Regeneration	£4,350.00	<b>£10,800.00</b>	PR01682-SERVICE-***NON-SUP*** CONSULTANCY SERVICES IN RELATIO
		£1,950.00		PR01483-SERVICE-FAO: NAOMI WARREN (SENIOR SURVEYOR). REVISED
		£4,500.00		PR01517-SERVICE-FAO: NAOMI WARREN. VALUATION OF LAND AT RYSCA
De Pol Associates Ltd	Communication & Regeneration	£8,000.00	<b>£11,000.00</b>	PR01659-SERVICE-***NON-SUP*** FEES RE: WOODHOUSE FARM, POULTO
		£3,000.00		PR01633-SERVICE-***NON-SUP*** PROFESIONAL SERVICES RE FORMER
		3001.39		PR01803-SERVICE-FAO: PAUL MORRIS (PRINCIPLE ENGINEER). AGREED

		2350		PR01670-SERVICE-***NON-SUP*** BLACKPOOL LEVELING UP FUND BID
		£4,750.00		PR01696-SERVICE-****NON-SUP**** PROFESSIONAL SERVICES RELATIN
Pell Frischmann	Communication & Regeneration	£1,200.00	<b>£11,301.39</b>	PR01696-SERVICE-PROFESSIONAL SERVICES RELATING TO WORK TO SUP
The Tas Partnership Ltd	Communication & Regeneration	£11,847.00	<b>£11,847.00</b>	PT00832-SERVICE-***NON SUP*** BUS STRATEGY - IMPROVEMENT PLAN
		£500.00		PR01625-SERVICE-DISBURSEMENTS: CORA IHT STOPPING UP ORDER NOT
		£500.00		PR01533-SERVICE-DISBURSEMENT; CORA IHT STOPPING UP ORDER NOTI
		£10,000.00		PR01549-SERVICE-FAO: SHAUN SKIDMORE (SENIOR DIRECTOR) AGREED
Cbre Ltd	Communication & Regeneration	£6,000.00	<b>£17,000.00</b>	PR01569-SERVICE-***NON-SUP*** UPDATED HOTEL FINANCIAL ANALYSI
		£13,593.00		PR01618-SERVICE-***NON-SUP*** PROFESSIONAL SERVICES RE: ABING
Tp Bennett Llp	Communication & Regeneration	£4,532.00	<b>£18,125.00</b>	PR01620-SERVICE-***NON-SUP*** PROFESSIONAL SERVICES IN REALTI
		£17,826.81		PR01572-SERVICE-***NON-SUP*** AGREED WORK IN REALTION TO BLAC
Ekos Consulting Uk Ltd T/A Ekosgen	Communication & Regeneration	£4,170.00	<b>£21,996.81</b>	PR01718-SERVICE-****NON-SUP**** SERVICES IN RELATION TO TOWN
		£20,400.00		AF01506-SERVICE-The Edge project commission
		£4,050.00		AF01543-SERVICE-additional work to the fee under the current
Capita Property & Infrastructure Ltd	Communication & Regeneration	£5,000.00	<b>£29,450.00</b>	PR01744-SERVICE-FAO: ROBERT FLEMING (DIRECTOR OF ECONOMIC ASS
		£17,740.00		RG01752-SERVICE-Structural Engineering Consultancy works at B
Hermolle Associates Ltd	Communication & Regeneration	£16,540.65	<b>£34,280.65</b>	PR01550-SERVICE-FAO: CHRIS HERMOLLE. AGREED WORK RE: SPOIL TE
		£22,395.88		RG01749-SERVICE-Intrusive works at Stanley buildings
		£2,950.00		PR01815-SERVICE-***** FAO: LAWRENCE MCBURNEY (DIRECTOR). AGRE
		£4,750.00		PR01899-SERVICE-****NON-SUP**** WORK RE: BLACKPOOL ENTERPRISE
		£2,750.00		PR01899-SERVICE-PREPARATION OF SCREENING REQUEST AND RESPONSE
Cassidy & Ashton	Communication & Regeneration	£2,250.00	<b>£35,095.88</b>	PR01899-SERVICE-PREPARATION OF BRIEFING NOTES IN RESPECT TO B
Lancashire County Council	Children's Services	£300.00	<b>£300.00</b>	EBC5501-SERVICE-G lucas 02/07/21 Support for Self evaluation
Comp Tech It Solutions Ltd	Children's Services	£100.00	<b>£100.00</b>	EBC5381-SERVICE-QNAP Raid failed
		£60.00		OL210040
Hot Creative	Children's Services	£60.00	<b>£120.00</b>	OL210080
The Headteachers Report Ltd	Children's Services	£145.00	<b>£145.00</b>	OL210299
Tony Gallagher T/A Supporting Learning Ltd	Children's Services	£150.00	<b>£150.00</b>	SI01569-EPGEN0042-CONSULTANCY FEE
The Key Support Services Limited	Children's Services	£187.00	<b>£187.00</b>	SK210084
		£95.00		EEA1969-SERVICE-S ALDERMAN CLINICAL SUPERVISION
Thoughtful Communication Ltd	Children's Services	£95.00	<b>£190.00</b>	EEA2048-SERVICE-S ALDERMAN CLINICAL SUPERVISION
Holy Family Primary School	Children's Services	£300.00	<b>£300.00</b>	EAJ5434-SERVICE-HEADTEACHER APPRAISAL
Life Education Mobiles (2010) Ltd	Children's Services	£389.20	<b>£389.20</b>	OL210283
Susan Hayward Consulting	Children's Services	£450.00	<b>£450.00</b>	SI01784-EPGEN0042-CONSULTANCY FEE

Fylde Rugby Football Club Limited	Children's Services	£500.00	<b>£500.00</b>	EBC5505-SERVICE-Reading & Rugby
New Start (Nw) Ltd	Children's Services	£513.75	<b>£513.75</b>	OL210234
Pennine Education Ltd	Children's Services	£600.00	<b>£600.00</b>	OX04720-SERVICE-SIMS Nova T6
Choices And Voices	Children's Services	£533.75	<b>£758.75</b>	KYLIE WEGNER - 070122 - 110222
		£225.00		KYLIE WEGENER - 060122 - 110222
Curious Minds	Children's Services	£650.00	<b>£1,137.50</b>	EBC5328-SERVICE-B Thompson secondment May 2021
		£487.50		EBC5298-SERVICE-BT Secondment April 2021
Gillian Fennel	Children's Services	£1,250.00	<b>£1,250.00</b>	OX04554-SERVICE-Consultation Services 5 sessions - inv 24
Communicate Slt Cic	Children's Services	£882.00	<b>£1,764.00</b>	OL210110
		£882.00		OL210156
Achievement Through Collaboration Trust	Children's Services	£1,000.00	<b>£2,500.00</b>	SI01783-EPGEN0042-CONSULTANCY FEE
		£1,500.00		SI01740-EPGEN0042-CONSULTANCY FEE
Pro-Active Management Associates Ltd	Children's Services	£1,600.00	<b>£3,640.00</b>	INDEPENDENT REVIEW OF PWP CASES - 24 CASES
		£840.00		BETH SPEAK - 131221
		£1,200.00		INDEPENDENT REVIEW OF SOC CASES - 121121 - 161121
Abs Education Consultancy	Children's Services	£618.75	<b>£5,843.75</b>	SI01620-EPGEN0042-CONSULTANCY FEE
		£550.00		SI01690-EPGEN0042-CONSULTANCY FEE
		£550.00		SI01573-EPGEN0042-CONSULTANCY FEE
		£1,237.50		SI01541-EPGEN0042-CONSULTANCY FEE
		£550.00		SI01513-EPGEN0042-CONSULTANCY FEE
		£687.50		SI01490-EPGEN0042-CONSULTANCY FEE
		£550.00		SI01652-EPGEN0042-CONSULTANCY FEE
		£1,100.00		SI01718-EPGEN0042-CONSULTANCY FEE
Education Personnel Management Joanne Hirst	Children's Services	£2,545.00	<b>£7,635.00</b>	SK210197
		£2,545.00		SK210221
		£2,545.00		SK210222
Lorraine Petersen Educational Consultancy	Children's Services	£7,700.00	<b>£7,700.00</b>	SI01752-EPGEN0042-CONSULTANCY FEE
		£230.00	<b>£8,793.80</b>	SI01647-SERVICE-Hotel
		£156.00		SI01647-SERVICE-Travel
		£1,650.00		SI01647-SERVICE-Fee - Visits to Woodlands and Highfurlong Sch
		£1,100.00		SI01764-EPGEN0042-CONSULTANCY FEE
		£117.00		WC06199-SERVICE-Hotel fee
		£1,800.00		WC06199-SERVICE-Consultancy Fee
		£140.80		WC06199-SERVICE-Travel costs
£3,600.00	WC06224-SERVICE-SEND strategy			
Isos Partnership (Uk) Llp	Children's Services	£10,125.00	<b>£10,125.00</b>	SI01518-EPGEN0042-CONSULTANCY FEE

Jean Martin	Children's Services	£350.00	<b>£14,450.00</b>	EAW6306-SERVICE-Headteacher's performance management
		£350.00		SK210140
		£3,575.00		SI01602-EPGEN0042-CONSULTANCY FEE
		£4,125.00		SI01665-EPGEN0042-CONSULTANCY FEE
Permanent Futures Ltd	Children's Services	£6,050.00	<b>£18,700.00</b>	SI01514-EPGEN0042-CONSULTANCY FEE
		£1,275.00		SI01741-EPGEN0042-CONSULTANCY FEE
		£1,275.00		SI01765-EPGEN0042-CONSULTANCY FEE
		£1,275.00		SI01689-EPGEN0042-CONSULTANCY FEE
		£2,550.00		SI01712-EPGEN0042-CONSULTANCY FEE
		£850.00		SI01785-EPGEN0042-CONSULTANCY FEE
		£1,275.00		SI01774-EPGEN0042-CONSULTANCY FEE
		£1,275.00		SI01692-EPGEN0042-CONSULTANCY FEE
		£1,275.00		SI01771-EPGEN0042-CONSULTANCY FEE
		£1,275.00		SI01714-EPGEN0042-CONSULTANCY FEE
		£1,275.00		SI01691-EPGEN0042-CONSULTANCY FEE
		£1,275.00		SI01651-EPGEN0042-CONSULTANCY FEE
		£850.00		SI01657-EPGEN0042-CONSULTANCY FEE
		£1,700.00		SI01777-EPGEN0042-CONSULTANCY FEE
£1,275.00	SI01661-EPGEN0042-CONSULTANCY FEE			
Holden Lee & Partners	Resources	£445.52	<b>£1,337.02</b>	RG01694-SERVICE-Tower Stick - £20,000.00 (Budget Fee only)
		£891.50		PS02968-SERVICE-For QS Consultancy Air Traffic Control Blackp
Bury Associates Ltd	Resources	£1,500.00	<b>£1,500.00</b>	156402
Lavatt Consulting Limited T/A Pstax	Resources	£1,260.00	<b>£2,790.00</b>	FS01364-SERVICE-VAT advice re rights of pre-emption as your q
		£1,530.00		FS01293-SERVICE-VAT advice re outsourcing of trade waste serv
Kingswood Building Services Engineering Ltd	Resources	£8,645.00	<b>£8,645.00</b>	PS02884-SERVICE-BTS BUS GARAGE EXTENSION RIGBY ROAD ĩ
Sub Surface North West Limited	Resources	£8,919.65	<b>£8,919.65</b>	PS02962-SERVICE-Additional contaminated ground investigation
Tom Lucas Partnership Limited	Resources	£9,401.70	<b>£9,401.70</b>	RG01693-SERVICE-EZ Sports Pitches - £10,000.00 (Budget Fee on
Thornber And Walker	Resources	£13,500.00	<b>£13,500.00</b>	PS02774-SERVICE-For QS Consultancy Services for The Multiply
Jeff Nicholl	Community & Env Services	£99.00	<b>£198.00</b>	LI00462-EPGEN0042-CONSULTANCY FEE
		£99.00		LI00461-EPGEN0042-CONSULTANCY FEE
Iese Transformation Limited	Community & Env Services	£825.00	<b>£825.00</b>	WM02767-SERVICE-Consultancy Support for Blackpool In-house se
Rpj3 Group	Community & Env Services	£2,150.00	<b>£2,150.00</b>	CA02185-SERVICE-CONSULTANCY FEES
Jonathan Easton	Community & Env Services	£225.00	<b>£2,975.00</b>	Re Fox Brothers Enforcement 01
		£2,750.00		Fox Brothers Enforcement 01906
Lk2 Sport & Leisure Ltd	Community & Env Services	£5,000.00	<b>£5,000.00</b>	SP02423-SERVICE-Development of Business Plan & Supporting Doc

Eversheds Sutherland (International) Llp	Chief Executive	£895.00	<b>£895.00</b>	Advice re Balconies on Property
Royal Haskoning (Finance Department)	Chief Executive	£1,000.00	<b>£1,000.00</b>	PS03032-SERVICE-PB2084-107-101 - Rigby Road - S102 Agreements
Dc & Mg Associates Ltd	Chief Executive	£2,240.00	<b>£2,240.00</b>	architects fees GRW
Key to Independence	Chief Executive	£475.00	<b>£2,367.20</b>	Key to independence - OT servi
		£640.00		OT services, 39 chipping grove
		£500.00		39 Chipping Grove - OT service
		£250.00		17 Dingle avenue FY3 7NX
		£127.20		39 Chipping Grove FY3 7TD
		£375.00		94 condor grove KTI invoice
Centre For Assessment Ltd	Governance	£1,137.50	<b>£1,462.50</b>	Lexcel Assessment
		£325.00		Lexcel Revisit
Bambers Remedial Contractors Limited	Adults	£145.20	<b>£290.40</b>	27 lowland way, cancellation i
		£145.20		4 lilac avenue, asbestos report
Mellor Architects Ltd	Adults	£952.08	<b>£952.08</b>	34 Countess crescent - Mellor
Key to Independence	Adults	£375.00	<b>£6,858.55</b>	OT services - 26 Watson Court,
		£250.00		KTI - invoice - 13 Ribble road
		£375.00		OT Services, 8 Redwood Close
		£250.00		OT services - 396 Garstang roa
		£375.00		Key to independence - OT servi
		£375.00		OT services, 10 sandicroft Roa
		£475.00		53 june avenue FY4 4LH
		£475.00		OT Services, 28 Willowdene
		£375.00		OT services - 8 Lostock Garden
		£475.00		OT services - Key to independe
		£375.00		32 Shaftesbury avenue FY2 9QH
		£250.00		27 Kentmere drive, FY4 4TW
		£250.00		6 kentmere FY4 4TN
		£128.55		27 Kentmere drive FY4 4TW - OT
		£375.00		OT services - 41 Macauley Ave,
		£375.00		OT services 2 Holly Road FY1 2
		£475.00		12 Burnage Gardens FY4 3JA
		£80.00		6 Kentmere Drive fy4 4tn
		£375.00		2 Holly road FY1 2SF, OT servi
		Dac Beachcroft Llp		Misc.

Rider Levett Bucknall Uk Limited	Misc.	£2,624.00	<b>£6,824.00</b>	FS01301-SERVICE-Monitoring Surveyor Report - Hilton Hotel Ext
		£1,050.00		FS01303-SERVICE-Hilton Extension - Surveyor Report July 2021
		£1,050.00		FS01371-SERVICE-HBH Monitoring Surveyor Report 3
		£1,050.00		FS01319-SERVICE-Hilton Extension Interim Monitoring Surveyor
		£1,050.00		FS01347-SERVICE-Report on Development Structure Change - Hilt
		£501,489.05	<b>£501,489.05</b>	

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<b>Report to:</b>	<b>TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE</b>
<b>Relevant Officer:</b>	Scott Butterfield, Strategy Policy and Research Manager
<b>Date of Meeting:</b>	29 June 2022

## CLIMATE EMERGENCY UPDATE

### 1.0 Purpose of the report:

- 1.1 To update the Committee on the progress of the actions within the Climate Action Plan, as part of the agreed reporting cycle.

### 2.0 Recommendation(s):

- 2.1 The Committee notes the report, and requests a further update in six months;
- 2.2 The Committee establishes arrangements to consider the climate impacts of strategies as part of their policy development role.

### 3.0 Reasons for recommendation(s):

- 3.1 For the Committee to consider the response to date and provide input into the process.
- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No
- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes
- 3.3 Other alternative options to be considered:

- 3.4 None

### 4.0 Council Priorities:

- 4.1 The work supports both of the Council's priorities.

### 5.0 Background Information:

- 5.1 The meeting of Council on 24th November 2021 unanimously approved the Climate Emergency Action Plan and associated monitoring arrangements, requesting that the "appropriate Scrutiny Committees" act towards the implementation of its actions. The Tourism, Economy and Communities Scrutiny Committee has so far overseen the progress of delivery. Considering the scope of the work, it was agreed that the Children and Young People's and Adult Social Care and Health Scrutiny Committees will have the opportunity to have an input where relevant.

- 5.2 Since the last update, the Council has received recognition for its rapid response to fill a void in direction on climate issues. In January 2022, Blackpool’s action plan received the highest score (61%) in Lancashire from ‘Declare a Climate Emergency UK’, reflecting our position as an emerging leader in the sector. The Council has been “Commended” in the 2022 Municipal Journal awards for our work to date, and has been shortlisted for the Local Government Chronicle’s 2022 “Climate Response” award, which marks excellence in our overall approach to addressing the carbon footprint of the council, our services and the town as a whole. The team presented to a judging panel earlier this month, with the outcome being announced in July.
- 5.3 To be effective, the Climate Action Plan must be owned by teams across the council. The internal Climate Emergency Steering Group now reports to a newly-formed Climate Emergency Strategic Group involving directors and portfolio holder for climate change on a quarterly basis. An associated series of meetings gathered updates from the staff involved to feed into the comprehensive update attached (Appendix 8(a)), which is summarised below:

Progress	Count	Headline actions
On schedule or concluded	56	<ul style="list-style-type: none"> <li>• Establishment of KPIs</li> <li>• Review of Strategies</li> <li>• Establishment of Staff Sustainability Alliance</li> <li>• Climate included in IPA process</li> <li>• Roll out of Carbon Literacy Training</li> <li>• Linked social value indicators to environmental skills</li> <li>• Establishment of Climate Action Partnership</li> <li>• Initiation of cross boundary collaboration</li> <li>• Development of draft Electric Vehicle strategy</li> <li>• Secured funding to progress several actions, including Solar PV study for Council properties and sea defences</li> <li>• Concluded Grange Park tree planting programme</li> </ul>
In progress, partly completed or behind schedule	54	<ul style="list-style-type: none"> <li>• Develop “shovel-ready” projects</li> <li>• Develop mitigation and adaptation plan</li> <li>• Develop carbon costing process</li> <li>• Embed Sustainability Impact Assessment process</li> </ul>

Off Track or not commenced	<b>16</b>	<ul style="list-style-type: none"> <li>• Establishment of climate action fund</li> <li>• Development of full communications and marketing plan</li> <li>• Encourage Lancashire Pension Fund to divest from fossil fuels</li> <li>• Audit on carbon data capture</li> <li>• Develop Renewable Power Infrastructure Strategy</li> </ul>
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5.4 Overall, the lack of sufficient government funding, the lack of an internal dedicated climate action fund, and issues in attracting and maintaining an adequate staffing resource both in the core team and other parts of the council has constrained progress on some actions.

5.5 Whilst there are a number of actions that still require external funding and support, a number of successful bids and collaborations with external organisations are enabling progression across several theme areas set out in the climate action plan. Highlights include:

- A successful joint bid by Blackpool Council and Blackpool Transport Services (BTS) to the Department for Transport’s Zero Emission Bus Regional Area (ZEBRA) fund for over £19 million, will bring 115 state-of-the-art electric buses to Blackpool over the next three to five years. BTS’ Rigby Road depot will be transformed to accommodate the vehicles and provide one of the cleanest, most modern bus networks in the country. The Climate Emergency Team are currently working closely with BTS to develop a bid for the £450m Local EV Infrastructure (LEVI) fund which is likely to be made available next year, with the intention to make the chargers available for public use when not required for the fleet (i.e. from around 8am to midnight)
- Over £61 million of funding from the Environment Agency will be used to repair sea defences between Princes Way and Red Bank Road, and Gynn Square to Cocker Square, protecting around 4000 properties. The council has also won £342,000 of funding and a pre-allocation of Environment Agency budget to prepare a study on potential Beach Nourishment Works, and have secured £1 Million funding from the Environment Agency to improve the sand dune habitat from Starr Hill Sand Dunes to Lytham Green, providing a natural means of coast protection for 493 residential properties and 8 businesses.
- The Council have secured £25,000 of consultancy support from the “LGA Housing Advice Experts” program, enabling the development of financial models to move the BCH and BSH housing stock towards net zero.
- 600 new trees have been planted by Earthwatch, Blackpool Council volunteers and pupils from Mereside Primary Academy in Mereside as part of an initiative with Earthwatch Europe. As Blackpool’s first “Tiny Forest”, this project will contribute to

reconnecting people with nature, raising awareness and provide nature-rich habitat patches to support urban wildlife.

- 5.6 Both of the Graduate Climate Action Officers appointed in September have left their posts. One has been appointed as the Low Carbon and Sustainability Projects Officer and will now focus solely on identifying a series of “shovel-ready” projects with emission reduction at their core, and suitable models of funding. The other has taken a promotion to a role in sustainability in the private sector. Recruitment for their replacements is already underway, with an expectation that the positions will be filled by August 2022. To facilitate a request from young people to design their own participation mechanism, the Council is establishing an engagement post to lead on engagement with schools and the public. The development of a full communications and marketing plan has been delayed due to significant staff turnover in Communications. This has prevented the delivery of a number of actions in the climate action plan around campaigning, awareness raising and behaviour change initiatives. Despite further delays, it is anticipated that a full communications and marketing plan will be developed by the end of August.
- 5.7 An internal audit report (Appendix 8(b)) looked at the effectiveness of arrangements to deliver the action plan. Overall, the controls in place were considered adequate, with some risks identified and assessed and several changes suggested. Although project management, structure and monitoring arrangements established in a number of key areas, addressing the significant resource challenges that the Climate Action Plan has identified, strengthening communications efforts on climate change and in finalising performance indicators was advised. A summary progress table is attached as Appendix 8(d).
- 5.8 A set of headline performance indicators have been incorporated into the Council Plan performance reports to enable the accurate monitoring of emission reduction by the Council and across the town:

Headline KPIs	Frequency
Total CO2 emissions by the Council (tonnes)	Annual
Total CO2 emissions for Blackpool (tonnes)	Annual
% of household waste arisings which have been collected for recycling	Annual

The report from the Carbon Trust estimated, based on certain types of scope 1, 2 and 3 emissions, that the total carbon footprint of the council on Scope 1 and 2 emissions, was **37,480.4 tonnes** of CO<sub>2</sub> equivalent (some gases, such as methane, are more damaging than CO<sub>2</sub> depending on the measurement period, and are included in this calculation). The true footprint will be higher as some of the categories cannot currently be measured or do not have measures in place. BEIS estimate that Blackpool’s overall footprint in 2019 was **471,400 tonnes**, although other estimates from the SCATTER tool place it at **624,123 tonnes**. A number of supporting KPIs (Appendix 8(c)) have been identified to provide further detail and context. The KPIs identified will be reviewed on an annual basis to ensure that they remain fit for purpose and include all available data. It is envisaged that as

progress is made on the journey to net zero, this will be refined and added to the indicator set as and when new data sources become available and as internal processes for capturing emissions data is refined.

- 5.9 We are undertaking further steps to calculate our emissions:
- A bespoke methodology through a collaboration with Lancaster University will allow us to estimate emissions from all scopes once in place from September, even where suppliers are unable to supply us with estimates;
  - A bespoke “Carbon Calculator” tool will allow capital projects to assess their likely emissions in construction and operation, and allow for adjustments at the design stage.
- 5.10 All Council strategies have been reviewed to explore potential for further measures to support emissions reduction. This has highlighted areas which support our climate goals, areas which have the potential to offer more support in future, and other areas where the other social and economic benefits being delivered risk contradicting our climate goals. A detailed document discussing the current and potential links to sustainability policy of existing strategies will support the Committee in considering the impacts of climate change as part of its policy development role, as per the text of the original Climate Emergency Declaration.
- 5.11 The council established the Blackpool Climate Action Partnership in January 2022. Consisting of over 30 individuals representing key organisations from public and civil society sectors, the group meets on a quarterly basis to facilitate collaboration, learning and local level community engagement, as well as maintaining an overview of the actions in the plan. However, with some notable exceptions, the state of readiness to engage with this agenda across the town’s businesses, remains low. Further attempts to attract private sector involvement and interest are planned for July 2022 via promotion of the Partnership to the Blackpool Business Leaders’ Group.
- 5.12 Discussions have been held with Blackpool Youth Climate Group about how to best involve young people in the Partnership, and the agenda more generally (see 5.6), whilst Blackpool’s Green Wave, a group drawn from members of the local community with a keen interest in the issues, has met to discuss to share ideas on potential projects. Further support to the group will be provided once the new Climate Graduates are in place.
- 5.13 At a sub-regional level, the council has led the conversation at the Blackpool, Fylde and Wyre Economic Prosperity Board. The intention is to link climate mitigation and adaptation to the growth and skills agendas and to progress activity on collaborative projects. At a county level, the Council has contributed a housing presentation to the environment summit held in March, led conversations about the environmental “ask” in conversations around devolution, and established a Lancashire Climate Officers Group to share knowledge and discuss funding opportunities. Nationally, the Climate Emergency lead has shared best practice from our climate assembly at various events and individual sessions with other Local Authorities.
- 5.14 In light of feedback from ‘Declare a Climate Emergency UK’ on our action plan, a dedicated

mitigation and adaptation action plan is currently in development. This assesses the risk of adverse effects from climate change, putting in place measure to ensure resilience to current and future impacts of climate change and potential damage, and reducing costs incurred through the increased frequency of extreme weather events.

- 5.15 The Council is rolling out Carbon Literacy Training to staff and Councillors to ensure they are aware of the issues and able to act on them in their personal and professional capacities. 15 staff have been trained across 2 pilot sessions, with further rollout planned to teams requesting it as a priority in the first instance. Staff now have climate issues identified in their IPA's as a priority focus for learning. All 42 members have been offered training, with 9 training sessions being held specifically for Councillors. 6 have so far completed the full course, and a further 5 have completed part of the course. This level of provision is unsustainable, and future courses will be subject to minimum levels of member participation.
- 5.16 Given the breadth and depth of the action plan, future updates will focus on actions with an imminent deadline or at a crucial stage of their development, as well as exploring actions that have fallen behind schedule, and giving an overview of any newly identified actions, in keeping with the dynamic nature of the plan. Sustainability considerations are now required to be included as part of project proposals following a review of the Council's Sustainability Impact Assessment tool. This is oppose to mitigating environmental impacts further down the line and incurring the additional costs.

Does the information submitted include any exempt information? No

## **6.0 List of Appendices:**

- 6.1 Appendix 8(a): Full list of updates on the Climate Action Plan  
Appendix 8(b): Internal Audit Review of the Climate Action Plan  
Appendix 8(c) Green strategy review summary  
Appendix 8(d): Summary of progress on audit recommendations

## **7.0 Financial considerations**

Impacts detailed in the report. The action plan will develop actions which deliver financial benefits over the long term wherever possible.

## **8.0 Legal considerations**

- 8.1 None

## **9.0 Human Resources considerations:**

- 9.1 None.

## **10.0 Equalities considerations:**

- 10.1 The Climate Team developed an Equality Analysis as part of the development of the Action

Plan, which was reported to Council alongside the Climate Action Plan. This will be reviewed and added to as new actions are identified.

**11.0 Financial considerations:**

11.1

**12.0 Risk management considerations:**

12.1 None.

**13.0 Sustainability, climate change and ethical considerations:**

13.1 As detailed in the report.

**14.0 Internal/ External Consultation undertaken:**

14.1 As detailed in the report.

**15.0 Background papers:**

15.1 None.

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<b>Key</b>	
<b>Green Actions</b> = Deliverable from current financial resources	
<b>Amber Actions</b> = Will require further internal and external resources	
<b>Red Actions</b> = Reliant on external funding	
<b>Progress rating (see "Rating" column)</b>	
	On schedule or concluded
	In progress, partly completed or behind schedule
	Off Track or not commenced

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ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
<b>Theme 1: Housing</b>								
1.	Accelerate delivery of insulation and glazing of all housing, reducing net energy demand	Town	Director of Strategy	December 2030	Strategy and Climate Manager	Reduced energy demand for heating		Cosy Homes In Lancashire continue to deliver energy efficiency improvements, and encouraging the uptake of government for properties below an EPC rating D, especially to Landlords who are reluctant to part fund retrofit measures. Conversations around levelling up

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
					Not currently funded – estimated Lancashire cost £7.8 billion			<p>funding for remodelling through a green housing programme are ongoing, and there is a significant ask in the Devolution Deal for Lancashire of £200m per annum to address this. No additional funding is currently available from Council budgets to address this.</p> <p>Purchased ‘Parity Projects Pathways’ licence which allows staff to model different scenarios to help demonstrate what retrofitting measures are most useful with the aim of achieving net zero. Further work due to commence in line with timescale.</p>
2.	Accelerate delivery of “electrification” of heating and the transfer away from natural gas e.g., via ground and air-source heat pumps	Town	Director of Strategy	December 2030	<p>Strategy and Climate Manager</p> <p>Not currently funded – estimated Lancashire cost £4.9 billion</p>	Reduced emissions via carbon-producing fuel sources		It is clear that improving energy efficiency of housing is the initial priority to ensure low carbon heating is as effective. Further work due to commence in line with the 2030 timescale, with the government’s Boiler Upgrade Scheme supplementing work to encourage the decarbonisation of housing.
3.	Develop and deliver strategic proposals to install solar panels on every suitable domestic rooftop	Town	Director of Strategy	December 2030	<p>Strategy and Climate Manager</p> <p>Not currently funded – estimated Lancashire cost £3.1 billion</p>	Reduced energy demand for domestic activities		<p><b>Private Housing:</b> exploring a group-buying reverse auction scheme with iChoosr and other Lancashire Councils which would invite around 100,000 households across Lancashire to self-fund solar panels.</p> <p><b>Public Housing:</b> Awarded £25k of funding through the LGA Housing Advisor programme to work with the consultant Power Circle on options for solar panels across Council private and public rented stock.</p>

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
4.	Raise issue of energy efficiency standards in new housing with Government, ensuring that Blackpool is able to implement planning regulations consistent with a net zero target	Town	Director of Strategy	March 2022	Strategy and Climate Manager	New builds contributing to net zero targets		Issue raised directly with Government as part of levelling up work, ensuring net zero is a focus. Local Plan review will give further opportunity to review this.
5.	Build 30 new Council houses and retrofit 120 more with enhanced insulation and air-source heat pumps, plus deliver and learn from "eco coach" training on energy saving techniques	Both	Chief Executive, Blackpool Coastal Housing	March 2023	Strategy and Climate Manager; Funded by ERDF and Council finances	Saving of 370.58 tonnes of CO2 emissions per year		The new housing development work is progressing and is currently focusing on the installation of drainage and road faces. The retrofit is coming to competition, with the installation of solar PV. The eco coach programme has so far dealt with 290 cases, with an expected 500-600 cases dealt with by the end of the project partly driven by increases in the cost of living - GroundWork are putting on outreach sessions so they are able to reach as many residents on Grange Park as possible before the programme ends.
6.	Encourage take-up of low energy demand appliances and LED lighting solutions via marketing and publicity	Town	Director of Strategy	November 2022 (initial campaign)	Communications Officer; Strategy and Climate Manager; Council finances	Reduced energy demand for domestic activities		Work has been progressed through the eco coaching programme at The Grange. Staff turnover in the communications team has otherwise limited progress, but a plan is in place to recover this.
7.	Undertake pilot work to quantify cost of delivering housing refurbishment to higher energy efficiency standard	Both	Director of Development, MyBlackpoolHome	February 2022	Strategy and Climate Manager; Funded by Council and MyBlackpoolHome	Consideration of costs by company board and Council		The council has received a report that outlines what the costs would be of a MyBlackpoolHome refurbishment scheme with the highest level of energy efficient standards and is considering its

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
								implications. See also action 1 (Parity Pathways) and 3 (LGA housing advisor funding).
8.	Explore resources needed to enforce EPC ratings via landlord licensing scheme	Town	Director of Community & Environmental Services	March 2022	Private Housing Manager; Enforcement Manager; Strategy and Climate Manager	Report considering provision of additional resources		Through the levelling up fund, a dedicated team will be created to inspect properties around the new decency standard, with the option to enforce where properties fall short. This will include heating systems and potentially insulation.
9.	Campaign to raise Minimum Energy Efficiency Standard for private landlords to band C	Town	Director of Community & Environmental Services	March 2022	Private Housing manager; Strategy and Climate Manager	Private Rented properties contributing to net zero		Based on new information from Government, the standard is being raised in light of consultation on improving the energy efficiency of privately rented homes.
10.	All new council housing to be built to the highest energy standards (EPC 'A' or 'B')	Both	Chief Executive, Blackpool Coastal Housing	All future schemes	Blackpool Coastal Housing Head of Asset Management and Operations	Council housing contributing to net zero		It has been agreed that all specifications for future BCH developments must meet EPC ratings of A or B standard. The most recent developments including Troutbeck and Grange Park properties fall under EPC 'B'. It is recognised that getting to an EPC rating A would mean meet meeting "passivhaus" standards. Site visit to development in Lancaster being built by Tyson Construction has been undertaken to learn about how this could be achieved in Blackpool.
11.	Establish action plan to raise all Blackpool Coastal Housing properties to EPC band C	Both	Chief Executive, Blackpool Coastal Housing	December 2030	Blackpool Coastal Housing Head of Asset Management and Operations; Head of Housing; Government and Council funding	Council housing contributing to net zero		On track to meet 2030 deadline, with regular meetings involving BCH's Asset & Investment Manager and Asset Compliance Officer in place to monitor the EPC Ratings of the stock. The amended SAP rating system, scheduled to be launched in the autumn, will be monitored to

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
								ensure it does not affect delivery. Some challenging properties remain.
12.	Consider the installation of solar PV on council owned homes following a roof and energy usage survey	Both	Chief Executive, Blackpool Coastal Housing	December 2030	Blackpool Coastal Housing Head of Asset Management and Operations; Head of Housing; Government and Council funding	Council housing contributing to net zero		See action 3. A progress report will be provided to the funder by the 30th of June. The final provision of Distributed Local Renewable Power Generation Feasibility Study will be presented in September 2022. Delivery of the project would then be subject to the funding model adopted.
13.	Deliver the Cosy Homes In Lancashire (CHiL) programme, maximising the contribution of the programme to reducing emissions by boosting local demand	Town	Consultant in Public Health	Ongoing	Rhea Projects (delivery team); Strategy and Climate Manager	Reduction in fuel poverty and emissions		Home Upgrade Grant funding awarded from April 2022 - March 2023 to allow ChiL to deliver insulation and green energy initiatives to 900 properties across Lancashire. Fabric-first approach is priority to ensure properties are suitable for green energy technologies.  Due to being unsuccessful in obtaining in securing Sustainable Warmth Funding, and due to the success of previous Local Authority Delivery (LAD) schemes a waiting list of over 1,000 energy inefficient properties on gas in need of energy saving measures has transpired. The Department for Business, Energy and Industrial Strategy (BEIS) have been made aware. Issues of landlords being reluctant to take up measures that are not fully funded is an ongoing barrier.
<b>Theme 2: Buildings and Built Environment</b>								

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
14.	Develop proposals to promote, support and persuade landlords and businesses to adopt actions 1-3 for commercial properties i.e. installation of solar, insulation and electrification of heat	Town	Director of Regeneration and Communications	June 2023	Communications Officer; Strategy and Climate Manager; Council finances	Commercial properties and businesses contributing to net zero		Staff turnover in the communications team has limited progress on this action to date. The proposed iChoosr scheme (see Actions 3, 19) can cover businesses therefore communications to them will be included in the rollout should the council decide to take this forward.
15.	Ensure the Climate Emergency is explicitly addressed in the Town Centre Strategy Review	Town	Growth and Prosperity Programme Director	March 2022	Project and Programme Development Manager; Highways Performance Manager; Transport Policy Manager; Government and Council funding	Contribution to modal shift; improved town centre environment and air quality		'Sustainability & Climate Change' was covered in individual and group stakeholder engagement discussions. A section has been set aside in the feedback of the drafted Strategy that covered observations regarding sustainability and climate change. Further engagement is planned. Issues regarding the Climate Emergency will need to be picked up throughout the formulation of the final Action Plan and tracked in the annual review.
16.	Campaign for government to improve regulations, ability to enforce and resources around commercial property Energy Performance Certificates (EPC's)	Town	Director of Community & Environmental Services	March 2022	Trading Standards Manager; Strategy and Climate Manager; government funding	Commercial properties contributing to net zero		A lack of capacity within Communications team has meant this action has been deprioritised. The enforcement team would need significant additional resource to progress enforcement of this topic in addition to their other priority enforcement activity. Levelling Up pilot work will target poor quality properties and this will impact on EPC ratings for some properties.
17.	Develop Air Quality Strategy	Town	Director of Community & Environmental Services	March 2023	Air Quality Officer; Strategy and Climate Manager	Contribution to modal shift and measures to reduce pollution		The specification for an external consultant is out for tender. Due to Blackpool's coastal location and relatively low levels of air pollution compared to other areas, the strategy will look at

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
								wider outcomes to maximise its impact over a 10 year period
18.	Use the Local Plan Core Strategy review to maximise adoption of pro-climate measures	Town	Growth and Prosperity Programme Director	December 2024	Senior Planning Officer; Strategy and Climate Manager	Consistency of Council vision and policies		The Review commenced in 2021 with the intention that a new Blackpool Local Plan will be developed and cover the period up to 2040. Position papers on specific topics are being prepared to inform the early stages of the review and the final output, including one on the Environment and Climate Change.
19.	Explore use of an incentive and loans scheme or auction to increase take-up of solar e.g. <a href="#">Solar Together</a>	Town	Director of Strategy	January 2022	Strategy and Climate Manager	Increase the amount of renewable energy generated by domestic properties/ communities		See Action 3: Ichoosr's 'Solar Together' Scheme is being explored in collaboration with other Lancashire councils due to the number of properties needed to make the scheme viable. Individual councils are considering approval to proceed in June. We have not undertaken work to explore additional financial incentive due to limited council budgets.
20.	Develop and implement a retrofit programme for planned refurbishments to business premises owned by the Council, including setting a target for stock improvement	Both	Director, Communications and Regeneration	December 2030	Head of Property Services; Energy and Utilities Manager; council and government funding	Commercial properties contributing to net zero		EPC rating of all Council stock have been reviewed and a business model to make a retrofit scheme feasible is in development, alongside ongoing conversations with solar and heat pump providers. Further work due to commence in line with 2030 timescale.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
21.	Portfolio size optimisation and disposal to reduce energy use, in line with move to flexible and remote working	Council	Director of Resources	December 2030	Head of Property Services; Energy and Utilities Manager; council funding	Reduced Council energy demand		In the process of agreeing the new 2022-27 strategy, which is due to go to audit committee in July.
22.	Revise Asset Management Plan to ensure alignment with net zero vision	Council	Director of Resources	December 2022	Head of Property Services; Energy and Utilities Manager teams; council funding	Improved Council contribution to net zero		In the process of agreeing the new 2022-27 strategy, which is due to go to audit committee in July for discussion.
23.	Deliver programme to replace existing street lighting with LEDs	Both	Director of Community & Environmental Services	December 2024	Head of Coastal and Environmental Partnership Investments, Energy and Utilities Manager, council funding	Improved Council contribution to net zero		On track for delivery in early 2023 with a completion date of December 2024. The High Value Change notice was issued to the Service Provider but due to some Contractual matters there has been a slight delay, this is not expected to impact delivery. The Service provider is now working on proposals, which should be received by July. Currently, there are no risks/barriers to delivery but transpiring material costs/delivery issues will be monitored.
<b>Theme 3: Transport, Getting Around and Digital</b>								
24.	Develop Electric Transport strategy for Blackpool, including role of public and private sectors, provision of charge points, visitor demand and review of policies	Town	Director of Community & Environmental Services	Electric Cars: July 2022; full strategy March 2024	Strategy and Climate Manager; Energy and Utilities Manager; Highways Performance Manager; Transport Policy Manager; council funding; external support	Strategy to address Blackpool's role in supporting transition to electric transport		A draft Electric vehicle infrastructure strategy has been developed in collaboration with the consultant 'City Science' and now is undergoing a consultation process. The strategy will be finalised by summer 2022. The parking strategy is being reviewed in light of this, with the addition

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
	on provision and car park charging							of a subset that considers the supply/ demand/ location issues around spaces with chargepoints.
25.	Develop modal shift action plan linked to Active Lives Strategy – including measures to improve walking, cycling, frequency and quality of bus, tram and train transport, plus consideration of innovations e.g. e-scooters, trolleybuses	Town	Director of Community & Environmental Services	June 2023	Senior Planning Officer; Transport Policy Manager; Sports Development Manager; government and council funding	Encourage low carbon forms of transport including non-motorised options		<p>An active travel group and Bus Enhanced Partnership has been established.</p> <p>An active travel officer has been appointed, in addition to a cycling officer and living streets officer has been acquired via the Capability Fund. An active travel plan is in development.</p> <p>The BTS bus fleet has been renewed on electric as oppose to diesel. The tram extension will bring public transport into the heart of the central business district plus the other rail improvement studies on the South Fylde line and Fleetwood, Poulton and Blackpool Central, alongside improved coach facilities.</p> <p>However, the local transport joint plan with County is delayed due to limited staffing resource and this being monitored. General discussions across departments around an action plan are ongoing but delivery will require further internal and external resources.</p>
26.	Optimising network management through optimising traffic signals, introduction of road schemes and consideration of speed limits to reduce	Town	Director of Community & Environmental Services	Ongoing	Highways Performance Manager; Strategy and Climate Manager	Reduced pollution and emissions from combustion engines		Town Centre Access Scheme includes proposal to modify the roads around Talbot Road, Cookson St, Corn St, Grosvenor St, Park Rd, Church St, with the remit to widen the scheme to include King Street and Coronation Street with level up funding. This scheme is envisioned to create

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
	pollution from static traffic							more capacity resilience through creating a cohesive network.
27.	Blackpool Transport electrification - support round two of ZEBRA work, and Implement Bus Service Improvement Plan to encourage use of public transport	Both	Managing Director, Blackpool Transport	September 2023	Transport Policy Manager	Public transport supporting net zero transition		<p>Successful joint bid by Blackpool Council and Blackpool Transport Services (BTS) of £19.6 million to fund 115 state-of-the-art electric buses and charging infrastructure by 2025. BTS' Rigby Road depot is set to be transformed to accommodate the vehicles and provide one of the cleanest, most modern bus networks in the country.</p> <p>The Bus Service Improvement Plan became live in October 2021 and is being delivered in accordance with the National Bus Strategy. As part of this plan, an Enhanced Partnership (EP) involving all local bus operators and Lancashire County Council, the neighbouring Local Transport Authority was set up in March 2022. Bus priority has been identified, featuring new bus lanes, as a means to improve punctuality and reliability.</p>
28.	Explore potential of joint bus and private vehicle charging infrastructure at Rigby Road depot	Both	Managing Director, Blackpool Transport	September 2023	Blackpool Transport staff and various Council resources as needed; government and council funding	Encouraging use of zero emission transport in Blackpool		The ZEBRA scheme will enable the delivery of 115 electric buses and 49 rapid 112KW chargers by 2025. A bid for £1million LEVI pilot funding to enable the capital works to open up the chargers to the public is underway. Blackpool Transport are in discussions with charge point operators and looking to go out to tender once funds have been acquired.

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29.	Undertake a review of evidence on Park and Ride schemes, including evaluation of summer 2021 scheme	Town	Director of Strategy	December 2021	Strategy and Climate Manager; Blackpool Transport staff	Assess benefits of 2021 scheme and quantify impact on emissions		Based on past schemes, a feasibility report concluded that a permanent Park and Ride facility would require substantial ongoing subsidy.
30.	Establish baseline of promenade emissions and consider pilot of traffic-free days during Blackpool Illuminations	Town	Director of Community & Environmental Services	May 2022	Air Quality Officer; Strategy and Climate Manager	Assessment of reduction in pollution and impact on economy		Baseline of promenade emissions has been obtained. There are no current plans to trial additional days pending work to establish the effect of existing traffic-free days (i.e. for events) on emissions.
31.	Explore incentives for taxi trade to switch to low emission vehicles e.g. infrastructure requirements, financial incentives and trial options	Town	Director of Community & Environmental Services	May 2022	Licensing Manager; Strategy and Climate Manager; government and council funding	Taxi trade supporting net zero transition		One of key focus points of the review on taxi licencing policies is incentivizing the adoption of newer and cleaner vehicles. The EV strategy has engaged with the taxi industry throughout in an aim to accelerate the transition to low emission vehicles. No current offers or incentives available are felt to be sufficient or appropriate.
32.	Implement Blackpool Digital Connectivity Strategy to ensure availability of ultrafast broadband	Town	Director of Resources	TBC - Tony	Head of ICT; Strategy and Climate Manager; government and council funding	Reduced need for work and leisure trips		Significant telecommunication investment by local co-operative members is improving coverage in Blackpool. A project with Lancaster University is exploring the potential for a net-zero data centre, which could involve the use of waste heat to reduce the energy bill for heating public assets or residential housing developments via a district heating system.

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33.	Explore potential to promote or pilot a zero emission shared car club in Blackpool	Town	Director of Community & Environmental Services	April 2023	Strategy and Climate Manager; council funding	Increase zero emission travel		<p>A car-sharing scheme is already in place, although this currently has no uptake. A post-Covid report outlining the fleet miles driven demonstrating which service areas produce the highest emissions is being finalised to support consideration of a staff EV car booking service.</p> <p>Other existing schemes have been reviewed (e.g. Lancaster City wide electric car share club scheme with Co-Wheels is not currently feasible due to the availability of vehicles in and around Blackpool). Other options are being considered in line with the finalisation of the EV strategy.</p>
34.	Explore the options for early adoption of Hydrogen refuelling and battery charging technology for aircraft at Blackpool airport	Both	Head of Enterprise Zones	September 2023	Blackpool Airport; government and council funding	Support aviation sector transition to net zero		The new airport manager is in ongoing conversations with other airports, and a new board member has experience from a facility using hydrogen planes. Further exploration is planned with a view to being a pioneer in this area if possible.
35.	Establish Staff Travel Plan	Council	Director of Community & Environmental Services	March 2023	Strategy and Climate Manager; Transport Policy Manager	Reduction in emissions from staff travel		A staff travel survey has been drafted and the staff parking scheme has been reviewed in-line with the new hybrid working arrangements. This work will inform the staff travel plan, with further work due to commence in line with the deadline.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
36..	Explore options to increase EV use amongst staff, including business case for staff EV car pool as per EST work and our staff lease car offer	Council	Director of Resources	May 2022	Energy and Utilities Manager; Strategy and Climate Manager	Reduction in emissions from business travel		An EV working group has been established. The previous business case has been appraised for mileage, with consideration for the impacts of COVID-19 pandemic and hybrid working arrangements. Directorates with high mileage rates have been approached to take part in a trial pool of EVs, in light of the 21/22 refresh staff mileage report. Promotional material to encourage uptake of electric vehicles through the car lease scheme has been produced and an introductory webinar set up for June.
37.	Campaign for government to take measures to decarbonise and reduce road haulage e.g. provision of rail freight, HGV charging, promotion of zero emission "last mile" deliveries	Town	Director of Community & Environmental Services	February 2022	Strategy and Climate Manager	Road Haulage contributing to net zero		A lack of capacity within Communications due to staff turnover has prevented process on this action. New plan will be ready for October 2022. The Council will respond to consultations on road haulage as and when they arise.
<b>Theme4: Power and Heat</b>								
38.	Explore development of a Solar farm at Blackpool Airport Enterprise Zone	Town	Head of Enterprise Zones	Mid 2023 (if economically viable)	Energy and Utilities Manager; council funding	Generation of zero emission energy in Blackpool		A consultant has been appointed to conduct feasibility assessments. There has been a delay in obtaining airport development drawings required to understand the size and scale of the scheme.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
39.	Seek interest and options for a community energy generation scheme	Town	Director of Strategy	September 2022	Strategy and Climate Manager; Local Energy NW Hub; private funding	Generation of zero emission energy in Blackpool		We are in regular contact with the Northwest Energy hub to identify opportunities, suitable sites and mechanism for management, and have a meeting in June to progress.
40.	Collaborate with public and private sector organisations to help stimulate the deployment of renewable energy projects at scale, including pilots of new technology (e.g. Wyre tidal barrage)	Town	Director of Strategy	Ongoing	Strategy and Climate Manager; government, council and private funding	Generation of zero emission energy on Fylde Coast		The Climate Team are collaborating with Growth and Prosperity and the Fylde Coast Economic Prosperity Board. A subgroup has been established to facilitate regular discussions and collaboration with Wyre and Fylde. A presentation on progress to identify “green growth” projects will be delivered at the June EPB meeting.
41.	Develop and explore decentralised heating systems, including providing guidance for developers	Both	Director of Strategy	Ongoing	Strategy and Climate Manager; government and council funding	Generation of zero emission energy on Fylde Coast		Decentralised heating systems are being explored. A low Carbon and Sustainability projects officer has been appointed to lead on relevant projects.
42.	Revisit existing outline schemes for wind power and assess their feasibility	Both	Director of Strategy	Ongoing	Senior Planning Officer; Strategy and Climate Manager; Energy and Utilities Manager; council funding	Generation of zero emission energy in Blackpool		A wind energy policy is included in the Blackpool Local Plan Part 2 ‘Policy DM32: Wind energy’ which allows the development of wind turbines up to 20m in height subject to the proposal meeting the criteria set out in the policy. The policy has been informed by the Blackpool SQW renewable energy study and guidance set out in Section 14 of the National Planning Policy Framework. In light of new technology, a report outlining sites suitable for generating wind power is to be commissioned and different wind technologies are being considered and

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
								discussions with a number of providers are ongoing.
43.	Develop and implement renewable energy programme including: Replace gas heating @thegrange with ground source heat pump; Roof-mounted Solar panel programme across council assets	Council	Director of Resources	December 2021	Energy and Utilities Manager; council funding	Generation of zero emission energy in Blackpool for Council use		A renewable energy programme is under development. The ground source heat pump planned for @thegrange will now be an air source heat pump due to cost. This action links to the Asset Management Plan.
44.	Develop Decarbonisation of Heat Strategy including consideration of renewable alternatives and a move to green gas where unavoidable; Energy audits	Council	Director of Resources	TBC Pending review of UK government "Heat in Buildings" strategy	Energy and Utilities Manager; council funding	Reduction of carbon-intensive energy used by Council		Based on the contents of the government's Heat in Buildings strategy, it has become clear that the council need to develop their own internal policies to lead the way. The Low Carbon and Sustainability Officer and Energy and Utilities Manager are exploring schemes.
45.	Implement advanced metering and building management systems, including voltage optimisation	Council	Director of Resources	Ongoing	Energy and Utilities Manager; council funding	Reduction of energy used by Council		All metering is complete. The first scheme for voltage optimisation at Palatine Library is now looking to be rolled out, with planning to be finalised in Autumn 2022. Further dates are due to be discussed with the contractor this month.
46.	Explore potential for battery storage facility on EZ to maximise potential of energy use or resale	Town	Head of Enterprise Zones	Ongoing	Energy and Utilities Manager; government and council funding	Support constant availability of power		The potential is being explored on an ongoing basis. For example battery storage could allow peaks and troughs in the potential energy sources needed as part of the net zero data

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						from renewable sources		centre scheme to be managed effectively. Definitive decisions are subject to fluctuations in energy and battery costs and demand from the EZ to use the energy.
<b>Theme 5: Cleansing, Waste, Food and Water</b>								
47.	Continue to review potential of Energy From Waste (EfW) facility	Both	Director of Community and Environmental Services	Ongoing	Head of Waste Policy and Partnerships; Lancashire Mineral and Waste Planning team; council funding	Provide alternative power generation option dealing with waste		<p>The development/procurement of an EfW facility in Lancashire by the Lancashire Waste Partnership, involving Blackpool Council and Lancashire County Council, has been paused due to uncertainty around unknown factors relating to future waste arisings and composition, government funding and policy impacts as a result of the Environment Act and emerging new technology.</p> <p>An outline waste processing strategy is pending CLT approval. This provides a framework and support for how collected wastes should be managed and how two waste treatments facilities will be operated over the medium term.</p>
48.	Influence 10 year municipal waste strategy	Both	Director of Community and Environmental Services	March 2022	Head of Waste Policy and Partnerships; council funding	Support implementation of emissions and waste agendas		See action 47 - the informal outline waste processing strategy provides some clarity and flexibility in terms of an approach, until policy and funding from national government emerges.
49.	Use data to identify high and low waste areas of Blackpool for targeted support on	Town	Director of ENVECO	November 2021	Head of Waste Policy and Partnerships; Strategy and Climate Manager; ENVECO	Maximise takeup of recycling		Problems with the format of the data held by ENVECO has delayed this work which should conclude by the end of June.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
	improving recycling rates							
50. Page 99	Respond to the provisions of the Environment Bill when enacted – including introduction of new recycling streams	Both	Director of Community and Environmental Services	TBC Pending enactment of Bill	Head of Waste Policy and Partnerships; Strategy and Climate Manager; ENVECO	Maximise takeup of recycling		<p>An overarching delivery plan with associated sub-projects is in development. A formal brief has been drafted and will be issued to ENVECO once internal approval has been acquired. The Climate Emergency Team will attend all future meetings of the Service Improvement Group to ensure further greening opportunities are being considered. The proposal to bring back anaerobic food waste facilities is being explored, along with the creation of an energy from waste plant at a County level that was initially discounted due to the requirement of long-term contracts in favour of something more environmentally friendly that might be around the corner.</p> <p>As part of the improvement programme with Enveco, new initiatives around reconfiguring food and textile collections across the borough are in development.</p>
51.	Continue work with Keep Britain Tidy and the LoveMyBeach campaign to reduce beach and street litter	Town	Director of Community and Environmental Services	Ongoing	Head of Waste Policy and Partnerships; Strategy and Climate Manager; ENVECO	Improved bathing water quality		Continuing to deliver the Keep Blackpool Tidy Campaigns through many and varied local 'Keep Blackpool Tidy' initiatives. There is no current direct collaboration due to funding and resource constraints. Keep Britain Tidy have withdrawn from supporting WAVE 1 programme which is the strategic arm of LoveMyBeach. The LMB campaign work and initiatives are still delivered, and well supported, at a local level across Blackpool and the Fylde Coast with many beach-cleans and other events taking place on a regular

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								basis, supported by a strong base of round 300 regular volunteers/friends of across all the groups/areas. Blackpool South, Blackpool Central, Blackpool North and Bispham were awarded Seaside Awards in May 2022 for their high standards of beach management, as well as their nearby facilities and water quality
52.	Further roll out provision of recycling facilities to HMOs and flats	Both	Director of ENVECO	March 2022	Head of Waste Policy and Partnerships; Strategy and Climate Manager; ENVECO	Maximise takeup of recycling		This will be delivered as part of the Service Improvement Plan, currently being developed by ENVECO.
53.	Promote the environmental and financial benefits of the circular economy, including reduction of consumption, re-use of goods and increasing recycling	Town	Director of Community and Environmental Services	March 2023	Head of Waste Policy and Partnerships; Strategy and Climate Manager; ENVECO	Reduction in energy use and carbon emissions		This will come via the Service Improvement Plan, currently underway with ENVECO. Blackpool Council's tip shop is increasingly growing. Re-use/recycling work is also being undertaken by Calico in delivering Bulky Matters Service and supporting the Discretionary Support via the Social Fund. ENVECO's two waste minimisation officers have a role which includes circular economy activity.
54.	Promote benefits of eating seasonally and locally, including the use and further provision of allotments and community gardens, and develop zero waste community shops	Town	Director of Strategy	Ongoing	Strategy and Climate Manager	Example project sharing best practice		There is emerging provision of a zero waste shops in the community. We are currently looking to understand how we could collaborate with and support this sector.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
55.	Investment in streetscape and beachscape furniture that facilitates smarter recycling and minimises the impact of littering	Town	Director of Community and Environmental Services	March 2022	Head of Waste Policy and Partnerships; government and council funding	Increased recycling from public waste bins		This will come of the Service Improvement Plan, currently underway with ENVECO.
56.	Develop and implement joint food waste and energy generation project between Hospital and Council catering services	Both	Director of Community and Environmental Services	October 2022	Strategy and Climate Manager; Atlas Facilities (Hospital); council and partner funding	Clean energy generation from waste		This collaborative project has not transpired partly due to other potential options for collaboration with the hospital and will be removed from the action plan.
57.	Develop Water Action Plan to reduce demand and waste and consequently impact on emissions, install water saving technology and increase resilience to water-related issues	Both	Director of Community and Environmental Services	January 2023	Energy and Utilities Manager; Head of Coastal and Environmental Partnership Investments; Senior Planning Officer, Strategy and Climate Manager; council funding	Reduced water waste and reduced emissions from treatment		The Water Action Plan will build on policies in the Local Plan on water management / drainage / green infrastructure. Looking at how to use the planning system to secure sustainable drainage systems and reduce flood risk is being explored.
58.	Engage with schools to ensure meals are delivered in accordance with the Eatwell Guide, improving the quality but reducing the quantity of meat used	Council	Director of Community and Environmental Services	March 2022	Catering Services Manager; Strategy and Climate Manager	Reduced emissions from food used by Council		In light of service the quality standards changing in recent years, meat free Mondays, meat reduction generally and using better quality meat from local farms has become a priority. Further discussions are being arranged with catering services to ensure low carbon is a focus  Meal selection systems have been implemented into primary schools to streamline production planning, reducing food waste. A tender process

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
								for ICT systems is underway to set up a food waste monitoring system.
59.	Develop a low carbon/plant-based food award scheme for participating restaurants/hotels/cafes	Town	Director of Strategy	March 2024	Strategy and Climate Manager	Reduced emissions from food consumed in the town		We are currently exploring existing programmes such as Chester Zoo's sustainable cities project that provide incentives for low carbon/plant-based businesses with further work to commence in accordance with the deadline.
60.	Introduce "edible" schemes in council parks and open spaces, at schools and via community groups	Town	Director of Community and Environmental Services	March 2023	Green Infrastructure Development manager; Strategy and Climate Manager	Reduced emissions from food consumed in the town		This work is coming out of the green infrastructure strategy and the work with the community garden at Revoe, Groundwork and the Grove. Work is now focused around enhancing communications on what partners are doing and making connections between what is already happening, such as one group which is currently seeking space to develop further allotments in the town
61.	Improve building recycling rates	Council	Director of Resources	March 2022	Head of Property Services; Strategy and Climate Manager	Improved recycling in Council buildings		Major corporate buildings managed by Property services manage have paper/card and co-mingle. Confidential waste is collected from most sites and recycled. However, recycling of paper/card and co-mingle waste is dealt with differently depending on the space and facilities available at each site, delaying progress on making improvements. Inconsistencies across buildings and gaps in knowledge around recycling rates at leisure, libraries and education have been identified and are being addressed. This is being supplemented through the work of the Staff Sustainability Alliance volunteers, who are looking to develop an office recycling project.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
62.	Review material use to aim to minimise and repurpose leftovers e.g. in grounds maintenance	Council	Director of Strategy	May 2023	Strategy and Climate Manager; relevant services	Reduced waste from Council services and projects		A lack of resource to support delivery of this action means this action has been deprioritised. As the sustainability agenda and training rolls out across the council the Climate team will support services looking at how to use waste or leftover material.
<b>Theme 6: Community Leadership, Communication and Involvement</b>								
63.	Pilot entry-level qualifications in sustainability	Town	Director, Communications and Regeneration	October 2021	Head of Adult, Community and Family Learning	Greater topic knowledge in the community		The opportunity to obtain entry-level qualifications delivered by internal adult learning tutors was advertised across the Council's social media, with no expressions of interest. As an alternative, we are now looking to roll out the ongoing delivery of carbon literacy training to key leaders in the community.
64.	Engage with community groups on climate change agenda, including scoping of donation of garden areas and their re-use	Town	Director of Strategy	December 2021	Strategy and Climate Manager; Partnerships and Community Engagement Manager	Community mobilisation		Although there is a low base of environmentally focused groups in Blackpool, we reached out and continue to engage with the Faith Forum, the Youth Climate Group, friends of the Earth members and various other individuals in the community to understand how they want to engage with the climate agenda. We have set up the community group, 'Blackpool's Green Wave' to provide a platform for community action. We are actively exploring funding for projects that the group could take on with support from the Council.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
65.	Promote and support Eco Schools initiative, aiming for 100% of schools with an award by 2024	Town	Director of Children's Services	March 2024	Strategy and Climate Manager; Schools Partnership; Eco Schools; council funding	Increase in awareness of issues and participation in environmentally-positive behaviours		Initial presentations to key school forums resulted in little interest in progressing this work. However the subsequent publication of the Department for Education's Sustainability and Climate Change Strategy may have changed the appetite for this work, which we will revisit following the potential appointment of a new role to provide support for schools and link into the youth group.
66.	Develop full communications and marketing plan	Town	Director, Communications and Regeneration	July 2022	Communication Officer; and Strategy and Climate Manager	Increase in awareness of issues and participation in environmentally-positive behaviours		Delayed - the full document is in development and will grow in response to the activity in the coming months. Communications activity has continued but has been limited to awareness rather than behaviour change initiatives. Full plan will be ready in October.
67.	Introduce programme of behaviour change initiatives to encourage adoption of environmentally-positive lifestyle changes	Town	Director of Strategy	March 2024	Communication Officer; and Strategy and Climate Manager	Increase in awareness of issues and participation in environmentally-positive behaviours		Internal staff messaging around low carbon/ plant-based diets and the electric vehicle transition have been promoted through the staff group. Weekly Eco Friendly Fridays staff hub posts and monthly challenges have been established to raise environmental awareness across service areas. However, external work has been limited by the availability of Communications team resources (see Action 66)
68.	Improve and extend the Council's online climate and environment resources	Town	Director, Communications and Regeneration	January 2022	Communication Officer; Strategy and Climate Manager	Increase in numbers accessing relevant information and services		The Council has a new Climate Emergency series of pages on the website, and will continue to add updates and other relevant items and as and when they arise.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
69.	Scope the potential establishment of an Energy Hub(s) in the town, providing signposting and assistance to sources of funding, advice etc.	Town	Director of Strategy	June 2023	Strategy and Climate Manager and other services as required	Increase in numbers accessing relevant information and services		We have identified 2 potential locations for the establishment of an energy hub and are seeking funding. In the meantime, we intend to work with the new Head of Libraries (once appointed) to provide more information, guidance, and help.
70.	Deliver specific events and support to international and national climate or sustainability events	Town	Director of Strategy	Ongoing	Strategy and Climate Manager and other services as required	Increase in awareness of issues and participation in environmentally-positive behaviours		<p>The Staff Sustainability Alliance are developing a forward calendar of dedicated days like 'Earth Day' and 'Vegetarian Week' that were both promoted internally this year.</p> <p>The Strategy and Climate Manager and Climate Officers have promoted their work at various events in both a professional and personal capacity. Examples include a Blackpool Transport event held for the bus sector and the Inside Housing Conference in Manchester. The team have also supported local events (see action 72) and met with other Councils to discuss and promote our work.</p>
71.	Establish approach to Community involvement, including theme leads, liaison with community groups and community champions, enabling grass roots actions and positive change	Town	Director of Strategy	Ongoing	Strategy and Climate Manager and Climate Action Partnership	Increase in awareness of issues and participation in environmentally-positive behaviours		The potential to create a community lead initiative is being explored. Meeting with members of the community, Youth Climate Group and Groundwork have taken place, with limited progression due to a lack of tangible ideas, although the Youth Climate Group are actively working on various projects and the Faith Forum have added climate change to their monthly agenda as a regular fixture. Climate is also now covered at COVID community briefings, ran for community leaders and organisations on a monthly basis.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
72.	Approach to involving young people, support Youth Climate Action Group	Town	Director of Strategy	Ongoing	Strategy and Climate Manager and Climate Action Partnership	Increase in awareness of issues and participation in environmentally-positive behaviours		We are giving presentations covering climate issues and our progress to groups of students on an ongoing basis. We have provided video content for the Fylde Youth Climate Conference and sat on the question and answer panel of the Blackpool Youth Council Youth Summit. We have re-visited the priorities from our Youth Climate Assembly with group representatives to develop actions around each of them. The Climate Emergency Lead meets with the Youth Engagement worker who facilitates the Youth Climate Action Group every 6-8 weeks to ensure opportunities for youth input are considered.
73.	Establish a Climate Action Fund to incentivise and “pump-prime” schemes, pilot initiatives and invest-to-save projects to help with transition measures	Both	Director of Strategy with Director of Resources	TBC – discussion on priority in budget setting process	Strategy and Climate Manager; other services as required; funding	Reduce emissions and energy use; increase awareness and action		A Climate Action Fund has not been identified, with internal finance being provided on an ad hoc basis. We now intend to look to external funding sources to fulfil the same role, but will re-visit the case for identifying internal funds in the next budget cycle. Investment into the staffing team meant that this was an area of growth in 21/22.
<b>Theme 7: Working with others</b>								
74.	Launch Blackpool Climate Action Partnership, “encouraging and empowering” businesses, organisations and the community to act	Town	Director of Strategy	November 2021	Strategy and Climate Manager	Town-wide collaborative activity to deliver emissions reduction		The first meeting of the Climate Action Partnership was held in January 2020. The group has 40 members, with representation across the public and voluntary sector. We are actively seeking representation from the private sector.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
75.	Work with Blackpool Business Leaders' Group and BITC Responsible Business Network to establish a relationship with businesses sector by sector	Town	Director of Strategy	December 2021	Strategy and Climate Manager; BBLG; BITC	Support businesses to deliver emissions reduction		There has been climate emergency representation at various business leaders meetings with more planned. This has allowed the Council to establish relationships across different sectors and established the climate as a priority agenda item as an issue to be addressed.
76.	Co-produce action plan to address development of skills for future green jobs, including CRF project on green and digital skills	Town	Director of Strategy	October 2022	Strategy and Climate Manager; Head of Work and Health Programmes	Ensure economic benefits from green transition		Key green skills priorities are being considered for inclusion in SPF funding programme.
77.	Work with Blackpool Fylde and Wyre Economic Prosperity Board to ensure cross-borough collaboration	Town	Growth and Prosperity Programme Director	Ongoing	Strategy and Climate Manager	Ensure economic benefits from green transition		See Action 40.
78.	Shape the development and rollout of the Environment workstream of the Greater Lancashire Plan	Town	Director, Communications and Regeneration	December 2021	Strategy and Climate Manager	Ensure economic benefits from green transition		<p>As part of the county deal ask, we have worked with the Lancashire County Council and their decarbonisation group to generate ideas around collaboration to reduce the countywide footprint (see Action 1)</p> <p>The Council provided representation at the climate summit held in March, which was designed for leaders and chief executives to come together and discuss potential work streams.</p> <p>Blackpool Council's Climate Emergency Lead chairs the Lancashire Climate Officers Group and one of the climate officers administers the group.</p>

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
								This group was set up as a platform to discuss opportunities, funding, streams, projects, and eventually feed into the Lancashire Strategic Group as a practitioner group.
79.	Identify opportunities to promote Blackpool's work and approach to sub-regional, regional and national organisations and partnerships	Both	Director of Strategy	Ongoing	Strategy and Climate Manager	Ensure Blackpool is seen as a leader in the green transition		<p>Blackpool Council has been nominated as a finalist in the LGC awards climate response category and was commended in the MJ awards. We will continue to use all possible avenues to promote our work.</p> <p>In January 2022, Blackpool's action plan received the highest score (61%) in Lancashire from 'Declare a Climate Emergency UK', reflecting our position as an emerging local leader</p> <p>The Council have signed up as a partner to Edge Hill University's SustainNet- a network community working to advance sustainability.</p>
80.	Start to roll out Carbon Literacy Training at the Council and offer to interested partners and local organisations	Both	Director of Strategy	December 2022 (Council); ongoing	Strategy and Climate Manager; Head of Adult, Community and Family Learning	Increase in awareness of issues and participation in environmentally-positive behaviours		Two full day pilot sessions have been conducted with members from the Climate Emergency Steering group and members of CLT. Nominated BCH staff members have also received Blackpool housing specific training. Councillor sessions are underway and being delivered in 3 part evening slots.
81.	Develop a series of "shovel-ready" projects with interested partners	Town	Director of Strategy	Ongoing	Head of Project Development and Funding; Energy and Utilities Manager, Head of Property	Reduce emissions and energy use; increase awareness and action		A low carbon and sustainability projects officer has been appointed to focus on identifying feasible projects and funding sources on a full-time basis. The upcoming retrofit of the Stanley

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
					Services and Strategy and Climate Manager			building project came out of the Climate Team's engagement with the town deal projects.  A number of projects with emission reduction at their core have been identified as potential opportunities for Shared Prosperity Funding, with decisions expected by the Town Deal Investment Plan in June.
82.	Establish Blackpool, Fylde Coast or Lancashire Climate Expert Panel to bring latest thinking and expertise to future activity planning	Town	Director of Strategy	May 2022	Strategy and Climate Manager; Lancashire Universities	Ensure access to innovative ideas on reducing emissions		The Council is working in collaboration with other Lancashire Councils to establish a county-wide expert panel through the Lancashire Climate Officers Group, to make best use of resources.
<b>Theme 8: Business</b>								
83.	Work with businesses to promote the environmental and financial benefits of the circular economy, including reduction of consumption, re-use and re-sale of goods, use of sustainable packaging, reducing waste and increasing recycling	Town	Director, Communications and Regeneration	Ongoing	Strategy and Climate Manager	Increase in awareness of issues and participation in environmentally-positive behaviours; Ensure economic benefits from green transition		Blackpool Equipment Service is looking to address supply and lead time issues by expanding the range of equipment they re-use, with the council looking to maximise the collection of key equipment, including those presented at the Household Waste Recycling Centre, by introducing a dedicated collection unit. Further work is ongoing to explore procurement options for an equipment recycling service.  An unsuccessful bid for Lottery funding was made to facilitate a circular economy project in Blackpool. No further opportunities have yet been identified.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
84.	Promote and support take-up of a sustainable tourism accreditation programme	Town	Director, Communications and Regeneration	March 2022 then ongoing	Strategy and Climate Manager; Communication Officer	Increase in awareness of issues and participation in environmentally-positive behaviours		We have worked collaboratively with Keep Britain Tidy, the organisation the Green Key accreditation comes through to create a pilot for small businesses who would undergo auditing as a single cohort to ensure costs are minimised. However, businesses reported that the discounted fees were still prohibitive. We are now looking to involve the bigger businesses to develop a case study to encourage greater uptake next time around.
85.	Explore role of incentives in achieving positive change	Town	Director of Strategy	October 2022	Strategy and Climate Manager; Climate Expert Panel	Participation in environmentally-positive behaviours		Due the academic skills required this will commence once the climate expert panel has been established, which is subject to other partner participation.
86.	Develop Blackpool Travel to work survey across large employers in Blackpool	Town	Director of Strategy	January 2022	Strategy and Climate Manager	Increased understanding of travel behaviours		Behind schedule due to an initial delay in developing a travel to work survey at the Council as a model for other organisations. Draft survey is now with stakeholders for comment, partners will be approached via the Climate Action Partnership in October 2022.
87.	Develop low carbon skills transition plan including: <ul style="list-style-type: none"> <li>Assessment of need</li> <li>Opportunities for business and service growth</li> </ul>	Town	Director, Communications and Regeneration	March 2024	Strategy and Climate Manager; Head of Work and Health Programmes; government and council financial resource	Ensure economic benefits from green transition		Blackpool and Fylde College have undertaken analysis of demand and needs. 150 businesses have signed up to a course being developed around hydrogen and servicing of air source heat pumps, in which B&FC have received funding for.  Projects put forward around the green skills agenda are being considered for inclusion in SPF funding programme.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
	<ul style="list-style-type: none"> <li>Green apprenticeships</li> <li>Liaison with education providers</li> </ul>							
88.	Work with the borough's largest employers to set targets for energy and emissions reduction	Town	Director of Strategy	March 2023 then ongoing	Strategy and Climate Manager; Head of Economic Development	Ensure economic benefits from green transition		Survey work to identify interested businesses and those who already have environmental management systems/plans/ obligations to report is underway. We are working with our wholly owned companies to align their targets for energy and emissions reduction to our own where possible.
89.	Promote resource efficiency to Small and Medium Enterprises	Town	Director, Communications and Regeneration	March 2023 then ongoing	Strategy and Climate Manager; Business Growth Manager; Head of Procurement	Ensure economic benefits from green transition		Two of the business support programs we promote are carbon emission-related. Webpages specifically aimed at businesses were developed in collaboration with the business growth manager and provide up to date information on available grants. Other projects are being developed which will require external funding.
<b>Theme 9: Natural Environment</b>								
90.	Consider declaring an Ecological Emergency	Town	Director of Community and Environmental Services	April 2022	Green and Blue Infrastructure Manager; Strategy and Climate Manager	Link climate and biodiversity crises when implementing solutions		This project is at the evidence-gathering stage. We are investing if we are able to declare it with a series of principles, rather than specific actions, E.g. phase out glyphosates; restore (whatever proportion) of verges to a natural state. A related pledge, the Motion for the Ocean, is due to go to full council in September.

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91.	Explore opportunities for use of Bioenergy with Carbon Capture and Storage (BECCS) technology across the Fylde Coast	Town	Director of Strategy	March 2024	Strategy and Climate Manager	Removal of carbon emissions from atmosphere		Not currently underway. Carbon capture solutions on the Fylde Coast are currently nature-based rather than technological. This will be taken to the EPB to initiate a collaborative Fylde wide project at suitable scale when government-funded pilot projects are developed further if they lend themselves to being based on the Fylde Coast. Work due to commence in line with timescale.
92.	Encourage and support Parks Friends Groups, Beach Guardians, Tree Wardens and other community led environmental stewards to explore ways of supporting the carbon emissions reduction agenda	Town	Director of Strategy	March 2024	Strategy and Climate Manager	Community Mobilisation		We are continuing to support Friends Of... group led projects.  ENVECO are delivering engagement events around all recycling matters via workshops and presentations. ENVECO also regularly support several schools with equipment for these events. Part of the Scouting programme is the World Challenge Community Challenge Activity – supporting the local scout groups in achieving this with litter picking activities.
93.	Introduce measures to promote biodiversity on verges and other underused spaces.	Council	Director of Community and Environmental Services	March 2027	Green and Blue Infrastructure Manager; Strategy and Climate Manager; council funding	Increased biodiversity across the town		-Area has been fenced off on Seaside Way, Bloomfield Road as a community orchard space in partnership with the Blackpool Youth Climate Group and Blackpool Council Ranger Service  -new greenspace pocket being created on Central drive in a brownfield location  -locations identified for less mowing to promote biodiversity

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								<p>-investment in the North Blackpool Pond Trail project which increases biodiversity in the north of the town</p> <p>-creation of ecological buffers within the Common Edge sport pitch development</p> <p>-Tiny Forest planted in 'underused' area between sports pitches and a road</p>
94.	Double the existing commitment in the GBI strategy to plant 10000 trees, including at sites outside the borough if necessary	Both	Director of Community and Environmental Services	March 2027	Green and Blue Infrastructure Manager; Strategy and Climate Manager; council funding	Increased tree canopy cover; absorption of carbon dioxide		<p>In 2021/22 planting season:</p> <p>Approximately 10,000 trees planted by Groundwork (Carr Road, Bridge House, Lawsons and Pond Trail, various schools)</p> <p>Approximately 2,600 trees planted by Blackpool Council Rangers and ENVECO</p> <p>600 trees planted by Earthwatch, Council staff, Volunteers and pupils from Mereside Primary Academy in Mereside as part of an initiative with Earthwatch Europe, the charitable arm of OVO Energy.</p> <p>Approximately 1,000 trees planted in Grange Park as ERDF programme</p>
95.	Implement the Green and Blue Infrastructure Action plan, including introducing a Supplementary Planning document	Town	Director of Community and Environmental Services	March 2027	Green and Blue Infrastructure Manager; Strategy and Climate Manager; council funding	Increased biodiversity across the town; Increased tree canopy cover		The Greening Blackpool Supplementary Planning Document is a material consideration when assessing relevant planning applications, and provides direction on the importance for new development to fully consider landscaping and

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	and protecting, growing and enhancing other Green Infrastructure, promoting biodiversity							green infrastructure, including open space, sports and play facilities, amenity greenspace, public art, biodiversity and trees. It will assist in tackling climate change, achieving net zero and meeting biodiversity net gain.
96.	Implement the Tree Strategy, including reviewing planting locations, encouraging trees on private land, and protecting existing trees and woodland	Both	Director of Community and Environmental Services	March 2027	Green and Blue Infrastructure Manager; Strategy and Climate Manager; council funding	Increased tree canopy cover		A project to be delivered in partnership with Groundwork will provide 635 standard trees across identified locations over the next 2 planting seasons. There are volunteering opportunities for Council staff and local residents to support planting in urban spaces over a period of 2 years. Maintenance of trees for a three year period including 14 inspection visits per year and regular watering of trees to be undertaken by Groundwork.
97.	Implement enhanced environmental measures including phasing out peat use, redesigning mowing regimes, changing weed spraying, planting only native species and supporting adaptation measures such as tree planting for carbon sequestration and 'cooling-off' benefits	Town	Director of Community and Environmental Services	March 2027	Green and Blue Infrastructure Manager; Strategy and Climate Manager; council funding	Increased tree canopy cover		-Council working in partnership with ENVECO to reduce weed spraying and peat usage, this year implementing a change of regime around spraying the base of trees routinely

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
98.	Use Council owned land to increase biodiversity and carry out tree planting and other habitat restoration measures	Council	Director of Community and Environmental Services	March 2027	Green and Blue Infrastructure Manager; Strategy and Climate Manager; council funding	Increased tree canopy cover		<p>-Approximately 14,000 trees have been planted on local authority land ion 2021/22 season</p> <p>-Ecological review being conducted for Marton Mere to identify habitat restoration measures required</p> <p>-Volunteer groups undertaking conservation projects on Blackpool's habitats such as North Blackpool Pond Trail and Marton Mere Local Nature Reserve</p>
99.	Conclude ERDF-funded Grange Park tree planting programme	Town	Director of Community and Environmental Services	March 2023	Green and Blue Infrastructure Manager	Increased tree canopy cover; absorption of carbon dioxide		Year 1 planting is complete and plan for year 2 is in place.
<b>Theme 10: Building knowledge, capacity and financial resources</b>								
100.	Explore all sources of finance, including: Grant funding, collaboration, borrowing, local voluntary or compulsory levies, crowdsourcing, co-operative purchasing, joint ventures, and profit sharing	Both	Director of Finance	Ongoing	Head of Accountancy; Strategy and Climate Manager	Ensure access to sufficient funding for plan delivery		In addition to monitoring the funding environmental, we are engaged with potential private finance offers seeking shovel-ready projects which require investment as a means to achieve sustainability objectives of corporate clients, and discussions with finance staff around prudential borrowing models on an invest-to-save basis. The crowdsourcing model potentially offers limited benefits in Blackpool due to low investor returns and a relatively deprived population, but other measures can leverage sustainable benefits with better returns for

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
								certain groups of people i.e. investment in solar panels (see Action 3)
101.	Engage with government policy announcements on climate in light of their implications of our net zero goal	Council	Director of Strategy	Ongoing	Strategy and Climate Manager	Ensure access to sufficient funding for plan delivery		The government's net zero strategy lacked the detail required to make this action worthwhile. We are now waiting for more details to emerge so we can engage with government effectively, and are participating in numerous industry bodies e.g. UK100 who are vehicles for direct engagement with government.
102.	Conduct an audit on the council's carbon data capture and implement recommendations	Council	Director of Resources	July 2022	Internal Auditor and Strategy and Climate Manager	Accurate monitoring reduction in emissions		Work is underway to implement the findings of the Carbon Trust report, with specific work being undertaken to improve recording and monitoring of vehicle emissions.
103.	Establish performance indicators and monitoring arrangements to check trajectory	Both	Director of Strategy	February 2022	Strategy and Climate Manager	Accurate monitoring reduction in emissions		A set of headline performance indicators have been incorporated into the Council Plan performance reports to enable the accurate monitoring of reductions in emissions. In addition to the headline KPIs, a number of supporting KPIs have been identified to provide further detail and context. The KPIs identified are intended as a starting point and will be reviewed on an annual basis to ensure that they remain fit for purpose and include all available data. It is envisaged that as we progress on our journey to net zero, we will refine and add to the indicator set as and when new data sources become available and as we improve our own internal processes for capturing emissions data.

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104.	Develop and implement a Renewable Power Infrastructure Strategy, including update of 2011 Renewable Energy Potential study	Both	Director of Strategy	May 2022	Strategy and Climate Manager; Energy and Utility Manager	Generation of zero emission energy in Blackpool/Lancashire		Prolonged delays to the Carbon Trust report have meant little work has been progressed on this. Due to a lack of land, a collaborative approach is needed with Fylde and Wyre. A joint study of potential sites for renewable power generation is still needed and is likely to be commissioned during the Local Plan review process.
105.	Review all Council strategies and explore potential for further measures to support emissions reduction	Both	Director of Strategy	November 2021	Strategy and Climate Manager; Lancaster University placement	Ensure consideration of sustainability agenda throughout all work		Complete – see 5.10 of covering report.
106.	Identification of specific development needs across all Council services via IPA and Carbon Literacy processes	Council	Director of Strategy	February 2023	Strategy and Climate Manager; Workforce Development Manager; Head of Adult, Community and Family Learning	Ensure staff are equipped to take decisions based on sustainability		Complete. Climate related objectives and success measures are now included with manager and email/non-email employee IPA processes.
107.	Establish staff group across Climate Action Partnership members to promote and encourage positive environmental behaviours and initiatives	Both	Director of Strategy	December 2021	Strategy and Climate Manager	Maximise potential of staff knowledge and resource		Complete, with representation from across council departments.
108.	Develop “climate champions” in service areas and buildings	Council	Director of Strategy	December 2021	Strategy and Climate Manager	Maximise potential of staff knowledge and resource		Terms of Reference have been developed and heads of service are now responsible for

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
								nominations to be collated by October 2022 by new Climate Graduate.
109.	Develop and deliver internal communications campaign about sustainability	Council	Director, Communications and Regeneration	June 2022	Strategy and Climate Manager	Maximise potential of staff knowledge and resource		Numerous campaigns have been deliver including those to raise awareness for Earth Day and Vegetarian week.
110.	Co-ordinate sustainability efforts across the council's companies	Council	Director of Strategy	Ongoing	Strategy and Climate Manager	Maximise potential of company resources		The Climate Emergency Steering group involves representation from all of the Council's wholly owned companies, except the airport, which will be revisited following the recent appointment of a new lead officer. Regular meetings with the Climate Emergency lead and managing directors are in place. All companies have been offered Carbon Literacy Training; deliver by one of the climate officers, in which BCH have taken up with 10 staff members now trained. The companies are also encouraged to report to shareholders panel on positive climate action.
111.	Develop climate change resilience, mitigation and adaptation plan, including consideration on people and households, the built environment and our heritage assets (piers, listed buildings, parks etc)	Council	Director of Strategy	December 2023	Strategy and Climate Manager; Public Health Practitioner; Head of Coastal and Environmental Partnerships; Climate Action Partnership	Ensure a robust response to the effects of climate change		Two risk workshops have taken place with relevant officers, identifying the risks and mitigation measures. The information obtained is being compiled and will go out to consultation once a range of relevant stakeholders have been identified. The action is rated amber as the actions identified need to be implemented.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
112.	Review scope of emissions included in 2030 target to consider inclusion of further scope 3 upstream and downstream categories	Both	Director of Strategy	September 2023	Strategy and Climate Manager	Increase in awareness of issues and participation in environmentally-positive behaviours		Discussion is ongoing about which elements of scope 3 emissions to include. Action 115 represents an interim approach.
113.	Adopt "Climate First" approach, where all Council strategies and initiatives must demonstrate their ability to contribute to achieving net zero	Council	Director of Strategy	November 2021	Strategy and Climate Manager; measures likely to require additional financial investment	Ensure consideration of sustainability agenda throughout all work		Complete. Outlined in the strategy, although we are continuing to work through the implications.  The use of Council's sustainability Impact Assessment tool has been reviewed. A new format has been proposed and is awaiting CLT approval to ensure stronger buy-in. A carbon calculator has also been developed as part of the town fund projects to help reduce associated emissions.
114.	Work with Lancashire councils and Towns Fund support to develop a process to review the environmental cost/benefits of new developments	Council	Director of Strategy	November 2021	Strategy and Climate Manager	Ensure consideration of sustainability agenda throughout all work		Project concluded, although the outcomes did not have the desired impact. We will look to ensure consideration of sustainability agenda through alternative methods in collaboration with other Lancashire Councils through the Lancashire Climate Officers group.
115.	Develop and explore feasibility of implementing a carbon costing process	Council	Director of Resources	February 2022	Strategy and Climate Manager; Lancaster University placement	Ensure consideration of sustainability agenda throughout all work		Lancaster University postgraduate student has outlined the way we can model emissions down to Council department level using standard industrial classifications. Initial discussions have been held with Accountancy about implementing this costing-based approach, which has limitations but massively increases buy-in and involves less staff time.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
116.	Fully implement Sustainability Impact Assessment process	Council	Director of Strategy	November 2021	Strategy and Climate Manager	Ensure consideration of sustainability agenda throughout all work		The current SIA process has been reviewed, with a new process waiting approval from CLT. This will require staff to integrate sustainability considers into project and plans from the offset, rather than mitigating environmental impacts further down the line.
117.	Set minimum environmental social value targets for all Council procurement decisions, where appropriate	Council	Director of Resources	November 2021	Head of Procurement; Strategy and Climate Manager	Ensure consideration of sustainability agenda throughout all work		Included in social value criteria and includes statement seeking to determine how proposals will assist the Council meet net zero by 2030.  Currently creating an approach to set targets and use metrics as part of evaluation as well as finding an approach to ongoing monitoring.
118.	Adopt specific environmental measures for suppliers as part of the rollout of TOMS (Themes, Outcomes, Measures) social value indicators	Council	Director of Resources	November 2021	Head of Procurement and Strategy and Climate Manager	Accurate monitoring reduction in emissions		Environmental indicators included in the Blackpool TOMS finalised and agreed at the Council's Social Value Group.
119.	Link implementation of social value indicators directly to upskilling on environmental skills, including future work skills, business opportunities, legacy projects and improved well being	Council	Director of Resources	December 2022	Social Value Officer	Ensure consideration of sustainability agenda throughout all work		TOMs have been reviewed and specific KPIs required are being implemented into upcoming tender processes.  Construction conference held in February 2022 explored how construction companies could use social value indicators to win contracts with Blackpool Council. One of the climate officers gave a presentation that focused on environmental indicators. Based on the success of this event, we are now looking to set up workshops to further enhance these learnings.

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120.	Implement our revised Suppliers Charter and tendering processes, with a view to promoting an ethical stance to contractors	Council	Director of Resources	Ongoing	Social Value Officer	Ensure consideration of sustainability agenda throughout all work		Environmental considerations have been built into the procurement process and is being implemented on an ongoing basis. The Suppliers Charter and the toolkit that goes along with it has been updated with a direct link onto the website and undergoes continuous review by the social value group.  Case studies of how we are making a difference will be shared to inspire others to follow suit.
121.	Liaise with Lancashire Pension Fund to encourage divestment from fossil fuels at a greater rate	Council	Director of Resources	Ongoing	Strategy and Climate Manager	Ensure investments are consistent with our aims		This action was created on the back of reading the criteria for the 'Declare a Climate Emergency UK'. Despite various conversations with the Lancashire Pension Fund, board members and councillors, no progress has been made. Some Fund members at other authorities have raised the potential of a members' campaign on this issue.
122.	Adopt socio-economic duty to ensure consideration of lower income groups in delivering climate objectives	Council	Director of Resources	December 2022	Equality and Diversity Manager	Ensure consideration of a "just transition" in our work		Equality and Diversity Manager produced ad discussion paper and raised this with portfolio holder. Sits on list of priorities and will be considered going forward.
123.	Adopt pro-active stance on Blackpool's needs from environmental legislation, funding and action, raising local issues with government officials and ministers as necessary	Council	Director of Strategy	Ongoing	Strategy and Climate Manager	Ensure local voice as part of national decision-making		The Climate Emergency Team are responding to various consultations on an ongoing basis and looking to raise issues with the government in an appropriate manner. The red actions within this action plan have been included to act as a tool for lobbying to ensure we get additional resources to support us getting to net zero by 2030.

ID	Action	Type	Chief Officer	Deadline	Lead Officer and Resources	Outcome	Rating	Notes
124.	Explore role of incentives in achieving positive change and map employer policies on volunteer days with a view to using them for environmental benefit	Town	Director of Strategy	July 2022	Strategy and Climate Manager; Climate Action Partnership	Staff mobilisation		Staff are able to attend staff sustainability Alliance events and activities during work time with their manager's approval. A draft paper on volunteer days is currently being developed.
125.	Undertake a feasibility study to explore requiring BREEAM standard Good to smaller schemes or raising the standard to Excellent	Town	Director, Communications and Regeneration	December 2023	Senior Planning Officer; council funding	Reduce emissions and energy use		The current Core strategy has Policy CS10 which relates to 'Sustainable Design and Renewable and Low Carbon Energy' which requires at point 4 that all new non-residential development over 1000m2 will be required to achieve BREEAM 'very good'. Through developing the evidence base to inform the review of the Core Strategy what BREEAM standards can be achieved by development in the Borough will be explored to inform an updated policy. The timetable for the review is being discussed with the Member and Officer Local Plan Working Group on Monday 23 <sup>rd</sup> of May 2022. Subject to resources, officers anticipate that a new local plan will be adopted by 2025.
126.	Develop an approach to gathering Town Deal project carbon baselines and monitoring schemes as they progress	Town	Director of Growth and Prosperity	December 2023	Head of Project Development and Funding; Strategy and Climate Manager; Climate Action Partnership	Ensure consideration of sustainability agenda in key regeneration schemes		Climate Emergency staff members provide representation at all town deal meetings and have been involved in the decision making process. A carbon modelling tool has been developed to support carbon reduction.

# Internal Audit Report

## Review of Climate Emergency Action Plan

**Audit Team:** Nicola Alcock  
Desmond O'Neill  
**Date:** 31<sup>st</sup> March 2022

## 1. Scope

- 1.1 The objective of the audit is to ensure that adequate and effective controls are in place to minimise business risk. In particular we reviewed the Blackpool Climate Emergency Action Plan, and whether the structure, project management arrangements and resources in place will enable the delivery of the Plan.

## 2. Executive Summary

- 2.1 The Climate Emergency Declaration, passed at a meeting of Full Council on 26th June 2019, committed the Council to making its operations “net zero” by 2030 (i.e. that the total amount of carbon emissions generated is equal to the amount removed from the atmosphere), and to “work towards” the same timescale as a town. The Blackpool Climate Emergency Action Plan (Climate Action Plan) has been developed in order to address these goals.
- 2.2 There is a very detailed Climate Action Plan in place setting out the approach to climate change and built around ten key themes, with 126 actions. The Climate Action Plan was approved by the Executive and Full Council in November 2021. The actions in the Climate Action Plan include lead officers (with responsibility for the actions), resources, outcomes, and deadlines. Initial actions over the first 18 months of the Plan have been prioritised and are monitored with directorates.
- 2.3 Project management arrangements and structure have been put in place in a number of key areas. Corporate responsibilities in relation to climate change have been clearly allocated, including at Executive Member and Chief Officer level. Staff resources to support the work on climate change have been developed and the Strategy, Policy and Research Manager has a lead role in relation to the Climate Action Plan and its monitoring.
- 2.4 A Climate Emergency Steering Group (CESG) with representation from key Council services and the Council’s wholly owned companies and with established and appropriate Terms of Reference has been meeting since September 2020. The working of the CESG is currently under review. A Climate Action Partnership Group has recently held its first meeting and Partnership Group Terms of Reference have been drafted.
- 2.5 The Climate Action Plan includes an action which identifies that work is needed to explore all sources of funding. In order to address the substantial resource requirements identified in the Climate Action Plan, the identification and preparation of climate change funding bids where appropriate should take place. Climate change funding should be included in the Medium Term Financial Sustainability Strategy review, there should be consideration of establishing a climate action fund as identified in the Climate Action Plan and financial investment models for ‘shovel ready’ climate change projects considered.
- 2.6 There was a range of consultation on the draft Climate Action Plan, including a number of recommendations from a Citizen’s Assembly on climate change that are reflected in the Climate Action Plan. In line with the Climate Action Plan, a full climate change communications and marketing plan should be developed and an internal communications campaign delivered. Staff ‘climate champions’ should be appointed and champions’ role descriptions developed and agreed. An initial climate change training plan for 2022 – 23 should be considered and training made available to Council wholly owned companies staff where considered appropriate.

- 2.7 Climate Action Plan performance indicators should be finalised and performance targets, including interim targets where appropriate, should be established and agreed.
- 2.8 There has been a range of joint working on climate change with the Carbon Trust and with partners in Lancashire. The work with the Carbon Trust should be finalised and a forward route map identified with their assistance. There is potential to build on the joint working by considering establishing the proposed climate expert panel with Lancashire partners, if they are in agreement to this. In order to facilitate shared learning, it is recommended that an external evaluation of progress against the Climate Action Plan should be commissioned at an appropriate interval, from the Climate Expert Panel if that is to be established or another expert external body.
- 2.9 The detailed findings and recommendations are included in sections four and five of this report.
- 2.10 We would like to thank Councillor Jane Hugo, Scott Butterfield, Andrew Duckett, Alice O'Grady and the Climate Emergency Steering Group for their assistance and courtesy throughout the review.

### **3. Overall Opinion and Assurance Statement**

- 3.1 We consider that the controls in place are adequate, with some risks identified and assessed and several changes suggested. In particular, our review found that a very detailed Climate Action Plan had recently been developed and project management, structure and monitoring arrangements established in a number of key areas. It is relatively early in the implementation process of the Climate Action Plan and a number of suggestions have been made to build upon the considerable progress that already has been made in establishing the arrangements. These are particularly in relation to addressing the significant resource challenges that the Climate Action Plan has identified, strengthening communications efforts on climate change and in finalising performance indicators and targets.

## 4. Issues Arising

### 4.1 Introduction

4.1.1 The Climate Emergency Declaration, passed at a meeting of Full Council on 26th June 2019, committed the council to making its operations “net zero” by 2030 (i.e. that the total amount of carbon emissions generated is equal to the amount removed from the atmosphere), and to “work towards” the same timescale as a town. The Blackpool Climate Emergency Action Plan (Climate Action Plan) has recently been developed to address both of these goals.

4.1.2 The Council’s overall approach to climate change is contained in the Climate Action Plan. There is no separate climate change strategy document. The Service Manager Energy and Utilities identified that there has been a sustainability strategy 2018 – 2024 in place since 2018, with updates in October 2020, which focuses on the Council’s own activities and on sustainability and the supply of energy and water.

4.1.3 The Climate Action Plan summarises the Council’s approach to climate change including a set of rules to help the Council to work towards its climate change goals:

- Reducing emissions not compensating for them;
- Working with residents;
- Leading by example;
- A “just” transition; and
- Focus on positives.

4.1.4 The Climate Action Plan focuses on activity that will address the need to reduce carbon emissions across emission “scopes” 1, 2 and 3. It therefore covers direct emissions (from burning fuel), indirect emissions from energy (where purchased energy comes from carbon-burning sources) and other indirect emissions (the emissions caused by our supply chain).

### 4.2 Climate Action Plan, Structure, Project Management Arrangements and Resources

4.2.1 The Climate Action Plan was approved at the Executive meeting on 8th November 2021 and approved by Full Council at its meeting on 24<sup>th</sup> November 2021. The Climate Action Plan is built around ten key themes, upon which actions have been built:

- Housing;
- Buildings and the built environment;
- Transport, getting around and digital;
- Power and heat;
- Cleansing, food, water and waste;
- Community leadership, communication and involvement;
- Working with others;
- Business;
- Natural environment; and
- Building knowledge, capacity and financial resources.

4.2.2 There is a very detailed action plan on pages 20 – 33 of the Climate Action Plan document. There are a considerable number of actions per Plan theme, amounting to 126 actions in total. The Climate Action Plan states that the actions included will be updated as the government rolls out further funding and policies, and as other local evidence and information becomes available.

4.2.3 The actions in the Climate Action Plan include a column for lead officers (with responsibility for the actions), a column for resources, a column for outcomes, and a column for deadlines. The Strategy, Policy and Research Manager identified that initial actions over the first 18 months of the Plan have been prioritised and agreed at meetings with Council directors and will be monitored at quarterly meetings with the directors.

4.2.4 We were able observe the Climate Emergency Action Plan meeting which took place on 16<sup>th</sup> February 2022. This meeting is a key vehicle in terms of obtaining updates on the progress of the actions on the Climate Action Plan (although updates are routinely and actively sought by the Climate Action Officers). Actions with deadlines within the next 18 months were discussed by the identified responsible officers to ensure that everyone has a full understanding of what is required. Updates on the actions were provided where applicable. Opportunities to assign tasks to appropriate officers in attendance were taken throughout the meeting.

4.2.5 There has been public consultation on the Climate Action Plan. There was an on line residents survey of climate change views in September - October 2021. A citizen's climate assembly group of 36 people produced a report in March 2021, including recommendations on eight issues as part of the town's push to reach net zero carbon emissions by 2030. Climate assembly recommendations have been included in the Climate Action Plan.

4.2.6 There was consultation on the draft Climate Action Plan through the Council's Climate Emergency Steering Group, for example there were discussions at the September 2021 Climate Emergency Steering Group meeting. The Strategy, Policy and Research Manager identified that consultation on the draft Action Plan also took place with partners. Feedback on the Climate Action Plan was also received from Declare a Climate Emergency UK.

4.2.7 The detailed action plan uses RAG colour coding for actions. Green – deliverable from current financial resources. Amber – require further internal and external resources. Red – reliant on external funding. Some of the actions indicated in red in the action plan would require a massive investment of resources, for example from central government. Action Plan housing actions 1 – 3 on insulation, alternative heating systems and solar panel installation on housing stock have been estimated at a £15.8 billion cost across the Lancashire area as a whole.

4.2.8 The Climate Action Plan includes an action which identifies that work is needed to explore all sources of funding. The Strategy, Policy and Research Manager indicated that there is awareness of some potential initial funding sources to bid against, for example the Shared Prosperity Fund and the Levelling Up Fund, but bids have not yet been made.

4.2.9 The Strategy, Policy and Research Manager identified that the proposed climate action fund to incentivise and pump prime schemes has not yet been established. In order to address the substantial resource constraints, it is recommended that the identification and preparation of climate change funding bids where appropriate should take place (Recommendation 1). It is further recommended that climate change funding should be included in the Medium Term Financial Sustainability Strategy review and there should be consideration of establishing a climate action fund (Recommendation 2).

4.2.10 The Strategy, Policy and Research Manager identified that work is needed to consider the development of financial models for investment in climate change projects and that a range of financial models are being considered by other local authorities. The Climate Action Plan includes an action to develop the feasibility of implementing a carbon costing process by February 2022 - work is underway on the carbon costing process with a Lancaster University student project. It is

recommended that financial models for potential climate change investments and a carbon costing process should be researched and considered (Recommendation 3).

4.2.11 The Climate Action Plan contains an ongoing action to develop a series of 'shovel ready' projects with interested parties. The Strategy, Policy and Research Manager identified that initial 'shovel ready' climate change projects have not yet been identified. It is recommended that initial climate change 'shovel ready' projects should be identified and considered for the viability of potential investment (Recommendation 4).

4.2.12 Corporate responsibilities in relation to climate change have been allocated. There is a Council Executive Member (Cllr Jane Hugo) with responsibility for climate change. The Director of Strategy (Assistant Chief Executive) oversees the climate emergency action plan. The Strategy, Policy and Research Manager has a lead role in relation to the climate emergency and monitoring and reporting on the Climate Action Plan. There are two Graduate Climate Action Officers in place now and the Strategy, Policy and Research Manager stated that a new post of Low Carbon and Sustainability Project Manager is in the process of being created and advertised.

4.2.13 Feedback from the Audit interview with the Executive Member for Climate Change and one of the Graduate Climate Action Officers indicated that they would consider it to be helpful to assist communications to have a diagram setting out climate change responsibilities and groups and how they fit together. It is recommended that a diagram setting out climate change responsibilities should be produced to assist with communications (Recommendation 5).

4.2.14 There has been a Climate Emergency Steering Group (CESG) in place for some time, with an initial meeting taking place on 2 September 2020. Terms of Reference have been established for the CESG. The CESG ToR specify that 'The purpose of this group is to oversee; co-ordinate and drive forward the development and implementation of the Climate Emergency Action Plan, leading to improved outcomes for people in Blackpool'.

4.2.15 The Climate Emergency Steering Group has appropriate membership, including representatives from a range of key Council services and wholly owned companies, including Blackpool Coastal Housing (BCH), Blackpool Transport Services (BTS), Enveco and My Blackpool Homes. The Steering Group is chaired by the Director of Community and Environmental Services, the corporate lead for the group is the Strategy, Policy and Research Manager and the group includes the lead cabinet member for climate change.

4.2.16 Climate Emergency Steering Group meetings are minuted. The ToR for CESG specify a number of key roles for the group including :

- To act as a focus for Blackpool's corporate initiatives on green issues and climate change and to assist Directorates with their individual initiatives;
- To review progress on the Climate Emergency Action Plan;
- To evaluate how the council is raising awareness of Climate Change issues within the Authority, and with residents and businesses and, if necessary, suggest additional measures; and
- To ensure that the Council co-ordinates its activities and performance on climate change and green issues with respect to national and local performance indicators including biodiversity.

4.2.17 A Climate Action Partnership Group (the establishment of which is included in the Climate Action Plan) has recently had its first meeting on 20 January 2022 and draft ToR for the group have been drawn up. The draft ToR for the Climate Action Partnership Group include:

- Contribute to progressing the town wide actions set out in the Climate Emergency Action Plan;

- Take responsibility for initiation of those actions by engaging and influencing relevant partners and networks, and by providing support to secure the resources required for action where actions within the Climate Emergency Action Plan are within the control of the Blackpool community; and
- Act as a forum where organisations can exchange ideas, research findings, information and best practice on carbon reduction, low carbon energy transitions and climate resilience.

4.2.18 It is recommended that Terms of Reference for the Climate Action Partnership Group should be finalised and agreed (Recommendation 6).

4.2.19 The Climate Action Plan states that the CESG should consider the action plan three monthly. The Climate Action Plan also states that the wider Climate Action Partnership Group established with partners should consider the action plan twice a year and should develop their own wider performance targets. The action plan is also subject to review by Scrutiny Committee, potentially at six monthly intervals.

4.2.20 The December 2021 CESG meeting included discussions on the Climate Action Plan and also on the operation of the CESG itself. The CESG are considering whether any changes to CESG working arrangements are necessary. The working of the CESG is under review, as per the minutes of the December 2021 CESG meeting. It is recommended that the results of the review of the CESG should be considered and any changes necessary to make group working more effective should be implemented (Recommendation 7).

4.2.21 The Climate Action Plan includes an action to develop a full communications and marketing plan by January 2022. The Strategy, Policy and Research Manager identified that this is not yet in place as there has been staff turnover in Communications. A further action on the Climate Action Plan is to develop and deliver an internal communications campaign about sustainability by December 2021. The Strategy, Policy and Research Manager stated that an internal communications campaign about sustainability has not yet been delivered. It is recommended that in line with the Climate Action Plan, a full climate change communications and marketing plan should be developed and an internal communications campaign delivered (Recommendation 8).

4.2.22 The Climate Action Plan contains an action to identify staff 'climate champions' by December 2021. The Strategy, Policy and Research Manager confirmed that staff 'climate champions' are not yet in place and 'climate champions' role descriptions have not yet been developed. It is recommended that staff 'climate champions' should be appointed and champions' role descriptions developed and agreed (Recommendation 9).

4.2.23 Climate change is to be included in IPA and carbon literacy processes for 2022 - 23 to identify specific development needs by February 2023. The Strategy, Policy and Research Manager identified that there is no overall climate change training plan in place as yet, this would be developed with the results of the IPA process. It is recommended that an initial climate change training plan for 2022 – 23 should be considered, with links to an internal communications campaign and training made available to Council wholly owned companies staff where considered appropriate (Recommendation 10).

4.2.24 The Council, jointly with Lancashire County and Blackburn with Darwen councils, commissioned a Lancashire net zero pathways options study. This identified that a maximum 68% reduction in carbon for the wider Lancashire area by 2030 was possible. A report to the Lancashire Leaders on Lancashire work streams was provided in October 2021. Workstreams included a State of the Lancashire Environment report as well as the net zero pathways study. The Climate Action Plan contains an action to establish a climate expert panel by May 2022. It is recommended that there is potential to build on established joint working by considering establishing the climate expert panel with Lancashire partners, if they are in agreement to this (Recommendation 11).

4.2.25 In order to facilitate and share learning, it is recommended that an external evaluation of progress against the Climate Action Plan should be commissioned, from the Climate Expert Panel to be established or another expert external body, at, for example, 18 months from the start of the Climate Action Plan (Recommendation 12).

4.2.26 The Climate Action Plan mentions Plan performance indicators in some corporate areas :-

- Total CO2 emissions caused by the Council, by major activity categories;
- Proportion of energy from renewable sources;
- Proportion of energy from directly connected renewable sources where the Council generates its own power; and
- Electricity, gas and water consumption.

4.2.27 Apart from the long term target of Council operations being carbon net zero by 2030, the Strategy, Policy and Research Manager stated that the development of Climate Action Plan PI's are currently work in progress and performance targets have not yet been established. It is recommended that Climate Action Plan performance indicators should be finalised and performance targets, including interim targets where appropriate, should be established and agreed (Recommendation 13).

4.2.28 The action plan includes a number of actions for the Council's wholly owned companies and there is company membership of CESG. Four Climate Action Plan housing related actions are allocated to BCH, and one to MyBlackpool homes. Two actions in the transport theme are allocated to BTS. Two actions in the cleansing and waste theme are for Enveco action. In addition, one further action to co-ordinate sustainability efforts across the Council's companies is allocated to the Director of Strategy and is ongoing.

4.2.29 Climate change is included in the Council's strategic risk register. The strategic risk included in the risk register is that the Council fails to reduce carbon emissions and proactively take action to address the climate emergency. The Corporate Leadership Team risk owner for this strategic risk is the Director of Strategy. Controls and mitigation and further actions identified in the strategic risk register include the Climate Emergency Steering and Climate Action Partnership groups and to implement robust plans to make Council activities net carbon zero by 2030, i.e. through the Climate Action Plan.

4.2.30 Linkage of climate change to resilience and mitigation is facilitated through the CESG and its membership, for example around mitigating increased flooding risks due to climate change. Links to resilience, mitigation and adaptation are incorporated in the Climate Action Plan. The Plan contains an action to develop a climate change resilience, mitigation and adaptation plan by December 2023. Responsibility for this action is allocated in the Plan to the Director of Strategy.

4.2.31 The Council is working with the Carbon Trust on collecting data on a baseline position on emissions and identifying a route map forward with them. There have been some delays in data collection and on establishing a route map with them. The Service Manager Energy and Utilities identified that data collection has now been concluded in this area and discussions to inform a final action plan have taken place. It is recommended that the work with the Carbon Trust should be finalised and a forward route map identified with their assistance (Recommendation 14).

4.2.32 A separate audit review of carbon emissions data has been undertaken. The audit identified a number of issues particularly around the collection of fuel and waste carbon data. For example, there is no waste data available for waste generated by all offices, buildings, amenities directly operated by the organisation. Fuel data is available for the Council's fleet of vehicles, however, the Service Manager for Energy and Utilities has expressed reservations around the completeness of the data.

4.2.33 The separate audit review of carbon emissions data concluded that data systems need to be put in place and a more consistent approach taken across the Council and wholly owned companies. It is recommended that consideration should be given to recording carbon emissions centrally particularly around fleet and waste to enable the Council to have an overall view. A way forward and a nominated officer should be agreed in relation to the 2019/2020 emissions and consumption data (Recommendation 15).

5. Agreed Action Plan

	Recommendation	Priority	Agreed Action	Responsible officer	Target Date
R1	The identification and preparation of climate change funding bids where appropriate should take place.	2	Agreed. Subject to CLT approval, a Climate Change and Sustainability Project Officer post has been created and will take responsibility for this. If approved, it is anticipated that the post will be recruited to by the end of April 2022. In the mean time, existing resource will be utilised to identify and prepare funding bids as appropriate.	Strategy, Policy and Research Manager	31 <sup>st</sup> May 2022
R2	Climate change funding should be included in the Medium Term Financial Sustainability Strategy review and there should be consideration of establishing a climate action fund.	2	Agreed. Climate Change is referred to in the MTFSS where there is a business case to do so. Bids for funding will compensate for there being no climate action fund in place, and will be used to maximise funding. New business cases will also be developed.	Strategy, Policy and Research Manager	31 <sup>st</sup> December 2022

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Key to Priorities

Priority 1	A recommendation we view as essential to address a high risk
Priority 2	A recommendation we view as necessary to address a moderate risk.
Priority 3	A recommendation that, in our opinion, represents best practice or addresses a low level of risk.

	Recommendation	Priority	Agreed Action	Responsible officer	Target Date
R3	Financial models for potential climate change investments and a carbon costing process should be researched and considered.	2	Agreed. This action has been delayed, but a meeting has been arranged in April to present the final version of the financial model.	Strategy, Policy and Research Manager	30 <sup>th</sup> June 2022
R4	Initial climate change ‘shovel ready’ projects should be identified and considered for the viability of potential investment.	2	Agreed. Work is ongoing, with progress on a solar panel project as an example. It is anticipated that the projects in place will be reviewed in September to see how the scope sits, and ensure that all options are being looked at.	Strategy, Policy and Research Manager	30 <sup>th</sup> September 2022
R5	A diagram setting out climate change responsibilities should be produced to assist with communications.	3	Agreed. A diagram has now been completed, and will be used in communications going forward.	Strategy, Policy and Research Manager	Complete
R6	Terms of Reference for the Climate Action Partnership Group should be finalised and agreed.	3	Agreed. Terms of Reference for the Climate Action Partnership Group have now been finalized and will be taken to the next meeting for approval.	Strategy, Policy and Research Manager	31 <sup>st</sup> May 2022

Key to Priorities

Priority 1	A recommendation we view as essential to address a high risk
Priority 2	A recommendation we view as necessary to address a moderate risk.
Priority 3	A recommendation that, in our opinion, represents best practice or addresses a low level of risk.

Recommendation		Priority	Agreed Action	Responsible officer	Target Date
R7	The results of the review of the CESG should be considered and any changes necessary to make group working more effective should be implemented.	3	Agreed. The results of the CESG review have been considered and new sub groups and a strategic group have been created as a result. The first meetings for all groups are scheduled for April and May.	Strategy, Policy and Research Manager	Complete
R8	In line with the Climate Action Plan, a full climate change communications and marketing plan should be developed and an internal communications campaign delivered.	2	Agreed. Further delays have been experienced, but it is anticipated that the climate change communications and marketing plan will be developed by the end of June.	Strategy, Policy and Research Manager	30 <sup>th</sup> June 2022
R9	Staff ‘climate champions’ should be appointed and champions’ role descriptions developed and agreed.	2	Agreed. A staff group has been established and will meet for the first time in April. The approach to climate champions will then be considered and implemented thereafter.	Strategy, Policy and Research Manager	30 <sup>th</sup> June 2022

Key to Priorities

Priority 1	A recommendation we view as essential to address a high risk
Priority 2	A recommendation we view as necessary to address a moderate risk.
Priority 3	A recommendation that, in our opinion, represents best practice or addresses a low level of risk.

Recommendation		Priority	Agreed Action	Responsible officer	Target Date
<b>R10</b>	<b>An initial climate change training plan for 2022 – 23 should be considered, with links to an internal communications campaign and training made available to Council wholly owned companies staff where considered appropriate.</b>	<b>2</b>	<b>Agreed. A Carbon Literacy training rollout plan has been prepared, and plans for IPool modules are being considered. Training for Heads of Service and Senior Managers has commenced.</b>  <b>The Strategy, Policy and Research Manager is meeting with Non-Executive Directors of the wholly owned companies in May, to give an overview of the benefits of Carbon Literacy Training, and offer it's delivery.</b>	<b>Strategy, Policy and Research Manager</b>	<b>30<sup>th</sup> September 2022</b>
<b>R11</b>	<b>Build on established joint working by considering establishing the climate expert panel with Lancashire partners, if they are in agreement to this.</b>	<b>3</b>	<b>Agreed. A summit at Lancashire level has taken place and a follow up will occur in June at which establishing a climate expert panel with Lancashire partners will be raised.</b>	<b>Strategy, Policy and Research Manager</b>	<b>30<sup>th</sup> June 2022</b>

Key to Priorities

Priority 1	A recommendation we view as essential to address a high risk
Priority 2	A recommendation we view as necessary to address a moderate risk.
Priority 3	A recommendation that, in our opinion, represents best practice or addresses a low level of risk.

	Recommendation	Priority	Agreed Action	Responsible officer	Target Date
<b>R12</b>	An external evaluation of progress against the Climate Action Plan should be commissioned, from the Climate Expert Panel to be established or another expert external body, at, for example, 18 months from the start of the Climate Action Plan.	2	Agreed. Declare a Climate Emergency will be undertaking another review in January 2023 which will look at progress made against the action plan. Consideration is also being given to the possibility of commissioning a further independent review around March 2023.	Strategy, Policy and Research Manager	31 <sup>st</sup> January 2023
<b>R13</b>	Climate Action Plan performance indicators should be finalised and performance targets, including interim targets where appropriate, should be established and agreed.	2	Agreed. Indicators and most baseline data has now been agreed/obtained.	Strategy, Policy and Research Manager	31 <sup>st</sup> May 2022
<b>R14</b>	The work with the Carbon Trust should be finalised and a forward route map identified with their assistance.	2	Agreed. The Service Manager for Energy and Utilities has indicated that the route map should be ready early April.	Service Manager for Energy and Utilities	30 <sup>th</sup> April 2022

Key to Priorities

Priority 1	A recommendation we view as essential to address a high risk
Priority 2	A recommendation we view as necessary to address a moderate risk.
Priority 3	A recommendation that, in our opinion, represents best practice or addresses a low level of risk.

	Recommendation	Priority	Agreed Action	Responsible officer	Target Date
R15	Consideration should be given to recording carbon emissions centrally particularly around fleet and waste to enable the Council to have an overall view. A way forward and a nominated officer should also be agreed in relation to the 2019/2020 emissions and consumption data.	2	Agreed. A plan has been formulated but timescales have not yet been mapped. A Project Team is in place and fleet data will be addressed first, before moving on to waste.	Strategy, Policy and Research Manager	30 <sup>th</sup> April 2023

Key to Priorities

Priority 1	A recommendation we view as essential to address a high risk
Priority 2	A recommendation we view as necessary to address a moderate risk.
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### Climate Action Plan – Key Performance Indicators 2022/23

One of the actions within the Climate Emergency Action Plan is to establish a set of performance indicators to enable the accurate monitoring of reductions in emissions.

#### **Key Performance Indicators (KPIs):**

As a starting point, a small number of headline KPIs have been identified. These are:

<b>Headline KPIs</b>	<b>Frequency</b>
Total CO2 emissions by the Council (tonnes)	Annual
Total CO2 emissions for Blackpool (tonnes)	Annual
% of household waste arisings which have been collected for recycling	Annual

In addition to the headline KPIs, a number of supporting KPIs have been identified for the council and the town to provide further detail and context to the headline KPIs.

<b>Supporting KPIs</b>	
<b>Council</b>	<b>Blackpool</b>
<ul style="list-style-type: none"> <li>• CO<sub>2</sub> emissions from Council buildings</li> <li>• CO<sub>2</sub> emissions from vehicles, fleet, transport and equipment</li> <li>• CO<sub>2</sub> emissions from roads and street furniture (inc. lighting and traffic lights)</li> <li>• CO<sub>2</sub> emissions from staff and councillor travel and travel at work</li> <li>• Annual electricity consumption</li> <li>• Annual gas consumption</li> <li>• Annual water consumption</li> <li>• % of energy from renewable sources</li> <li>• % of energy from directly connected renewable sources</li> <li>• Annual renewable energy generated</li> <li>• Annual water from recycled process</li> </ul>	<ul style="list-style-type: none"> <li>• CO<sub>2</sub> emissions from residential</li> <li>• CO<sub>2</sub> emissions from commercial and industry</li> <li>• CO<sub>2</sub> emissions from transport (road, rail, marine, aviation)</li> <li>• CO<sub>2</sub> emissions from waste</li> <li>• CO<sub>2</sub> emissions from industrial processes</li> <li>• CO<sub>2</sub> emissions from generation of energy</li> <li>• CO<sub>2</sub> emissions from agriculture, forestry and other land use</li> </ul>

The KPIs identified here are intended as a starting point. It is envisaged that as we progress on our journey to net zero, we will refine and add to the indicator set as and when new data sources become available and as we improve our own internal processes for capturing emissions data.

**Monitoring Arrangements:**

The headline KPIs have already been incorporated into the Council Plan performance reports, which are produced quarterly and presented to the Corporate Leadership Team, Leadership Board and the Scrutiny Leadership Board.

The full set of headline and supporting KPIs will be presented annually to the Climate Action Partnership and the Council's Climate Emergency Steering Group. The data will also be presented annually to the Tourism, Economy and Communities Scrutiny Committee as part of the regular climate action plan updates.

As part of the reporting cycle, it is proposed that the headline and supporting climate KPIs be reviewed on an annual basis to ensure that they remain fit for purpose and include all available data.

Recommendation	Comments	By	When
<b>R1</b> The identification and preparation of climate change funding bids where appropriate should take place	<b>See R4. Examples include developing projects for Shared Prosperity Fund; Local Electric Vehicle Infrastructure Fund. Further projects/schemes to be developed and funding identified as it becomes available</b>	Strategy and Climate Manager	Initial bids completed; further bids ongoing
<b>R2</b> Climate change funding should be included in the Medium Term Financial Sustainability Strategy review and there should be consideration of establishing a climate action fund	<b>Included in MTFSS. Climate Action Fund has not been established with funding instead being sought from external sources.</b>	As above	As above
<b>R3</b> Financial models for potential climate change investments and a carbon costing process should be researched and considered	<b>Some work completed around access to grant funding opportunities. Schemes to be funded privately through prudential borrowing will be evaluated on a case by case basis. Exploring opportunities from companies looking to invest in schemes acting as carbon offsets, and Anthesis' proposed "insetting" scheme. Awaiting UK Infrastructure Bank (UKIB) Plan in June 2022 to assess further opportunities from private finance.</b>	Strategy and Climate Manager; Head of Accountancy	Awaiting UKIB plan, date TBC
<b>R4</b> Initial climate change 'shovel ready' projects should be identified and considered for the viability of potential investment	<b>Initial projects identified in line with requirements of available external funding. Other work is ongoing.</b>	As R1	As R1
<b>R5</b> A diagram setting out climate change responsibilities should be produced to assist with communications	<b>Reported to portfolio holder and available for wider use</b>	Climate Graduate	Completed
<b>R6</b> Terms of Reference for the Climate Action Partnership Group should be finalised and agreed	<b>Reported to Climate Action Partnership</b>	Strategy and Climate Manager	Completed
<b>R7</b> The results of the review of the CESG should be considered and any changes necessary to make group working more effective should be implemented	<b>Completed and implemented</b>	Strategy and Climate Manager/Climate Graduate	Completed
<b>R8</b> In line with the Climate Action Plan, a full climate change communications and marketing plan should be developed and an internal communications campaign delivered	<b>Turnover in staff in the Communications team has limited progress to standard processes i.e. newsletters, social media items, promotion of surveys, press releases. Work started in May 2022 to progress a full plan.</b>	Strategy and Climate Manager/Communications Team	October 2022

<b>R9</b> Staff 'climate champions' should be appointed and champions' role descriptions developed and agreed	<b>Staff Sustainability Alliance formed and held first meeting in May 2022. Other opportunities being explored.</b>	Climate Graduate	TBC following postholder appointment
<b>R10</b> An initial climate change training plan for 2022 – 23 should be considered, with links to an internal communications campaign and training made available to Council wholly owned companies staff where considered appropriate	<b>Council Leadership Team has agreed to roll out Carbon Literacy Training, including to Wholly-Owned Companies. Pilot work has been completed and dates set for initial training with the Growth and Prosperity Team.</b>	Low Carbon and Sustainability Officer	July 2022
<b>R11</b> Build on established joint working by considering establishing the climate expert panel with Lancashire partners, if they are in agreement to this	<b>Discussions are ongoing with Lancashire CC and Blackburn with Darwen BC. No confirmation of firm interest yet, awaiting further discussions with portfolio holders</b>	Strategy and Climate Manager	September 2022
<b>R12</b> An external evaluation of progress against the Climate Action Plan should be commissioned, from the Climate Expert Panel to be established or another expert external body, at, for example, 18 months from the start of the Climate Action Plan	<b>Action not yet due</b>	Strategy and Climate Manager	June 2023
<b>R13</b> Climate Action Plan performance indicators should be finalised and performance targets, including interim targets where appropriate, should be established and agreed	<b>Indicators have been finalised, targets to be agreed by Climate Steering Group</b>	Performance Development Officer/ Climate Emergency Steering Group	September 2022
<b>R14</b> The work with the Carbon Trust should be finalised and a forward route map identified with their assistance	<b>Review of 19/20 data completed. Elements of forward route map included in the Climate Action Plan with further work to follow.</b>	Energy and Utilities Manager	July 2022
<b>R15</b> Consideration should be given to recording carbon emissions centrally particularly around fleet and waste to enable the Council to have an overall view. A way forward and a nominated officer should also be agreed in relation to the 2019/2020 emissions and consumption data	<b>Review of systems to record and monitor emissions is underway.</b>	Performance Development Officer	December 2022

<b>Report to:</b>	<b>TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE</b>
<b>Relevant Officer:</b>	John Blackledge, Director of Community and Environmental Services
<b>Date of Meeting:</b>	29 June 2022

## PUBLIC RIGHTS OF WAY UPDATE

### 1.0 Purpose of the report:

1.1 To consider an update on the work of maintaining the 47 public rights of way in Blackpool.

### 2.0 Recommendation(s):

2.1 To scrutinise the maintenance of Blackpool's public rights of way, and identify any areas for further scrutiny.

2.2 That the proposed annual survey, data collection and clearances be noted.

### 3.0 Reasons for recommendation(s):

3.1 To allow ongoing scrutiny of public rights of way in Blackpool.

3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.3 Is the recommendation in accordance with the Council's approved budget? Yes

### 4.0 Other alternative options to be considered:

4.1 None.

### 5.0 Council priority:

- 5.1 The relevant Council priority is
- "The economy: Maximising growth and opportunity across Blackpool"
  - "Communities: Creating stronger communities and increasing resilience"

## **6.0 Background information**

### **6.1 Details of the number of pathways in Blackpool Council**

There are 47 Public Rights of Way (PROW) footpaths within Blackpool, covering 12km.

### **6.2 Detail of the number that are blocked or impassable**

The following footpaths had previously been identified as being 'unpassable'.

- Footpath 5 – Eastbank Avenue to Whalley Lane. This was opened up earlier in the year but was reported blocked on PROW survey. Anti-social behaviour (ASB) has been reported on this footpath following its opening. Community Safety have been contacted to consider a Public Space Protection Order (PSPO) closure for this route as a 2021 police report showed some ASB around the footpath.
- Footpath 10 – Penrose Avenue to Burton Road. Highways and Community Safety have been contacted by two residents regarding this footpath which has been closed with a PSPO for ASB. Highways are waiting for Community Safety to confirm the PSPO status. If there is a current PSPO the path will remain closed, if there isn't, the Highways department will inspect and re-open the path after performing any necessary maintenance.
- Footpath 11 – Preston New Road to Footpath 12, near Broad Oak Lane. The route is now fully open and the majority of the fence has been installed on the Highways section of the route. Due to supply difficulties 30 metres of the fence installation was delayed, however the footpath has been adequately fenced off from Wheatlands Crescent. Once the remaining fence is installed, hopefully by the end of June 2022, some hedgerow will be ordered and planted along the Highways section of route for additional security.
- Footpath 12 – From Nook Lane, Staining to Footpath 13. Was cleared in autumn / winter 2021/22 and due to be cleared once more by Enveco.
- Footpath 40 – Division Lane to Worthington Road. The section continuing from Sandy Lane to where the route turns north to Worthington Road has been cleared and was passable following the last inspection.
- Footpath 49 – Midgeland Road to New Hall Avenue. Land owners and Grounds Maintenance (Enveco) have cleared the path and it was passable following the last inspection in Spring 2022.
- Footpath 50 – New Hall Avenue to Jubilee Lane. Grounds Maintenance (Enveco) have cleared this route and it has been re-signed.
- Footpath 59 – Ashfield Road to All Saints Road - is clear and passable.

### **6.3 The ideal solution to rectify, including cost**

The footpath survey undertaken earlier in 2021 has identified more areas for improvement. The footpaths on private land have been included in case the Highways department are

required to clear the paths if the landowner has failed to do so. The costs and estimates so far are below.

Originally identified blocked paths where Blackpool Council is the landowner

Footpath 11 clearance	£2,856.00
Footpath 12 clearance	£1,899.33
Footpath 40 clearance	£1,333.40
Footpath 49 clearance	£295.00
Footpath 50 clearance	£1,861.69

Original identified path clearances subtotal £8,245.42

Blocked paths identified by the 2021 PROW survey on this years works programme

Footpath 13 estimate	£4,295.20
Footpath 15 estimate	£1,073.80
Footpath 18 estimate	£2,938.20
Footpath 35 estimate	£2,065.00
Footpath 36 estimate	£1,357.00
Footpath 48 estimate	£578.20
Footpath 56 estimate	£2,324.60

Blackpool owned paths clearance subtotal £14,632.00

Blackpool owned path clearances total £22,877.42

Paths requiring clearances on private land estimate £54,433.40

Additional assets which may be required for Footpath 11 due to ASB

Footpath 11 fence cost	£16,376.40
Footpath 11 hedge estimates up to	£2,400.00

Footpath 11 assets subtotal £18,776.40

Assets requiring replacements estimates

Additional 27 posts and signs required	£2,700.00
Additional 5 walkway / bridges required	£1,000.00
Additional 2 gates required	£380.00
Additional 21 waymarkers required	£1,470.00
Additional 3 stiles required	£525.00

Asset replacement estimate subtotal £6,075.00

Total estimated cost **£110,785.82**

The Highways department have been working with Enveco to maintain the footpaths where necessary on an annual or more regular basis dependent on the route. Highways have been in contact with the Marton Mere volunteer co-ordinator who has the details of the public rights of way around the Mere and will assist in minor maintenance and reporting of issues going forward.

A list of private landowners has been researched in order to notify them of their responsibility to keep footpaths on private land clear.

#### **6.4 Details of challenges that exist**

Ongoing funding. The £40k provided by the Estates department has helped reduce the future costs as the worst paths have been cleared. It means they will be cheaper to maintain in future and with agreement have been added to annual works for the Grounds Maintenance team.

Resources. The Grounds Maintenance Team, now with Enveco, have been happy to assist when they are able to as they have their own timetable of works. Marton Mere volunteers can assist on the number of prowl paths in that location.

Timing of works. With bird nesting season it is only possible to maintain a lot of the routes from September to March.

Enforcement of the Highways Act can take time. However, use of Community Protection Warnings (CPW) and Community Protection Notices (CPN) may expedite matters in areas of concern.

#### **6.5 Work completed**

Improved PROW asset surveys took place last year and are scheduled again for summer 2022.

33 posts and Public footpath signs have been installed, 4 of which include additional signs to prohibit vehicles and horses on footpaths in the Marton Moss area.

Five major clearances have been completed with others to follow on this year.

Private landowners will be notified late summer regarding their maintenance responsibility for footpaths on their land so they can clear any issues in September. This will align with bird nesting season.

The webpage requires an update as it has been noted that some information is not there, e.g. the PSPO on footpath 10 is not advertised.

**6.6 Current budget and possible funding opportunities**

Highways may be able to commit some annual funding for Grounds maintenance to assist with annual clearances.

**6.7 Other opportunities**

The Marton Moss forum were interested in volunteering and able to assist in footpath maintenance and reporting of issues in the Moss area. They have previously been sent details to assist in setting up a 'Friends of the Moss' agreement to take this forward.

The Marton Mere volunteers are happy to assist with footpath maintenance and reporting of issues around the Marton Mere area, they have been supplied of the prow path routes around the Mere.

Enveco have agreed to supply community groups where possible with tools and equipment for minor clearances and collect any waste from the works.

Installation of bird and bat boxes on routes the Highways department are responsible for will be looked into with the Green Infrastructure Development Manager.

Promotion of the prow footpaths as leisure routes will be reviewed with the Leisure Services Manager.

6.8 Does the information submitted include any exempt information? No

**7.0 List of Appendices:**

7.1 Appendix 9(a) – Images Of Footpath Fence Works.  
Appendix 9(b) – Marton Mere Prow Paths Document Supplied To The Volunteer Group.

**8.0 Financial considerations:**

8.1 There is currently no explicit budget for Public Rights of Way staff, inspections, surveys or maintenance.

**9.0 Legal considerations:**

9.1 Highways Act 1980, section 130. Wildlife and Countryside Act 1981. Anti-Social Behaviour, Crime and Policing Act 2014.

**10.0 Risk management considerations:**

10.1 Ecological considerations and anti-social behaviour on certain routes.

**11.0 Equalities considerations:**

11.1 None.

**12.0 Sustainability, climate change and environmental considerations:**

12.1 Bird and bat boxes could be installed on some paths.

**13.0 Internal/external consultation undertaken:**

13.1 None.

**14.0 Background papers:**

14.1 None.

## Images Of Footpath Fence Works.

### Footpath 11

Before

Lack of fence on residential side of the footpath (on the right of the image)



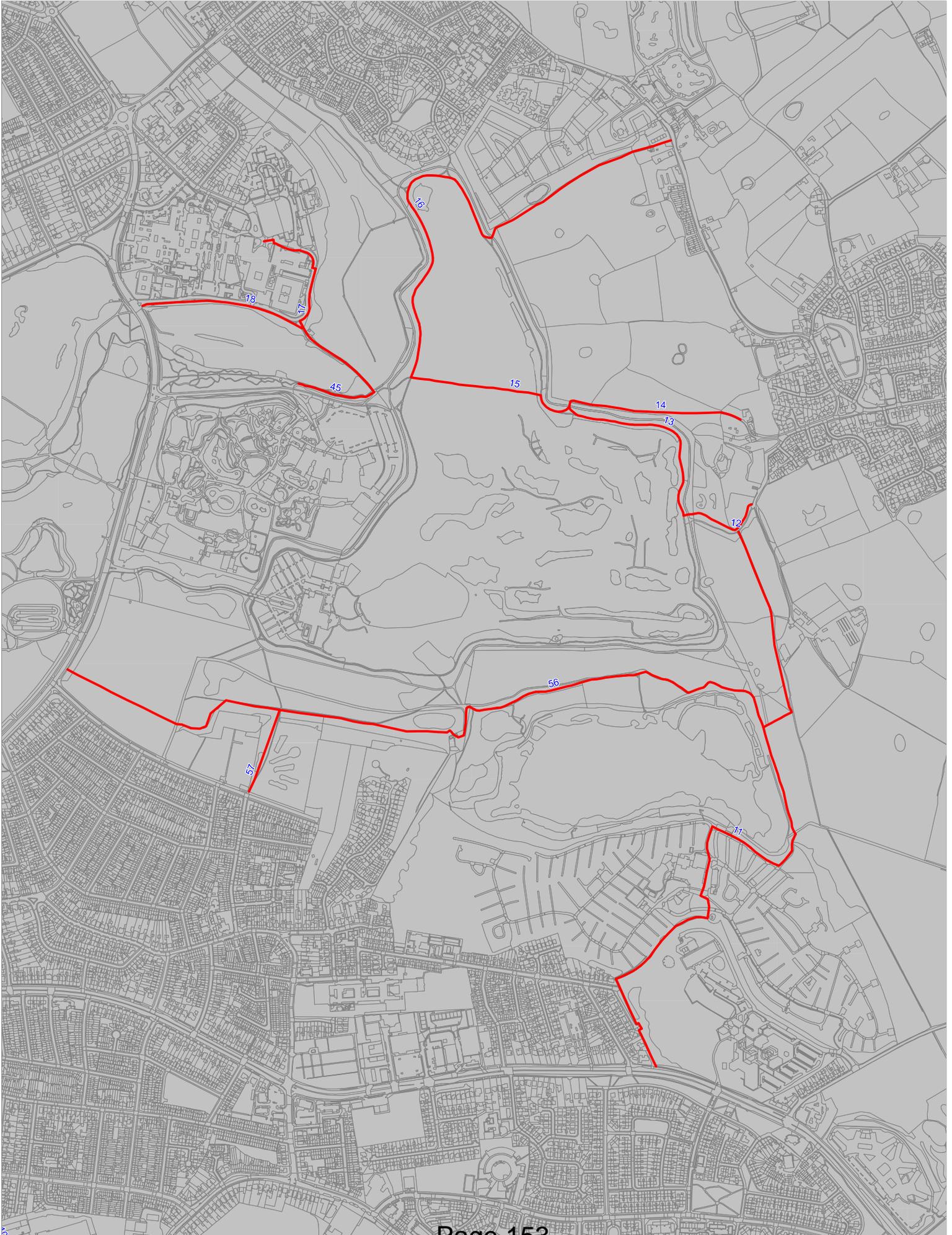
New fence installed



New fence fitted to meet access fence on Wheatlands Crescent



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<b>Report to:</b>	<b>TOURISM, ECONOMY AND COMMUNITIES SCRUTINY COMMITTEE</b>
<b>Relevant Officer:</b>	Sharon Davis, Scrutiny Manager
<b>Date of Meeting:</b>	29 June 2022

## SCRUTINY WORKPLAN

### 1.0 Purpose of the report:

1.1 The Committee to consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.

### 2.0 Recommendation(s):

2.1 To approve the Committee Workplan 2022-2023, taking into account any suggestions for amendment or addition.

2.2 To monitor the implementation of the Committee's recommendations/action.

2.3 To note the report of the Illuminations Scrutiny Review Panel.

### 3.0 Reasons for recommendation(s):

3.1 To ensure that recommendations/actions are being monitored, the Workplan is up to date and is an accurate representation of the Committee's work.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

### 4.0 Council Priority:

4.1 N/A

## **5.0 Background Information**

### **5.1 Scrutiny Workplan 2022/2023**

- 5.1.1 The Workplan is a flexible document that sets out the work that the Committee will undertake over the course of the year.
- 5.1.2 The members of the Committee met on 8 June 2021 to review the Workplan and prioritise scrutiny review work for the 2022/2023 municipal year. A copy of the Workplan is attached at Appendix 10(a).
- 5.1.3 Committee Members are invited, either now or in the future, to suggest topics that might be suitable for scrutiny in order that they be added to the Workplan.

### **5.2 Monitoring Implementation of Recommendations**

- 5.2.1 The table attached at Appendix 10(c) has been developed to assist the Committee in effectively ensuring that the recommendations made by the Committee are acted upon. The table will be regularly updated and submitted to each Committee meeting.
- 5.2.2 Members are requested to consider the updates provided in the table and ask follow up questions as appropriate to ensure that all recommendations are implemented

### **5.3 Scrutiny Review Checklist**

- 5.3.1 The Scrutiny Review Checklist is attached at Appendix 10(b). The checklist forms part of the mandatory scrutiny procedure for establishing review panels and must therefore be completed and submitted for consideration by the Committee, prior to a topic being approved for scrutiny.
- 5.3.2 The Committee is recommended to place an emphasis on the priorities and performance of the Council when considering requests for scrutiny reviews.

Does the information submitted include any exempt information?

No

### **5.6 List of Appendices:**

Appendix 10(a) - Tourism, Economy and Communities Scrutiny Committee Workplan

Appendix 10(b) - Scrutiny Review Checklist

Appendix 10(c) – Tourism, Economy and Communities Committee Action Tracker

**6.0 Legal considerations:**

6.1 None.

**7.0 Human Resources considerations:**

7.1 None.

**8.0 Equalities considerations:**

8.1 None.

**9.0 Financial considerations:**

9.1 None.

**10.0 Risk management considerations:**

10.1 None.

**11.0 Ethical considerations:**

11.1 None.

**12.0 Sustainability, climate change and environmental considerations:**

12.1 None

**13.0 Internal/ External Consultation undertaken:**

13.1 None.

**14.0 Background papers:**

14.1 None.

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<b>Tourism, Economy and Communities Scrutiny Committee - Work Plan 2022-2023</b>	
28 September 2022	<ol style="list-style-type: none"> <li>1. <b>Tourism Performance</b> - To include details of tourism performance in Blackpool and Business Tourism.</li> <li>2. <b>Town Centre Regeneration Update</b> - To include information on the progress and forecast for current and planned regeneration projects, the use of BID funding and how these will support job creation in the town.</li> <li>3. <b>Regeneration Outside of the Town Centre</b> – To include information on regeneration projects outside of the Town Centre, to identify any areas for additional scrutiny.</li> <li>4. <b>Customer Feedback Annual Report</b></li> <li>5. <b>Arts and Culture Update</b> – To update the Committee on progress with work to develop a Cultural Plan for Blackpool</li> </ol>
23 November 2022	<ol style="list-style-type: none"> <li>1. <b>Car Parking Annual Report</b></li> <li>2. <b>Housing and Homelessness Update</b> – To include information on the implementation of the recommendations of the Housing and Homelessness Scrutiny Review Panel.</li> <li>3. <b>Climate Emergency Update</b> – Update on work being undertaken to meet the Council’s declaration of Climate Emergency.</li> <li>4. <b>Illuminations Update</b> – Update on work undertaken to deliver the Illuminations.</li> </ol>
8 February 2023	<ol style="list-style-type: none"> <li>1. <b>Waste Services Annual Report</b> – To consider the annual report from Waste Services.</li> <li>2. <b>Flood Risk Annual Report</b> – To receive the annual report in relation to flood risk.</li> <li>3. <b>Bathing Water Quality Annual Report</b> – To receive an annual report in relation to bathing water quality.</li> <li>4. <b>Community Safety Partnership</b> – To undertake the annual review of the Community Safety Partnership</li> </ol>
21 June 2023	<ol style="list-style-type: none"> <li>1. <b>Town Centre Regeneration Update</b> To include information on the progress and forecast for current and planned regeneration projects, the use of BID funding and how these will support job creation in the town.</li> <li>2. <b>Tourism Performance</b> - To include details of tourism performance in Blackpool and Business Tourism.</li> <li>3. <b>Parks and Green Environment Annual Report</b></li> <li>4. <b>Climate Emergency</b> - Update on work being undertaken to meet the Council’s declaration of Climate Emergency.</li> </ol>

<b>Scrutiny Review Work</b>	
January 2023	<b>Community Safety Partnership</b> – To consider the CSP Annual Report and performance of the Community Safety Plan.
November 2022	<b>Community Safety Plan Priority</b> – To receive an update on performance against the Domestic Abuse priority.
October 2022	<b>Levelling Up</b> – To receive a report on the use of Levelling Up fund in Blackpool.
2022-23 (Committee Update due September 2022)	<b>Arts and Culture Scrutiny Review</b> – An ongoing review of the recovery of the arts and culture sector in Blackpool following Covid-19.
Starts July 2022	<b>Temporary Holiday Accommodation in Blackpool</b> – To consider the scope and scale of temporary holiday accommodation in Blackpool and its impact on communities and tourism.
November 2022	<b>CCTV Scrutiny</b> - Details of work being undertaken in relation to the second stage of CCTV infrastructure development in Blackpool.
September 2022	<b>Town Centre Strategy</b> - To consider the development of the Town Centre Strategy and Action Plan. Details of progress to be included in 28 September 2022 Town Centre Regeneration Update.

Future Work:

**Air Quality Strategy** policy development scrutiny of the draft strategy.

**Electric Vehicle Strategy** – To consider the development of an EV Strategy for Blackpool.

**SCRUTINY SELECTION CHECKLIST**

**Title of proposed Scrutiny:**

The list is intended to assist the relevant scrutiny committee in deciding whether or not to approve a topic that has been suggested for scrutiny.

Whilst no minimum or maximum number of ‘yes’ answers are formally required, the relevant scrutiny committee is recommended to place higher priority on topics related to the performance and priorities of the Council.

Please expand on how the proposal will meet each criteria you have answered ‘yes’ to.

	Yes/No
The review will add value to the Council and/or its partners overall performance:	
The review is in relation to one or more of the Council’s priorities:	
The Council or its partners are not performing well in this area:	
It is an area where a number of complaints (or bad press) have been received:	
The issue is strategic and significant:	
There is evidence of public interest in the topic:	
The issue has potential impact for one or more sections of the community:	
Service or policy changes are planned and scrutiny could have a positive input:	
Adequate resources (both members and officers) are available to carry out the scrutiny:	

**Please give any further details on the proposed review:**

**Completed by:**

**Date:**

## MONITORING THE IMPLEMENTATION OF SCRUTINY RECOMMENDATIONS

Updates in **RED**

.	DATE OF REC.	RECOMMENDATION	TARGET DATE	RESPONSIBLE OFFICER	UPDATE	RAG Rating
2	23 January 2019	That bi-annual updates on the progress of Town Centre Regeneration Projects be included on future agendas	Ongoing	Nick Gerard/John Greenbank	Items for monitoring the progress of Town Centre Regeneration Project have been scheduled for every six-months. Next Update <b>September 2022</b> .	Ongoing
11	27 July 2021	That the Committee be involved in the consultation for phase 2 of the upgrade of Blackpool's CCTV infrastructure.	Ongoing	John Blackledge/John Greenbank	The Committee will be invited to input into plans for the upgrade of Blackpool's wider CCTV infrastructure following the agreement of the upgrade to the core system in September 2021.  <b>A review meeting for this work is proposed for 9 November 2022</b>	Ongoing
12	6 October 2021	That the issue of temporary holiday accommodation in Blackpool to the work programme.	Ongoing	John Greenbank	<b>The first meeting of the review panel will be held on Monday 4 July 2022</b>	Completed

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